



## EUROPEAN NEWS

Finance minister promises stricter spending curbs for next year

**Record deficit in Greece's budget**

By Kerin Hope in Athens

THE Greek Finance Minister, Mr Yiannis Palaiocrossas, yesterday proposed a record budget deficit for 1990 but gave assurances that the Conservative Government would apply stricter spending curbs next year.

The budget, delivered to parliament six months later than usual because an earlier coalition government declined to draw up a medium-term economic policy, forecasts a Dr 2.07 trillion (£17.63bn) deficit, a 15.5 per cent increase from last year's Dr 1.78 trillion.

"This is a transitional bud-

get; this Government's policy will only become clear in the 1991 budget. But it does convey a message of retrenchment and prudence," Mr Palaiocrossas said.

Projected revenues are to rise this year by 39.8 per cent to Dr 3.46 trillion, while spending is to increase by 29.8 per cent to Dr 5.33 trillion. As a result the public sector borrowing requirement is expected to drop to 1.6 per cent of GNP from a record 20 per cent in 1989.

As efforts begin to take effect to shrink the deficit - through streamlining the wel-

fare system, broadening the tax base and reducing over-staffing in the civil service - the PSBR is forecast to decline to 10 per cent of GNP by the end of 1992, according to Mr Palaiocrossas.

The Finance Ministry said growth this year would decline to 1.8 per cent from 2.3 per cent in 1989, while inflation was expected to reach 23 per cent, four times the European Community average.

The sharp rise in revenues is attributed to a recent VAT increase of 2 percentage points and new legislation introduced to discourage tax evasion after

tax income fell 10.6 per cent short of budget estimates last year.

Defence spending is to rise by 7.8 per cent, a much smaller increase than usual. The Government yesterday said it would seek better financing terms and offset benefits by renegotiating contracts signed by the former Socialist administration to buy 60 US-made F16-C and 40 French-made Mirage 2000 combat aircraft.

However, the cost of servicing the public debt, which last year totalled 105 per cent of GDP, will soar by 66 per cent to Dr 1.56 trillion.

**US, Japan invest more in Europe**

By Charles Batchelor

US AND Japanese financial groups were enthusiastic investors in European venture capital companies in 1989, according to the latest annual report of the European Venture Capital Association.

American and Japanese groups provided nearly a quarter of the new funds raised by European venture capitalists, apparently with the aim of establishing a position for themselves before the creation of the single European market in 1992. In 1988 non-European investors provided just 9 per cent of all new funds.

Total fund-raising by European venture capitalists amounted to a record-breaking £cm5.8bn (£2.4bn), up 67 per cent on 1988. Venture capitalists in Britain and France already Europe's two largest venture capital markets, raised the largest sums, £cm3.2bn and £cm1.6bn respectively.

Investment activity also increased, though at £cm4.3bn, a rise of 24 per cent on 1988, it failed to keep up with the rate of new fund-raising. Start-ups accounted for 18.6 per cent of all investments by number; buy-outs and buy-ins accounted for 20.2 per cent.

The consumer sector accounted for 31 per cent of all new investments by value. Total investment by European venture capitalists reached £cm2.2bn, up 55 per cent on 1988.

**Czechs pioneer a new way to privatise an entire economy**

By John Lloyd in Prague

MR DUSAN TRISKA bears a heavy load. He is seeking to convince the Czechoslovak Government to entrust perhaps the most important part of its economic reform programme to a scheme he has devised which no other country has adopted.

"I got bad news yesterday," says Mr Triska cheerfully. "I asked a friend, an economist with contacts everywhere, to check out the scheme. He sent me a fax saying: No, no one has done it anywhere."

His scheme is designed to do nothing less than privatise the Czechoslovak economy, the most thoroughly nationalised of any of the former communist states.

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**EASTERN EUROPE ELECTS**

Czechoslovakia

which the shares could be traded.

Mr Triska currently has the power to follow his ideas through. Brought into the Finance Ministry in January as senior adviser by his friend, Mr Vaclav Klaus, the Finance Minister, he has since been appointed director of the Office of Management of State Assets, a new privatising division within the ministry. But his voucher concept has yet to be accepted by other ministers, who are sceptical.

The former leader of the economic team, Dr Vaclav Komárek, has been moved sideways in favour of Mr Vaclav Vales, a former Industry Minister in the government of Mr Alexander Dubcek in 1988 and a fellow prisoner of Mr Vaclav Havel, now state president.

Though he has given radicals like Mr Klaus a free rein than did Dr Komárek, Mr Vales remains a pragmatist who would need convincing of Mr Triska's notion.

Similarly cautious, left-inclined economists and ministers occupy posts in the federal

ministries.

These veterans of 1968 form a group usually less keen on the neo-liberalism which Mr Klaus has injected into the Finance Ministry and which Mr Vladimír Dlouhy, a Deputy Prime Minister, is seeking to bring into the area of planning.

"These people are politically important, because they have suffered," says Mr Triska, a student in 1968 and thus a dissident of a younger generation.

"But I think we are gaining ground. The IMF and the World Bank have not rejected the plan, anyway."

One of his main imperatives for radicalism is the scale of the task.

"If we tried to use a standard method of privatisation, it would take hundreds of years. To get the companies into good shape before coming to the market, like the British, would mean a consulting agency for each one. It would work for two or three years and cost millions."

Hence the need for inventiveness. All that goes well - and there are elections on June 8, though most observers expect the economics team to remain intact thereafter - the enterprises should be transformed into joint stock companies with, initially, the state as a single shareholder which would have the right to appoint 50 per cent of the members of the new boards.

"The main task then will be

the financial and organisational restructuring of the enterprises - cleaning up their balance sheets, looking at their debt." The Transformation Law, which will provide the framework for the process, is now being written in Mr Triska's department.

**Italy's bank chief warns on pay demands**

By John Wyles in Rome

ITALY'S Government and private employers were urged yesterday by the central bank governor, Mr Carlo Azeglio Ciampi, to resist current union pay demands, warning that they would reverse the decline in inflation.

Stressing the need to link pay increases more closely with productivity growth, he said that conceding pay claims currently under negotiation in the public and private sectors would be incompatible with achieving a fall in inflation.

from 5.7 per cent now to an annual rate of 5 per cent by the end of the year.

Mr Ciampi urged that the "limits and practices" of the Treasury's ability to satisfy some of its funding requirements by drawing on the central bank should be reconsidered. Reforms in this area would have a bearing on the banking system's obligatory reserve requirements, which have served to offset the impact on the money supply of the Treasury's action.

He stressed the perils of a situation where the average term on government bonds and notes had fallen to 2½ years, given that the Treasury now needed to issue debt every year equivalent to 50 per cent of gross domestic product. However, he said it was now more possible to contemplate issuing long-term fixed rate bonds, and he welcomed the success this week of a seven-year fixed rate issue - the first for more than 15 years with a maturity above five years.

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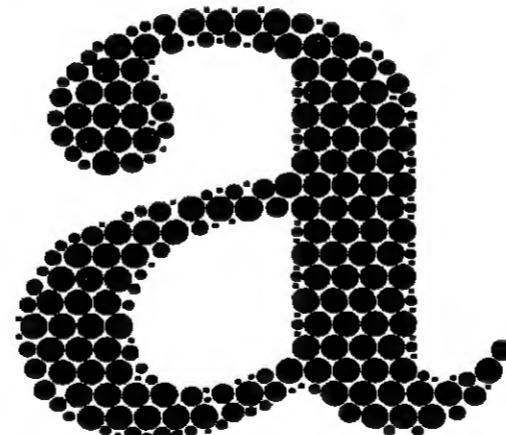
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"Why are we typesetting our documents? This must have cost a fortune!"

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**THE POSSIBILITY MADE REALITY.**

**Prague ponders the role of secret police**

By John Lloyd in Prague

THE CZECHOSLOVAK secret police, once as numerous and as intrusive as any in the former Communist states, continue to prove troublesome to the democrats they helped to hold at bay for so long. One of the main problems is: What to do with them?

Mr Milan Horálek, the deputy Labour Minister, has to wrestle with the problem. A reformist during the 1968 Prague Spring, Mr Horálek spent 20 years in the political wilderness, his own activities monitored. "I know very well how cruel it is to lose a job," he says. "We are not repeating these crimes."

He presently has some 8,500 secret policemen for whom he must find work - to which total he adds 17,500 former Communist Party functionaries, 20,000 criminals released under President Vaclav Havel's New Year amnesty and, soon, 40,000 former army officers. He has directed some to training courses in more peaceful employment. Others who had manual jobs have been found equivalents ("obviously I don't mean that those who were burglars become civilian burglars"), while those trained in the law (and how to break it) are being sent to enterprises to learn how to write contracts - the fate of the more fortunate victims of the 1968 counter-revolution.

The private sector should be a prime job market but he sees problems. "We do not want them setting up businesses with beautiful names which are then used as covers for other activities which might destabilise the Government. All over eastern Europe there are groups of former secret police. Some will learn democratic ways but some may not. I cannot allow them to use their economic power against the state."

Mr Horálek and fellow members of the new Civic Forum-dominated government are also concerned that the former secret policemen and Communist officials do not use ill-gotten money. Preliminary calculations point to Communist property being worth several billions of crowns.

The sheer scale of secret police activities, and the volumes of data they amassed on hundreds of thousands of Czechoslovak citizens through networks of informants, continues to run like an incurable sore through the country's politics.

Over the past six weeks, Mr Richard Sacher, the People's Party leader and Minister of the Interior, has been sharply criticised for tardiness in sacking secret police chiefs. He has so far received the resignations of 23 senior intelligence officers, but last month, Mr Ladislav Lis, head of the Parliament's Defence and Security Commission and a Civic Forum member, said it should have been between 1,000 and 1,500.

Mr Sacher was accused of ordering investigations into the files held on members of parliament (he has denied the charge); and Mr Jozef Bartoňčík, a fellow leader of the People's Party, was alleged by the

Austrian magazine Profil to have been an informer.

The allegations - which have been strongly denied - were given added weight because the People's Party was one of the "satellite" parties permitted to exist under Communist rule and was thus open to secret police penetration and collaboration.

Earlier this month, Mr Vlado Přikášek, himself a former dissident and journalist and recently named head of the government office of press and information, resigned amid rumours that he did so to avoid being exposed as an informer. The People's Party, which has borne the brunt of the allegations, has counter-attacked strongly.

The row was covered over when President Havel declared the issue closed until after the election - and when Mr Jiří Ruml, a dissident journalist with impeccable credentials, was appointed deputy interior Minister charged with surveillance of the intelligence services. He has told associates that he means to clean it out root and branch, and replace it with a small organisation dedicated to the protection of senior government ministers and the gathering of a minimum amount of foreign and domestic intelligence.

But last week, Mr Jan Urban, secretary general of Civic Forum, said that he had been told by good sources that the secret police would continue to spread rumours and revelations on candidates during the election campaign, now in its final leg. Mr Urban also sees a "secret police international" throughout eastern Europe, with sufficient will to be vengeful and enough information to sink many individuals not running for or in office. The arm of the Communists' intelligence services remains long and some in Czechoslovakia's new ruling class believe that the secret policemen will ensure that, for many, the past is a nightmare from which they cannot escape.

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## EUROPEAN NEWS

## Polish moves 'tougher than IMF demanded'

By Christopher Bobinski in Warsaw

POLAND HAS pursued tougher monetary policies than were required by an International Monetary Fund stand-by programme during the first quarter of this year, according to a top government adviser.

Poland's national income could therefore fall this year by 15 per cent, compared with a previous forecast of 5 per cent downturn, Mr Stanislaw Gomulka of the London School of Economics said yesterday.

Mr Gomulka, an important figure in preparing Poland's economic plans last autumn and during subsequent talks with the IMF, told a Finance Ministry conference yesterday that "monetary and tax policies in the first quarters were more restrictive than required by the Government's own programme".

Nevertheless Mr Gomulka forecast that Poland's economy would reach an annual growth rate of around 7 per cent from 1992 which would run through to the end of the century.

However, the Government continues to warn against the dangers of easing monetary policy and Mr Marek Dabrowski, a deputy Finance Minister, told the conference: "Any loosening of the screws wouldn't necessarily lead to a growth in production but would give a rise in inflation."

In May prices rose by 4 per cent on the previous month compared to 8 per cent in April and 78 per cent in January.

Nevertheless, according to Mr Gomulka, the IMF guidelines foresee a 34 per cent drop in the real value of money supply (M3) during the first three months, while a much higher than expected inflation rate saw its value plummet by 51 per cent. Inflation during the first quarter averaged 131 per cent over the three months, against a target of 75 per cent.

At the same time tough budget policies saw a £1.2bn surplus in the first quarter compared with a £1.4bn deficit set as an upper limit by the IMF.

Poland's hard currency reserves grew by \$1.7bn (£1bn) while the IMF had been ready to tolerate a \$280m fall in hard currency holdings.

The upper limit on total wages in the state sector of £1.51bn was also not reached with only £1.46bn being spent in the first three months.

Mr Gomulka blames the overrun on the National Bank's high real interest rates in February and the Finance Ministry's budgetary policies. Poland revalues, Page 4

## French agree plan to develop faster trains

By William Dawkins in Paris

FRANCE yesterday launched an ambitious FFr383m (£36.4m) five-year research programme into express trains capable of commercial speeds of 350kph - the present limit is 300kph.

The project was agreed by the Research and Industry ministries, the French SNCF rail board and GEC Alsthom, the Franco-British engineering company which makes the present *Trains à Grande Vitesse* (TGV).

This is France's first specific development programme for the TGV, which has just set a new speed record of 315.3 kph, and reflects its eagerness to keep ahead of West German and Japanese competition.

Earlier spending on the TGV, which now comes into service between Paris and Lyons nine years ago, has come from the general transport budget. The government will provide roughly a third of the cash for the new project; the SNCF and GEC Alsthom the rest.

The cost is partly explained by the fact that achieving what seems a relatively slight rise in speed needs an increase in engine power of at least a quarter. The engine, scheduled for service at the end of the decade, will also need to run on the four different standards of electrical current used across Europe's rail networks.

## Eureka orders in-depth progress report and urges push on HDTV

By John Wyles in Rome

EUREKA, the European advanced technology programme, is asking Mr Wim Dekker, a former chairman of Philips, to lead the first in-depth study of the organisation's progress in narrowing the technology gap with the US and Japan.

Set up five years ago to stimulate cross-border collaboration in advanced technologies, Eureka now involves 19 countries and 1,500 companies and educational institutions in 300 projects, with a combined investment value of \$10bn. Eighty new projects will be

## Yeltsin hopes to end feud with Gorbachev

By Leyla Boulim in Moscow

MR Boris Yeltsin, the new Russian president, said yesterday that he expected to patch up his tattered relationship with Mr Mikhail Gorbachev when the Soviet leader returns from his US summit.

"I think that a meeting will take place and that we will resolve our issues," he told deputies in the Russian parliament. "We have our differences," Tass quoted Mr Yeltsin as saying. "I remove all these personal aspects, fully and completely. I leave that behind."

Mr Yeltsin, who was elected

to lead the Soviet Union's largest republic in spite of intense Kremlin lobbying against him, has said he wants a business-like relationship with the Soviet leader.

However, Mr Yeltsin also

lost no time on Wednesday his first day in power in calling for the resignation of the Soviet Government. The former Moscow Communist Party member has also warned the Kremlin with his campaign for a genuinely "sovereign" Russia, freed from subsidising the other Soviet republics.

Speaking to reporters in

Canada on Tuesday, Mr Gorbachev warned of difficult times ahead if his former protégé was playing a "political game".

Yesterday, a senior official in Moscow described Mr Yeltsin's plan for a separate Russian currency as "uneducated stupidity".

While appearing conciliatory yesterday, Mr Yeltsin also issued an oblique call for Mr Gorbachev, who is both Soviet head of state and Communist Party secretary general, to give up one of his posts. "I am against combining any posts in one person. And I am talking

not just about the chairmanship of the party at the Russian level, at the regional level, or at the local level."

Mr Yeltsin has called for a reconciliation of Russia's 28 parliamentary factions and has set up a broad commission to nominate candidates for the top republican posts. But at least one deputy has already accused him of overstepping his authority by making controversial statements at news conferences and of influencing the nomination process.

Separately, Mr Vytautas Landsbergis, President of the

## US envoy to Nato supports security role for Community

By David Buchan in Brussels

A SENIOR US official yesterday endorsed a security role for the European Community, a subject of mounting discussion within the EC debate about political union.

Mr William Taft, the US ambassador to Nato and former Deputy Defence Secretary, said his Government agreed that the EC should "enter the security arena" in order to complement and reinforce the roles of the 18-nation Nato alliance and the 35-state Conference on Security and Co-operation in Europe (CSCE).

Speaking to the Centre of European Policy Studies (CEPS), the US envoy reflected the strong Bush administration line in favour of EC integration by saying: "Europe would make a very effective contribution to defence policy, as a political union."

Eight people died in Romania, most hit by falling rubble, one in Soviet Moldavia, and one of a heart attack in Bulgaria.

Mr Ruggero Ferrero of Fiat, Mr Richard Norton of PepsiCo and Mr Theodore Hirschfeld of Arthur D. Little, stressed the enormous potential for joint ventures in the Soviet Union in consumer and capital goods and in science and technology.

Dr Wim Duijzer, president of the Netherlands Bank,

said that reform of the Soviet banking system still had a long way to go in establishing financial competition and separating central and commercial banking.

Mr Viktor Gerashchenko, chairman of the USSR State Bank, acknowledged this, but added that the banking system would be reformed and that informal relations, possibly

## Quake area of E Europe hit by aftershocks

A SECOND big tremor jolted parts of Bulgaria and Romania early yesterday, about 14 hours after a powerful earthquake shook eastern Europe from the Baltic to the Black Sea, killing at least 10 people and injuring hundreds, Reuter reports from Bucharest.

Mr Ruggero Ferrero of Fiat, Mr Richard Norton of PepsiCo and Mr Theodore Hirschfeld of Arthur D. Little, stressed the enormous potential for joint ventures in the Soviet Union in consumer and capital goods and in science and technology.

At the end of the conference Dr Roy Medvedev, the noted Soviet historian, and Dr Alex Pravda of Oxford University, assessed the political prospects for Soviet reform. Both agreed that the country was teetering on the edge of ungovernability but insisted that the prospects for either a military coup or a popular uprising were extremely remote. The most likely scenario, they concluded, was an uneasy and possibly unstable coalition between President Gorbachev and the more radical forces in the Congress.

However, in northern Peru

villagers were picking through the rubble of their houses for survivors after a major earthquake on Tuesday night in the Amazon region killed at least 100 people.

In Mexico City yesterday, people fled into the streets as a strong tremor shook the city, but there were no reports of serious damage.



Taft: no prescription

links with the east, NATO "would become one of the places where east European nations, including the Soviet Union, would come to discuss security issues". This was already beginning to happen, with the foreign ministers of the Soviet Union, Poland and Czechoslovakia having visited Nato headquarters recently.

The new Hungarian Foreign Minister would do the same next month, he announced.

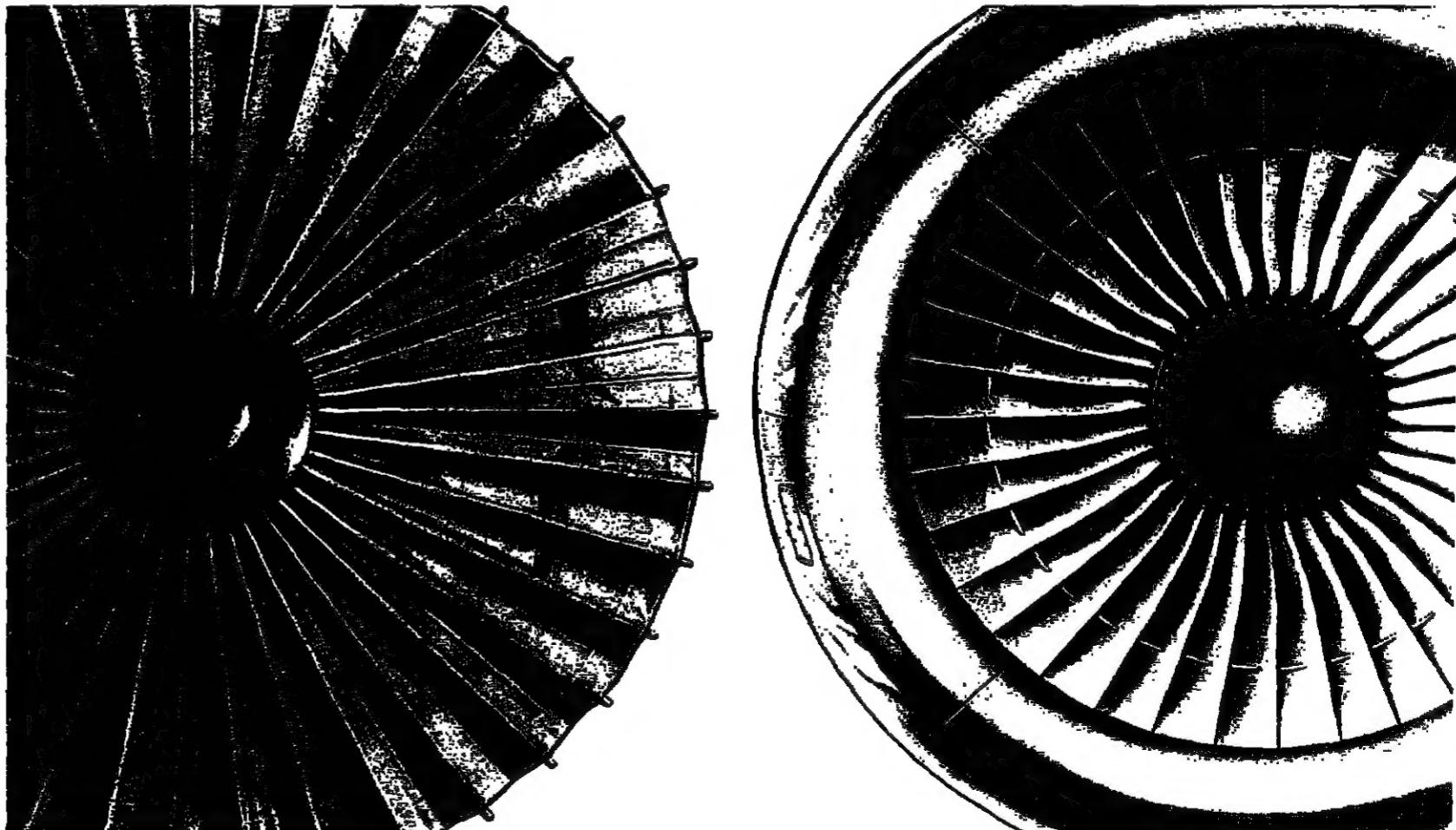
• The Warsaw Pact will hold a summit meeting in Moscow next Thursday, the East German Foreign Ministry said yesterday. Reuter reports from East Berlin.

The summit will bring together for the first time the new leaders from Moscow's six east European allies: East Germany, Bulgaria, Czechoslovakia, Hungary, Poland and Romania.

Leaders from the seven-member military alliance are expected to discuss this week's superpower summit in Washington.

## EMIRATES. REFINING THE SHAPE OF AIR TRAVEL

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## WORLD TRADE NEWS

## MacSharry warns OECD disagreement 'was waiting to happen' on US threat to EC farm prices

By Peter Montagnon in Paris

EUROPEAN FARM prices would slump by between 20 and 35 per cent and 2m-3m farmers would be put out of production if the European Community agreed to an elimination of farm subsidies. Mr Raymond MacSharry, EC Farm Commissioner said.

"We can't ever agree to that. Politically it's impossible," he said in an interview after the US and EC failed to agree on farm reform in talks at the Organisation for Economic Co-operation and Development meeting in Paris.

Stressing he was determined to defend the EC position on farm reform in the Uruguay Round of multilateral trade liberalisation talks, he said, "neither Mr Frans Andriessen, EC Trade Commissioner, was in charge of agricultural negotiations."

The EC's position had been agreed by the Commission, by the Council of Ministers and by the European Parliament, he said. Neither he nor Mr Andriessen could change it.

He did not agree with the consensus reached by an informal meeting of trade ministers in Mexico last April attended by Mr Andriessen, that separate discussions should take place on the three main areas of farm reform - export subsi-

dies, import barriers and domestic support.

That could lead to the EC negotiating away its export subsidies while allowing its trading partners to continue other means of support. "We're not fools. We haven't come up the river in a bucket."

The EC was putting forward realistic proposals for reform which involved assessing all the elements together and progressively reducing overall support to farmers. Such an approach would help liberalise international trade, while dealing with the political realities.

Mr MacSharry said the OECD had been too negative about progress in reducing farm support in its annual report on agriculture this week. Since 1986, when the Uruguay Round started, EC support levels for arable products had declined by 10 per cent and for livestock by 15 per cent.

He could not accept the OECD view that EC policy measures had had little impact on this. "There was no question" that the decline in support had to do with measures such as the imposition of dairy quotas which had led to a dramatic reduction of butter and milk powder stocks. "Can they (the OECD) not give credit where credit is due?" he asked.

## UK wants east Europe to share western know-how

BRITAIN yesterday proposed launching a series of conferences to bring together experts from the industrialised nations, the Soviet Union and eastern Europe to enable east Europe to take advantage of western experience of free enterprise. Peter Norman reports from Paris.

Mr Francis Maude, Minister of State, Foreign Office, said the conferences would involve experts from all the 35 countries that took part in the Conference for Security and Co-operation in Europe (CSCE) and the OECD's 34 industrialised member states.

The British proposal reflects

a growing realisation among western industrial nations that it may be more important to provide eastern Europe with the know-how and experience of running market economies than simply to give it financial support.

He suggested to the OECD meeting that the first conference be held this autumn to consider policies needed to ease the effects of economic reform on eastern European labour markets.

Other conferences might cover banking and financial systems, pricing and tax policies, environmental economics and trade.

## The road to the end of the Uruguay Round is still bumpy, Peter Montagnon writes

DANGEROUS but not a disaster. This was how trade officials yesterday summed up their reaction to the open disagreement that surfaced at the Organisation for Economic Co-operation and Development meeting in Paris this week.

The row, over the EC's refusal to single out farm export subsidies as a specific target for reform, has heightened tensions in the Uruguay Round of multilateral trade negotiations.

But, according to Mr Nicholas Brady, US Treasury Secretary, it was a disagreement waiting to happen. Now it is in the open, it will concentrate minds in the run-up to the climax of the Uruguay Round in Brussels in December.

Delegates at the OECD said an immediate consequence of this week's row will be to send a negative signal to other countries participating in the Uruguay Round. Many developing countries are looking to liberalisation of farm trade in the Uruguay Round if it does not achieve fundamental reform on agriculture.

There are signs that this is producing a split in the EC's position, with some trade ministers calling for concessions to

MacSharry. "Dire impact"

Unless the entire deal is complete by then, the Bush Administration will lose its "fast-track" negotiating authority which is needed to ease the implementing legislation through Congress.

The tactic being adopted by the US is to expose the EC to maximum pressure by enlisting the support of other farm exporting countries for its position and by threatening to walk away from the whole Uruguay Round if it does not achieve fundamental reform on agriculture.

Now, they hope the "minimax" of trying to negotiate in the OECD will not be repeated at the Houston economic summit in July, though there is little chance of this wish being fulfilled.

This week in Paris Mr Reed

Mr Raymond MacSharry, EC Farm Commissioner

Mr Raymond MacSharry, EC

# S of deal in South Africa strike



A crowd of miners demonstrates at the headquarters of the Chamber of Mines, the organisation of South African mine owners.

wore a baseball cap supporting the Chicago Cubs. "Chicago," he said. "My kind of town."

After an hour of tumult, the heavens opened, a rare enough occurrence in a city usually now suffering from drought. But the miners did not give up their songs. They roared the ar-

move," yelled a steward. There was a general groan, but the miners filed across the plaza.

As they loitered in a drizzle, the doors of the Chamber opened. Mr Ramaphosa emerged, and was hoisted shoulder high. After four hours, the talk had stopped. It was over.

student leader in the Daveyton township

*The Independent, 26th August, 1987.*

## DO WE SOMETIMES WISH WE HADN'T FOUGHT TO HAVE BLACK TRADE UNIONS RECOGNISED?

Yes, to be honest, we do quite often.

Because black South Africans have had no voice politically, the unions have quite rightly exercised theirs pretty loudly.

For many years, the government refused to recognise black trade unions at all.

Anglo American, South Africa's biggest mining and industrial group, campaigned constantly for the abolition of this policy.

In 1974, Harry Oppenheimer, a former Chairman, urged other companies to join us in going ahead and dealing with the black trade unions, even though they were unrecognised by the government.

In 1979, the government gave way. Union rights for black workers were at last conceded.

Anglo American recognised and negotiated, just months after its establishment, with the National Union of Mineworkers, when the union only represented 5% of our workers. Other mining companies followed suit.

Life has not always been easy since then.

In 1987, for example, our gold and coal mines experienced a costly and disruptive strike.

So why have Anglo American pushed so hard for black trade union rights?

For very sound commercial, as well as moral, reasons.

However tough pay bargaining gets, it is much better to deal with representatives of a stable workforce through recognised machinery.

Today, we remain firmly committed to working with the trade unions in a joint effort to build up the South African economy.

Anglo American's mines are now the most highly unionised in South Africa.

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the same job, irrespective of race or colour. All can benefit from our free, voluntary share scheme.

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## AMERICAN NEWS

**Brazilian output shows sharp drop**By John Barham  
in São Paulo

INDUSTRIAL output in São Paulo, Brazil's most heavily industrialised region, has suffered its sharpest decline in nine years, largely the result of drastic anti-inflation policies introduced in March by President Fernando Collor de Mello.

The Federation of São Paulo Industries (FIESP) says industrial activity in April fell 15.3 per cent in comparison with April 1989, the worst result since the onset of a severe recession in 1981-83. Capacity utilisation fell to 62.5 per cent, the lowest rate since 1975. The city accounts for 43 per cent of Brazil's industrial production.

Last week, the Government reported that gross domestic product suffered a 2.4 per cent fall in the first quarter of this year compared with the final quarter of 1989. Officials said hyperinflation was a leading factor in the decline.

Nonetheless, FIESP says production levels recovered in May, with growth in retail sales and food processing.

A number of business intentions at 250 of Brazil's largest companies by the auditors Price Waterhouse is less encouraging.

Most companies expect a deepening recession and rising inflation in 1990.

**Argentina edges back into IMF good books**

Gary Mead and Stephen Fidler on the Menem government's quest for financial status

**T**HE RENEWAL last week of an International Monetary Fund stand-by credit for Argentina should be cause for joy in President Carlos Menem's Government. But such is the fragile condition of Argentina's economy that the agreement may once again collapse before the end of 1990.

The \$1.4bn IMF credit was approved in November and suspended three months later as inflation spiralled out of control. It was reactivated last week to allow disbursement of \$230m, leaving \$720m to be paid out in coming months.

Argentina has agreed a fresh set of economic targets, which look no less demanding than last November's. These include average monthly inflation of 4 per cent until the end of the year and a fiscal surplus equivalent to \$850m (£562m) for the three months of April-June.

Even with the IMF back on board, Argentina has \$60bn of foreign debt to service, an apparently insurmountable task without debt reduction deeper than that granted to Mexico under the Brady Plan.

About 60 per cent of that total is owed to commercial banks.

The prospect for a rapid resolution of this problem through a debt agreement with commercial banks – to which Argentina owes more than \$6bn in bank interest – appear

poor. Mr John Reed, chairman of Citicorp, the country's leading bank creditor, said in London this week: "I don't know what you would base a deal with Argentina on." His bank has written off 60 per cent of its exposure to Argentina. He is sceptical of success of the IMF programme and would have preferred the IMF to delay disbursement "until it felt more confident".

Argentina, with a foreign debt of more than \$60bn, has not paid foreign bank interest on medium-term loans since April 1988. Now, it has a scheduled meeting next week with its main creditor banks, led by Citicorp.

It has also pledged a resumption of some interest payments.

Judging from the complete absence of a reaction in the secondary market for Argentine debt, where it is trading at about 14% cents on the dollar, banks remain sceptical even about this.

On top of that, the joint US bank regulators on the Interagency Country Exposure Committee (ICERC), meeting in mid-June, are expected to consider increasing the compulsory reserves on US bank loans to Argentina from 40 per cent to 65 per cent.

Given that Argentina's relations with banks have deteriorated to a level where many lenders no longer care what happens to the country, its ties with the US Administration have substantially improved

under Mr Menem. He has pledged to drop joint development with Iraq and Egypt of the medium-range Condor II missile. A contingent of US green berets are due to stage joint manoeuvres with Argentine troops in September on Argentine territory. President George Bush will be only the second US President to visit Argentina, later this year, and Argentina has patched up, albeit precariously, relations with Britain.

Such political gestures have brought public statements of support from Washington. That in turn has helped Argentina's supporters within the IMF to lean over backwards to look on the bright side of the country's as yet fragile economic stability.

In recent weeks, as the clinching of the IMF agreement grew more certain, Mr Menem and his staff have called for debt reductions for Argentina, of anything between 20 and 50 per cent. Former President Raúl Alfonsín frequently made the demand, without favouring a response.

But there are crucial differences now, partly due to a greater division on both sides of the dispute and partly as a result of the considerable progress made by the Menem Government towards bringing state earnings into line with spending. It has delayed public

**US factory orders hit by fall in cars and aircraft**

US FACTORY orders fell 2.3 per cent in April to a seasonally adjusted \$236.6bn (£139.4bn), primarily because of a slump in new-car and aircraft orders, the Commerce Department said yesterday. Reuter reports from Washington.

The April decrease, which was steeper than economists' expectations for a 1.7 per cent drop, followed an upward revised 4.0 per cent rise in March.

Excluding transport equipment, factory orders were unchanged in April after a 1.0 per cent gain in March, the department said.

A key component of factory orders, durable goods orders, dropped 4.2 per cent in April after rising 6.7 per cent in March. The overall 4.0 per cent rise in March orders was revised up from a previously reported increase of 3.8 per cent.

Orders for non-durable goods were unchanged in April after an 1.1 per cent gain in March.

Primary metals orders fell 1.4 per cent in April after an 8.0 per cent rise in March.

**Venezuela to seek bids for state airline Viasa**

By Joe Mann in Caracas

**T**HE VENEZUELAN Government will seek bids from airlines interested in buying shares in the state-owned international airline, Viasa, the company's president, Mr Ramón Gómez, said.

The Government is believed to be interested in selling about 50 per cent of the airline's stock.

Viasa, which has been fully owned by the Government since the mid-1970s, operates scheduled flights to the US, Europe, the Caribbean and Latin America, with a fleet of five DC-10-30s, which it owns, and two leased Airbus A-300B4s.

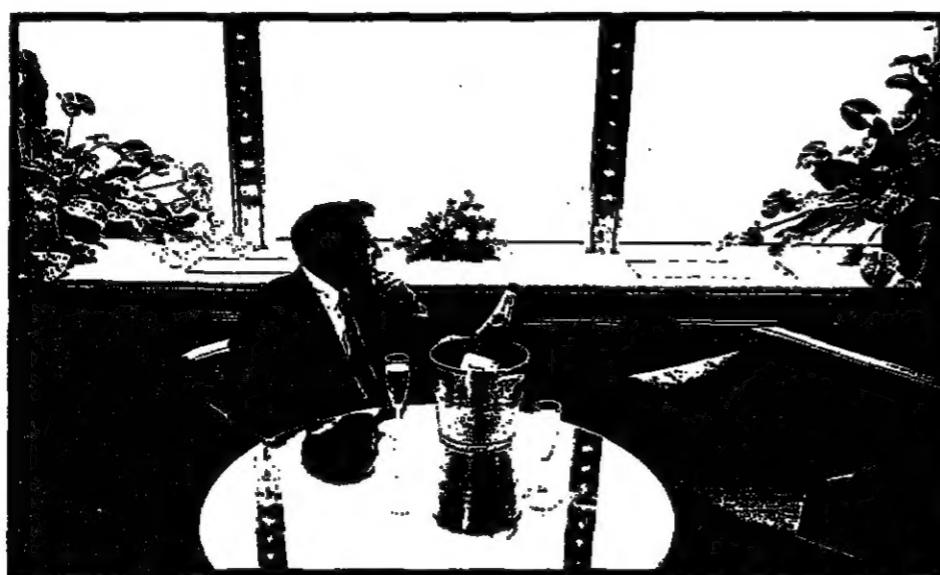
The company has not yet released official financial data on its 1989 activities. But in 1988, it reported a net profit of \$15m on turnover of \$369m (£218m). The company would have lost money in 1988 were it not for a \$49.3m export incen-

tive from the Government. The airline said it moved more than 665,000 passengers last year (34.5 million), of the nation's international air passengers and 37,300 tonnes, or 51.5 per cent, of its air cargo.

Recent press reports said that KLM was one of the international carriers most interested in buying into Viasa.

The announcement that the Government of President Carlos Andrés Pérez would seek bids for Viasa was good news to businessmen, who have been disappointed with the administration's scant progress on privatisation.

After taking office early last year, the Pérez administration said it would seek domestic and international investors for a wide range of government-owned concerns, including banks. Thus far, however, no privatisation operations have been concluded.

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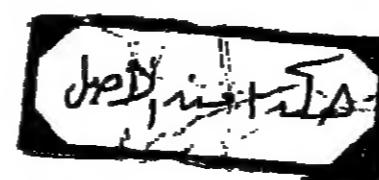
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## WASHINGTON SUMMIT

**Bush calls for drive on regional conflicts**

By Lionel Barber in Washington

PRESIDENT George Bush yesterday appealed to President Mikhail Gorbachev to renew US-Soviet efforts to resolve regional disputes in the Third World.

The question at this week's superpower summit in Washington is whether the leaders will have time to focus on these festering conflicts — in Afghanistan, Angola, Cambodia and the growing crisis in Kashmir.

Equally important is US pressure on Mr Gorbachev to cut support for the Castro regime in Cuba, which a senior administration official

described this week as "neanderthal".

Both the US and Soviet Union have been preoccupied with Germany and Europe over the past 15 months at the expense of regional conflicts. This stands in contrast to 10 years ago, when these "hot wars" — marked by Soviet and Cuban adventurism — largely led to the death of détente.

"All regional conflicts are drifting," says Ms Judith Kipper, a Middle East expert at Brookings Institution in Washington, "because the conflicts are no longer on the East-West agenda, nobody gives a damn."

Two-and-a-half years ago, during Mr Gorbachev's last visit to Washington, both sides laboured to produce an agreement on withdrawing Soviet forces from Afghanistan and set the framework for withdrawing Cuban forces from Angola and political independence for Namibia.

Ms Kipper says the Bush Administration has taken a much more risk-averse approach to regional issues than the Reagan Administration. Under Mr James Baker, the US State Department has sought to avoid political controversy and to maintain good relations with Congress.

A second factor is that the Soviet leadership's preoccupation with internal problems appears to have restricted its willingness to strike deals.

In response, senior US officials say they are making progress on a political settlement on Afghanistan, with Moscow coming round to the view that its client President Najibullah must step down as part of the solution. The question centres, as usual, on the timing: whether it should be before or after elections to be held under the supervision of outside observers.

A senior United Nations official said last month that if the US and the Soviet Union agreed to stop supplying weapons to their clients in Afghanistan, it would have an immediate influence on the warring parties leading to "zones of tranquillity" inside the country and some improvement in the appalling refugee problem.

Bush and Gorbachev flank Col Barris Zais as they review the White House guard of honour

**Minnesota ready with welcome mat**

GORBACHOV may be dead in Moscow but it thrives in Minnesota. President Mikhail Gorbachev goes to Minneapolis, Minnesota, for a mere six hours on Sunday following the summit and he will receive a sumptuous welcome.

Nearly half the state's population of 4m is expected to try to get a look at the Soviet leader, though a plan for a public rally was scrapped. Soviet advisers did not want Mr Gorbachev to suffer the embarrassment, or security problems, of demonstrations by pro-independence Baltic-Americans.

"There's a certain euphoria running through the community," said one Minneapolis resident. "Generally, there's a spirit of friendliness and enthusiasm."

Mr Gorbachev's choice of Minnesota for a visit results from the special place that the people and companies of the state have played in Soviet-American relations. Mr Rudy Perpich, Minnesota's Democratic governor, who invited Mr Gorbachev, was the organizer in 1985-86 of a Soviet-American children-to-children satellite hook-up to talk about peace.

Mr Perpich's interest in the Soviet Union grew from a stint during the late 1970s as Control Data's representative for eastern Europe, stationed in Vienna. Mr Perpich, a first-generation American of Yugoslav descent who speaks Croatian, was frustrated at not being able to sell Control Data computers to the Soviet Union because of US high-tech restrictions.

He has since had a sense of personal mission about tearing down the barriers between the two countries, or at least between the Soviet Union and Minnesota. He has been accused of using the Gorbachev visit to promote his own sagging political campaign for a third term.

But his efforts to lure Mr Gorbachev have won the full backing of the corporate community, which will foot the bill for the visit.

Mr Gorbachev's selection of Minnesota could not put him in better territory for contact with companies interested in business. Minnesota, with more Fortune 500 companies per capita than any other state, has 34 companies doing business in joint ventures with the Soviet Union.

Those include top companies such as Control Data, Honey-

**Gorbachev can still smile — but not as broadly as Mayor Barry**

IT may seem hard to imagine, but there is one politician in Washington who has more problems right now than President Mikhail Gorbachev, writes Lionel Barber. History will record that this man was present at the arrival ceremony for the Soviet leader on the White House lawn at 11am yesterday.

Mayor Marion Barry of Washington DC were a bright red tie and that familiar big smile. If life's burdens were weighing heavily, he did not show it. Indeed, he offered little hint of a man who is due next week to stand trial on a 14-count indictment on perjury and possession of cocaine.

"Plea bargain," shouted several members of the assembled world

press as they waited for Mr Gorbachev. The black mayor remained impulsive, giving no hint of whether he will cop a plea. The senior administration officials nearby put a little more distance between themselves and the man who, improbably, clings on to power in the nation's capital.

Mr Gorbachev's bold on power in Moscow has, of course, also been a matter of speculation in Washington. And as the Soviet anthem echoed across the Potomac river, everyone recalled its opening line: "The unbreakable union of free republics."

But no-one — not even Mr Boris Yeltsin — has suggested indicting Mr Gorbachev for his conduct in office; and President George Bush made

clear in his arrival ceremony that he intended to stand by his man. "We salute you," said Mr Bush in a tribute to Mr Gorbachev's historic role in promoting change in eastern Europe and the Soviet Union. The Soviet President nodded gravely and seemed to murmur a subdued "thank-you".

Mr Gorbachev has aged visibly since he took Washington by storm two-and-a-half years ago. He can still flash a winning smile and his eyes retain their sparkle but in repose his face is creased and he comes across as a tired man.

The truth is that the Soviet leader has lost a lot of his mystique. Americans have seen TV pictures of

the May Day demonstrations against him in Red Square, whereas in the early summits with President Ronald Reagan there was always a feeling of dealing with the unpredictable and the unknown. Was Mr Gorbachev going to upset Mr Reagan?

Mr Gorbachev may still produce surprises. The latest fear in Washington is that he may turn his weakness at home into strength abroad, pushing for concessions from the US. But Mr Bush looked the part yesterday as master of ceremonies, drawing on 25 years of experience as a congressman, ambassador, CIA director and Vice President.

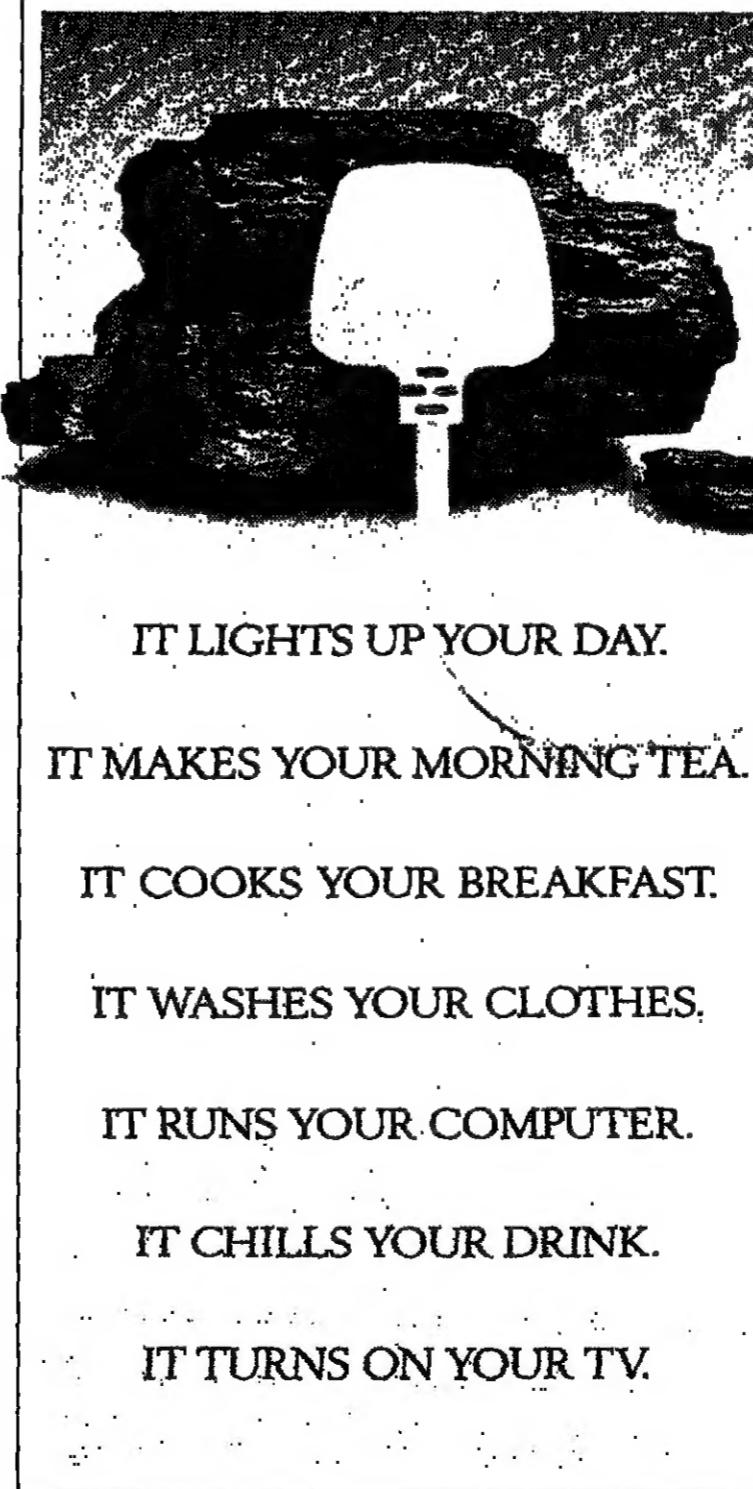
Only once — when he let loose small talk at Mr Gorbachev without

making sure that an interpreter was on standby — did he slip up.

Mr Bush's speech was a clever blend of substance and the personal touch. He was firm on German membership in Nato and he acknowledged differences with the Soviet leader on Lithuania's right to self-determination; but he went out of his way at the end to express his appreciation that Mr Gorbachev had brought his "beautiful" wife, Raisa. But then Mr Bush has a long memory — and he has no intention of recreating the ruckus between Raisa Gorbachev and Nancy Reagan which marred the 1987 Washington summit.

It was a timely reminder of how Mr Bush is his own man.

# CLEAN LIVING FROM COAL.

**'Dynamic' editor gets down to business**

By Nancy Dunne in Washington

MR Vladimir Yakovlev, a 31-year-old Soviet journalist and entrepreneur, came to Washington this week to promote *Commersant*, the resurrected Soviet business weekly. He was as fully prepared for a media blitz as Mr Mikhail Gorbachev.

He had with him a New York publicist, the requisite "press kit" prepared by his public relations agency, and a press release extolling him as "tall, slender, with penetrating light eyes masked by glasses, behind a serious and unassuming demeanour... one of the most dynamic young men in Russia".

Mr Yakovlev, *Commersant*'s editor-in-chief, was unapologetic. "Do I look like a crazy person? Let's say not too much. I could be crazy to try and distribute a newspaper in the US market without such kind of an agency."

Mr Yakovlev apparently is really sane, despite his insistence that *Commersant* has been published since 1908 — having taken a 73-year sabbatical from 1917-1990 "for reasons beyond our control".

The paper's rebirth, with a pledge to ferret out "detailed information about the Soviet market", was accomplished with an initial \$250,000 investment by Refco Group, the Chicago commodities firm. Unlike the majority of Soviet foreign joint enterprises (legally, *Commersant* is considered a "joint project" rather than a "joint venture") the returns have been immediate. After five months of publication,

circulation has soared to 350,000, says Mr Yakovlev, and earnings are at around Rbs300,000 a month. A special summit issue is being distributed to advertise an expanded US edition of the weekly, to be published in Chicago and beginning in September.

The unabashedly capitalistic Mr Yakovlev is as anxious to unravel the mysteries of the "shadow economy" (where, as an out-of-work progressive journalist, he embarked on an involuntary seven-year business course) as to air his worries about a "social explosion" resulting from the Government's proposed market reforms.

Weekly *Commersant* features include joint venture news; government projects, legislation and documents; Soviet political analysis; news of trade fairs and Moscow visits; and even the nation's seven-day weather forecast.

Mr Yakovlev says he employs a wide variety of sources: the paper's writers include economists, entrepreneurs, dissidents, even former employees of the Communist Party Central Committee, but only two professional journalists, himself included.

"We have found it is impossible to retrain Soviet journalists," he says. "It is much easier to retrain economists to write." But the economists, too, had to be retrained. They had been taught to evaluate the value of an enterprise to the Soviet economy. "But they could not tell me if a business would make a profit."

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## INTERNATIONAL NEWS

## Australia's foreign debt rises to A\$123bn

By Kevin Brown in Sydney

AUSTRALIA'S net external debt rose by 5.3 per cent to A\$123.5bn (£56bn) in the March quarter - a piece of bad economic news which contrasted strongly with unexpected robust growth figures announced on Wednesday.

The Bureau of Statistics said foreign borrowing increased to A\$156.3bn from A\$147.8bn in the December quarter, but the increase was offset by a rise from A\$80.5bn to A\$82.7bn in lending abroad by Australians.

Analysts said there were no surprises in the figures, which reflected currency movements and the worsening deficit on the current account of the balance of payments, which is likely to top A\$20bn for 1989/90.

Net foreign debt has risen by 48 per cent since 1986/87, and is now equivalent to nearly 34 per cent of GDP. Economists differ over the importance of the debt, which is lower than that of a number of other developed countries, including Ireland, New Zealand, Greece, Iceland and Denmark.

However, only New Zealand has a higher ratio of debt interest to export receipts, the measure generally regarded as the best indicator of a country's ability to sustain interest payments.

The further increase in the debt coincided with a record low in the respected Westpac Melbourne Institute index of consumer sentiment, which fell 2.7 points in May to 70.5.

The index has now declined by 14 points since February as gloom about economic prospects mounts.

"Consumers are picking up on what the various economic and leading indicators have been saying for some time - that is that the economy is in a down-swing," said Mr Bob Graham, Westpac chief economist.

Both the index and the debt figures contrast strongly with real growth in GDP of 1.8 per cent in the March quarter, announced on Wednesday. That unexpectedly robust performance is thought unlikely to be repeated in the current quarter.

## Pay dispute at S African mines

SOUTH Africa's biggest union and major mining companies have declared themselves in dispute in their wage negotiations for gold and coal miners. AP reports from Johannesburg.

They will have to seek arbitration before further action, such as a strike, can be considered.

The deadlock in negotiations occurred on Wednesday, according to the National Union of Mineworkers, which represents nearly half of the country's 600,000 black miners. The Chamber of Mines, representing the largest mining houses, offered wage increases ranging from 13.5 to 15 per cent, while the union demanded increases of 20 to 32 per cent.

## Saddam Hussein moves one step closer to a regional role

Success at the Arab summit in Baghdad has enhanced the Iraqi leader's status, write Tony Walker and Lamis Andoni

**L**ONG BEFORE Arab rulers concluded their three days of deliberations in hot and dusty Baghdad this week, delegates were referring to the gathering of kings, emirs, sheikhs, military dictators and traditional leaders as "Saddam's summit".

In the end the quiet dominance of proceedings by the Iraqi President, Mr Saddam Hussein, was the Arab League summit's most conspicuous element. There is little doubt that the event enhanced his leadership role in Arab forums.

The question being widely canvassed in Baghdad and in other Arab capitals is whether the confrontation between Mr Saddam Hussein - Saddam means in fact "one who confronts" - is still in the process of realising his broader regional leadership ambitions.

On the evidence of this week, he made further progress towards achieving that goal, although he faces powerful countervailing forces in Egypt and Syria.

The Iraqi President stamped his authority on the summit from the beginning with a tough opening address that more or less set the tone for the final resolution that condemned US support for Israeli expansionism.

But much more important in the view of delegates, was the manner in which Saddam Hussein conducted proceedings as the summit chairman.

He was given credit for helping to marry the two competing summit trends, represented by Egypt's pro-American moderation and Iraq's own demand that Arab rulers make clear their displeasure with the US over the issues of Soviet Jewish immigration to Israel and the right of the Arabs to secure advanced Western technology.

The ruthless dictator, the strongest man, the leader of a country with one of the world's worst human rights records, was shown in a different guise this week: that of a potential Arab statesman backed, as he is, by the largest standing army in the Middle East and a capacity to strike at Israel with an arsenal of war-tipped missiles.

The fact that Iraq's proven oil reserves measure more than 100bn barrels, second only to those of Saudi Arabia, further enhances Iraq's stature in the Arab world.

Observers believe the Baghdad summit, the first such gathering to be held in the Iraqi capital since before the 1988-89 Gulf War, may come to be regarded as something of a watershed in Mr Saddam Hussein's task convincing their colleagues that now was the time to mute their remarks.

Egypt's arguments that careful, quiet diplomacy aimed at preserving American support for peace efforts - that the US did indeed have the

Arabs' best interests at heart - were given fairly short shrift.

More appealing to the majority was Mr Saddam Hussein's contention that peace could only be achieved with strength, and that relations with the US should be governed by mutual benefit rather than some vague hope that Washington would deliver Israel trussed and bound at the altar of a still far-off Middle East peace settlement.

Iraq's leader received strong support from King Hussein of Jordan, who expressed deep concern not only about dangers facing his own kingdom from a renewed Jewish settlement drive in the West Bank, but also about the threats posed to Arab security by changes in the Soviet Union.

A militant sounding Hussein argued that the end of the Cold War, rather than improving prospects for a peace settlement, made the situa-

tion more dangerous, since Moscow was no longer in a position to balance the US and Israeli role in the region.

The PLO, which played a less conspicuous role than might have been expected at a summit that it had initiated over the issue of Soviet Jewish immigration, expressed satisfaction with the outcome. Han Al-Hassan, a senior adviser to Yasser Arafat, the PLO chairman, said the summit resolution marked the beginning of a "realistic revolutionary trend" that rejected the idea that the Arabs' fate was tied to the US, which alone could influence Israel.

"Experience has taught us that you have to show a strong will in order to achieve your ends," he said. This observation squares with Mr Saddam Hussein's arguments that the elusive dream of Arab solidarity and strength is the only way to achieve progress towards peace.

## Israel steps up pressure on US to cut links with PLO

By Hugh Carnegy in Jerusalem and Lionel Barber in Washington

ISRAEL'S caretaker Likud Government yesterday stepped up its calls on the US to break off links with the Palestine Liberation Organisation following Wednesday's seaborne attack by Palestinian guerrillas, which was thwarted by Israeli troops.

Israeli ministers and officials insisted that the action, launched by the Palestine Liberation Front, a faction of the PLO, proved their assertion that the PLO was still committed not just to terrorism, but to Israel's destruction.

The view from Washington yesterday was that the Bush Administration viewed the attack as an act of terrorism which placed its dialogue with the PLO in the balance. But US officials said that any decision to sever contact with the PLO would rest with President Bush because of its implications for US-sponsored peace efforts in the Middle East.

The US-PLO dialogue - which Israel opposes vehemently - was opened by the Reagan Administration in December 1988 and is integral to the US policy of approaching the Middle East and the Palestinian issue in a more

even-handed manner. It is conditional on the PLO's renunciation of terrorism and its recognition of Israel's right to exist.

The State Department's definition of terrorism is "premeditated, politically motivated violence perpetrated against non-combatants by sub-national groups or clandestine state agents usually intended to influence an audience."

The Israeli Government yesterday quickly sought to turn the attack to its advantage. The fact that the PLF is led by Mr Mahmoud Abbas, or Abu Abbas, a PLO executive committee member once wanted by the US on charges of having masterminded the 1985 hijacking of the Achille Lauro cruise ship, in which a crippled American was murdered, gave the Israelis extra ammunition.

So too did the coincidence of the attack with the Arab summit in Baghdad, which sharply condemned the US for backing Israel and its role in helping to fund Soviet Jewish immigration to Israel.

A break in the US-PLO dialogue would be a significant reversal for Washington's already beleaguered efforts, in concert with Egypt, to establish peace prospects.

But most Labour supporters - not to mention the US administration and Egypt - believe reviving talks in the wake of recent violent events in the Middle East, and deepening tension between Israel and the Arab world, would be hard enough without cutting off the link between the PLO and Washington.

He said the country could afford some increase in its balance of payments deficit and in the budget deficit - if extra spending went on real investment that fuelled sound long-term growth.

However, he stressed that government action to absorb immigration must not undermine the task begun in 1985 of fighting inflation and reforming the state-heavy economy.

He said the defence budget should not be spared in rigorous spending cuts needed to stop extra expenditure causing fiscal instability.

### effect of immigration.

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However, he stressed that government action to absorb immigration must not undermine the task begun in 1985 of fighting inflation and reforming the state-heavy economy.

He said the defence budget should not be spared in rigorous spending cuts needed to stop extra expenditure causing fiscal instability.



Chinese dissidents (from left) Hou Dejian, Zou Duo, and Gao Xin, vanished yesterday just as they were about to hold a press conference calling for democracy activist and fellow Tiananmen Square hunger striker Liu Xiaobo to be freed. Reporters arrived

## Japan brings together Cambodian enemies

By Stefan Wagstyl in Tokyo

ATTEMPTS by Japan to help end the 11-year conflict in Cambodia begin tomorrow with the arrival in Tokyo of Prince Norodom Sihanouk, the Cambodian resistance leader, for talks with Mr Hun Sen, Cambodia's prime minister.

Mr Khieu Samphan, the Khmer Rouge leader, and Mr Son Sann are both bringing delegations to Tokyo but it is not clear what role they will play. The Vietnamese-backed regime in Phnom Penh is opposed to talking directly with the Khmer Rouge, even though it controls the largest of the resistance armies.

The factions agreed a truce on Saturday, to begin on Monday when the talks start. But similar agreements have made little difference to the fighting in the past because the factions differ on how to manage the aftermath of a ceasefire, including arrangements for holding elections.

Japanese officials admit they are taking a risk in becoming embroiled in the long-running efforts to find peace in Cambodia. They risk embarrassment if either side walks out of the talks, as could easily happen given Phnom Penh's hatred of the Khmer Rouge.

## S Korea to hold talks in US on easing tension

By John Riddell in Seoul

SOUTH KOREAN President Roh Tae-woo said yesterday his talks with Soviet President Mikhail Gorbachev next week were aimed at ending hostility on the divided Korean peninsula.

Economic links between South Korea and the Soviet Union have grown strongly. Last year, bilateral trade more than doubled to almost \$60bn, while South Korean companies have announced a series of investment projects in the Soviet Union.

These include a large petrochemical project in the Soviet Far East to be built by Hyundai Group, one of Korea's largest conglomerates, and Combus Engineering of the US.

The meeting between Mr Roh and Mr Gorbachev is the most significant since the two countries' principal supporters, while the US has maintained a strong military presence in South Korea. The two Korean states have never signed a formal peace treaty.

Mr Roh will also meet President Bush to discuss the results of their meetings with the Soviet leader.

Mr Roh and Mr Gorbachev will discuss ways of establishing peace and security on the Korean peninsula, the development of rapidly expanding economic links, and the normalisation of diplomatic relations.

Analysts believe that full diplomatic ties could be established by the end of the year. Last year the two countries exchanged trade offices which also conduct consular functions, and earlier this year South Korea sent a delegation to Moscow to discuss the establishment of full diplomatic relations.

There were also newspaper reports yesterday that Seoul was considering making a \$4bn loan to the Soviet Union.

In addition, financial institutions in the two countries would be allowed to exchange

branches and a direct telecommunication line would be established between Seoul and Moscow, the reports said.

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## Police fire tear gas on demonstrators in Kaduna

POLICE fired tear gas in Kaduna at about 5,000 demonstrators marching to demand the release of several Christian leaders detained since an abortive coup April 22. Lagos newspapers reported yesterday, AP reports from Lagos.

The reports said police moved in on Wednesday as the marchers approached the state governor's office in Kaduna, the centre of the country's largely Moslem north.

The marchers carried a letter signed by Roman Catholic Archbishop Peter Jatau that said: "We have held our calm up until now acting under the impression that given the abortive coup, our leaders' arrest could have been motivated by panic and have been

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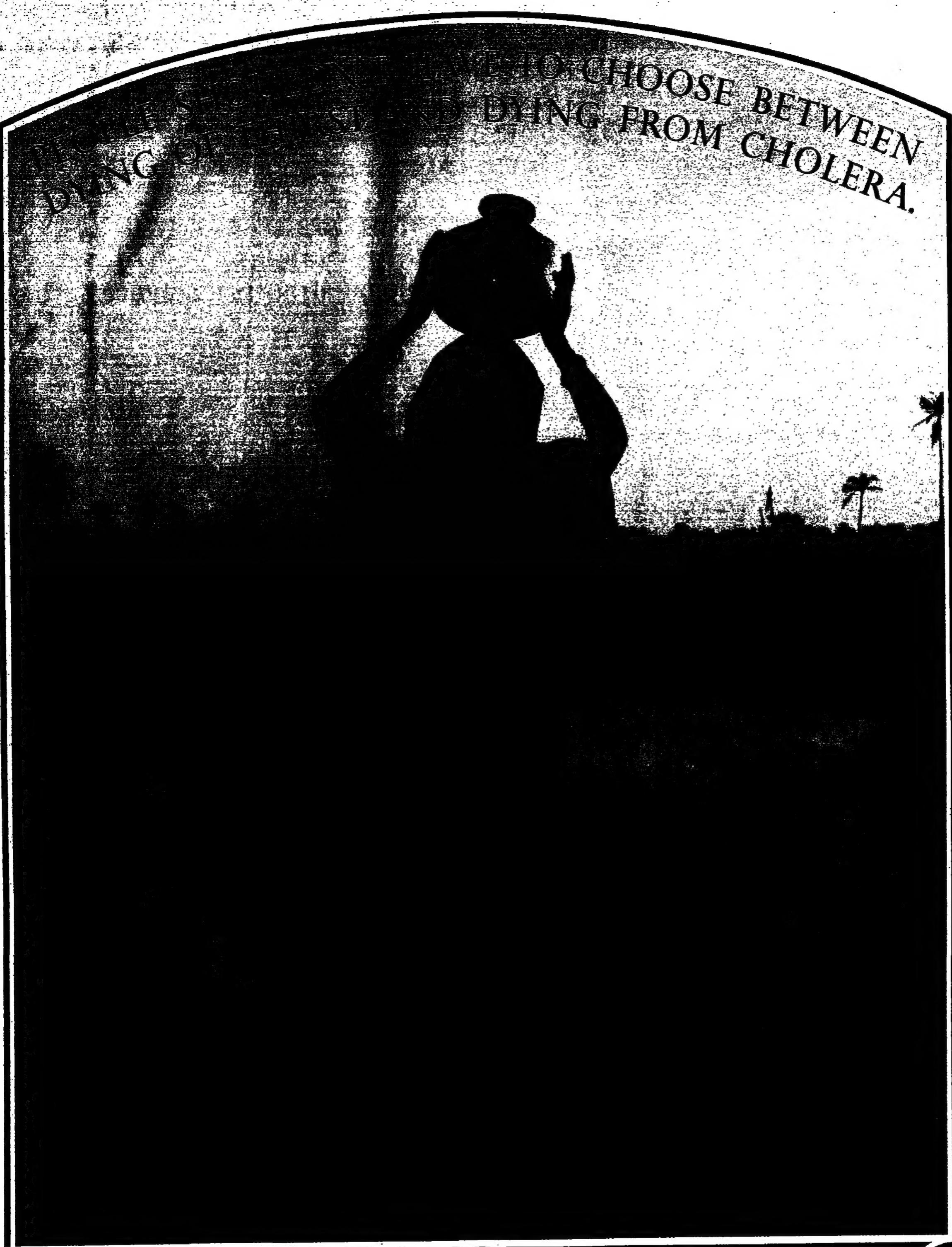
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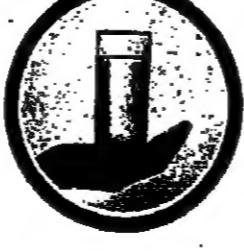
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*World Problems*

Over a million people die from cholera and typhoid every year, both diseases contracted by drinking infected water. But now ICI is working on an advanced



*World Solutions*

water filter so fine it will be able to trap the bacteria responsible. Which should help provide the developing world with more water that gives life instead of taking it.



*World Class*

## UK NEWS

## Ford says pay award is reaching 'alarming' size

By John Gapper, Labour Editor

**FORECASTS** in the rise in inflation mean that the pay settlement at Ford Motor Company is "beginning to assume alarming proportions," Mr John Hougham, the company's executive director for personnel, said yesterday.

Ford, which is the UK subsidiary of the US manufacturer, is facing a settlement of above 11 per cent from November 1 because it agreed earlier this year that the second year of a two-year deal would be either 8 per cent or the retail price index, plus in October, plus 2.5 per cent.

Current forecasts of the rise in the RPI in October range between 8 and 10 per cent, which would mean Ford would have to pay its 42,000 workers in 21 UK plants at least 10 per cent and probably significantly more.

Mr Hougham's comments at a conference in London are a further indication of the pressures facing managers on pay due to the rise in inflation.

The Co-operative Union has also revised a pay offer to some 70,000 staff because of a rise in



John Hougham: inflation forecast concerns

but the company had not anticipated how high.

Speaking about the protracted strike by electricians within Ford following the official acceptance of the offer, Mr Hougham said the company had not expected to be able to run its operations as smoothly without electricians.

But it had been able to maintain operations at plants except at Halewood, Merseyside and Southampton because other unions had instructed members to cross picket lines and allowed the company to use contract electricians.

Speaking at the same Institute of Personnel Management conference, Mr Michael Howard, Employment Secretary, said he expected the Government to support a third of the European Commission's 47 proposals for social legislation.

On another third, the Government had no view because there was not enough information. He said there remained "a substantial number which we believe are contrary to the principle the Community itself has agreed."

He said managers believed when the settlement was agreed with the joint unions in January that inflation plus 2.5 per cent was likely to be a higher figure than 8 per cent.

## Environmentalists act against substances threatening ozone

By John Hunt, Environment Correspondent

A CAMPAIGN to persuade hundreds of companies to phase out the use of substances contributing to the destruction of the ozone layer will be launched tomorrow by Friends of the Earth, the environmental organisation.

Local branches of the organisation will seek out the names of companies still using certain types of industrial solvents employed mainly for cleaning purposes and as adhesives. If the companies decline to phase them out FoE intends to publish their names locally for still using "hidden ozone destroyers."

More than 80 governments are committed to phasing out by the year 2,000 the main ozone depleters, CFCs (chlorofluorocarbons), which have been used in aerosols.

But FoE is now targeting

ozone-depleting substances still in use such as CFC 113, carbon tetrachloride and methyl chloroform which is sold under the name 111 trichloroethane. Industrial uses include cleaning printed circuit boards and gyroscopes.

The main target is 111 trichloroethane. FoE has named it "Public Enemy 111" and is asking the public to boycott all products such as pesticide and household aerosols - containing it. Ms Fiona Weir, air pollution campaigner for FoE, said yesterday its rapid phase-out was the key to reducing the size of the Antarctic ozone hole.

The risks to the ozone layer of prolonging its use were "unacceptably high". ICI is the only manufacturer in the UK, while Dow and Atofina supply from overseas. It is used in metal cleaning (78 per

cent), adhesives (10 per cent) and electronics (4 per cent).

According to FoE, ICI has opposed regulations to phase it out and has urged its customers to lobby MPs and the Departments of Environment and Trade and Industry in order to retain it.

Mr David Gee, director of FoE, said thinning of the ozone layer would have extremely unpleasant effects. In addition to contributing to global warming it would cause an increase in cataracts and skin cancer and weaken the body's immune response.

• The pressure group, Parents for Safe Food, yesterday called for "green farming" as part of a campaign to back the launch of the European Consumers' Pesticides Charter which calls for control chemical residues in food and water.

## Businesses demand an improved mail service

THE Mail Users' Association, which represents 500 UK businesses within Ford following the official acceptance of the offer, Mr Hougham said the company had not expected to be able to run its operations as smoothly without electricians.

The poll showed an improvement in delivery of first class mail which should arrive the same or next day after posting. The proportion arriving within these targets increased from 72.5 per cent last year to 77.2 per cent.

The proportion of second class mail meeting the deadline of delivery to its destination by day three, was 78.4 per cent.

Mr Julian Blackwell, who is chairman of both the Association and Blackwells, the private publishers and booksellers, pointed out that the figures were still well below the old national target of 96 per cent. He said the service was still not good enough.

The Post Office disputes the figures, however. It says that the MUA survey, which polled 15,890 letters, was not representative. Research the Post Office's National Council, the Post Office's watchdog, which samples 268,000 letters a year, shows that about 80 per cent of first class mail arrives on time, and 95 per cent of second class mail.

The MUA survey suggested there are wide discrepancies in delivery rates in different parts of the country. Most letters posted in Manchester and Northampton in the study arrived within Post Office times. But there were significant problems in the south, particularly in Kintbury, Swindon and Milton Keynes.

"These figures continue to disappoint," said Mr Julian Blackwell. "Business mail users expect delivery targets to be met."

Mr Blackwell called on the government to allow businesses to be allowed to deliver letters directly to local sorting offices.

• The Post Office spokeswoman said the organisation had achieved a three per cent improvement in deliveries last year. She said, however, that it was not complacent. It is investing £1.2bn in new infrastructure and technology over the next five years.

US car maker revamps corporate identity of British subsidiary

## General Motors seeks clean image

By John Griffiths

GENERAL MOTORS is launching a wide-ranging "clean-up" of its confusing corporate identity in the UK.

Key elements include the dropping of the Bedford name from all light commercial vehicles in favour of the Vauxhall name - currently applied only to cars - and new livery and showroom design schemes for all 630 vehicle dealers.

Vauxhall Motors, GM's UK subsidiary based in Luton north of London, said yesterday that a new logo and green-grey livery will be applied uniformly across everything associated with Vauxhall, from stationery to transport fleets and buildings".

The aim is to focus consumer attention entirely on the Vauxhall name.

GM's own blue logo will appear only discreetly, and "in business settings", a spokesman said yesterday.

Currently, Vauxhall's dealers display multiple signs showing Vauxhall-Opel-Bedford-GMSPO.

This is despite the fact that the Opel marque has not been sold in the UK since the early 1980s, when a policy decision was taken to badge all cars sold in the UK as Vauxhalls.

The GM subsidiary also did not endear itself to dealers by adopting a tongue-twisting term for its after-market parts

business - GMSPO (for General Motors Service Parts Operations). This has already been changed to Vauxhall Parts.

The new identity is based around a revised, circular Vauxhall logo, but which retains the Griffin that has been Vauxhall's trademark since the 1920s, and which was inherited from the Vauxhall Iron Works founded in 1877.

Dealers are being required to fund the changes to their own premises. Mr Peter Batchelor, executive director, sales and marketing, indicated that they would be extensive.

The aim is better to reflect Vauxhall's current success in

the marketplace, where it has overtaken Rover Group to become the second biggest selling manufacturer - behind Ford - with a market share of around 17 per cent.

The Bedford name may not disappear entirely from the UK, however. Vauxhall is currently negotiating with AWD, which bought the Bedford heavy trucks operation from GM in 1987, on giving AWD the right to use the Bedford name on its trucks in the UK.

Under the terms of the sale, AWD can use the Bedford name on military and export trucks, but has had to use the AWD badge in Britain.

## Regional airports announce business plans

By Paul Abrahams and David Boggis

DEVELOPMENT schemes at three UK regional airports were announced yesterday, highlighting the growing importance of airports outside the south-east of England.

The schemes, at Newcastle upon Tyne, Liverpool and Southampton, are the latest in a series of developments at regional airports throughout Europe involving business parks.

At Newcastle, north-east England, plans were revealed for a £750m business and leisure complex near the airport, which could create 15,000 jobs.

European Land, which is developing the project, plans a 1,120-acre country park and business development.

Meanwhile, Southampton airport is to be extensively redeveloped, with a business park and a commercial development that will be worth an estimated £200m and create almost 4,000 jobs.

The airport belongs to Southampton Eastleigh Airport Developments, a joint venture between Mr Peter de Savary's Highland Participants Group, a property and ship repair group, and London and Edinburgh

Trust, a property concern. Under the plan, a business park will be constructed on 43 acres of unused land at the north-east end of the airfield, and offices and a hotel on 35 acres adjacent to the present terminal. A new terminal will replace the existing one.

In a separate development, British Aerospace announced that it has formed a new company to pursue its plans to develop Liverpool airport. The company, called BAe (Liverpool Airport), yesterday took a 76 per cent stake in Liverpool airport worth £12m. At the same time, the company acquired long-term leases on 450 acres near the airport for business development and options on a further 500 acres.

BAe plans to create a £1bn transatlantic gateway to Europe capable of handling 400 passengers and about 200,000 flight movements a year by 2005. The company believes that there will be considerable demand for such an airport, given expected growth in European air travel of 6 per cent per annum and the increasing congestion at important hubs.

## 'Shoot to kill' drama will not be screened in Ulster

By Our Belfast Correspondent

A

CONTROVERSIAL new television programme based on allegations that the Royal Ulster Constabulary operated a shoot-to-kill policy in the province in the early 1980s will not be shown in Northern Ireland, it was disclosed yesterday.

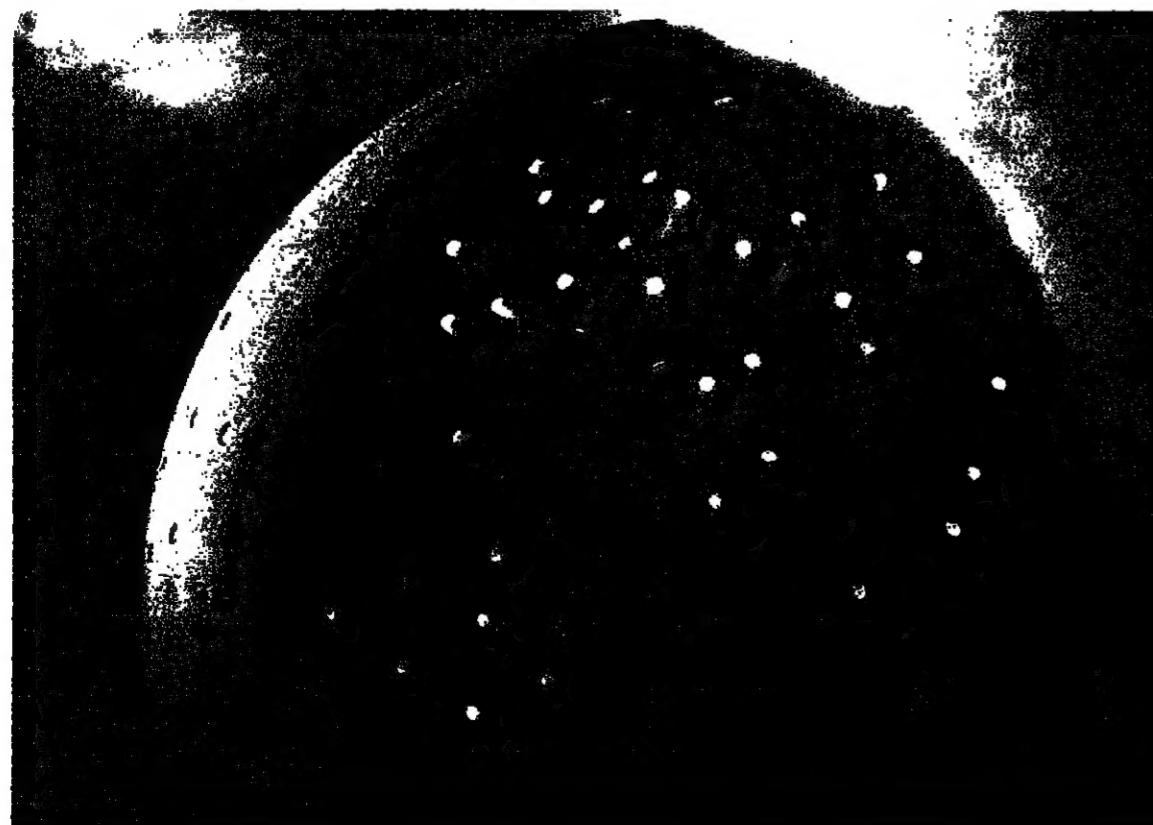
The two-part drama documentary series "Shoot to Kill", produced by Yorkshire Television, was cleared by the Independent Broadcasting Authority and was due to be transmitted on all ITV regional networks on Sunday

and Monday. But yesterday a spokesman for Ulster Television said: "After consultations with our lawyers, we have been advised that it would be contempt of court for us to go ahead with the broadcast."

The four-hour programme investigated the RUC killing of six unarmed men in County Armagh in 1982 which two years later led to an enquiry by the former Deputy Chief Constable of Greater Manchester, Mr John Stalker into a so-called shoot-to-kill policy.

## LE CLUB

by Keiichi Tahara



Air France is pleased to introduce Le Club, a new space for the dynamic executive. When you are flying halfway round the world for a crucial meeting, it is essential for you to have a restful flight. Which is why Le Club class now offers you unrivalled standards of comfort and personalised service. The champagne welcome. The redesigned spaciousness of the Le Club cabin, intimate and serene. The generous "Espace 2000" seat,

(soon available on long-haul flights), fully adjustable to suit the way you like to travel. And certainly the finest gourmet food flying today, accompanied by superb wines from the most prestigious cellar in the sky. In this picture commissioned specially for Air France, entitled "Watcher's space", Japanese photographer Keiichi Tahara has created an imaginative space that invites serenity.

So has Air France. Fly in serenity. Fly Le Club.

THE FINE ART  
OF FLYING  
AIR FRANCE

*Eurojet No. 1*



## UK NEWS

**Virgin moves in on Japanese retail market**

By Raymond Snoddy

MR Richard Branson's Virgin Group is taking its megastore retail concept to Tokyo in a joint venture with Marui, one of Japan's largest retail chains. The two companies are forming a Virgin Megastores Japan as a \$60 joint venture and aim to open in the autumn a Tokyo megastore with more than 1,000 square metres of trading space devoted to music, videos, games, books and clothing for the youth market.

Marui, which was considering opening its own record store, will provide the building

and Virgin will pay for the refitting.

If the project is a success the partners are talking of up to 18 megastores in Japan, most of them through taking over a floor in some of Marui's 23 large department stores.

There are also plans to develop a range of retail products with the Virgin brand name.

The joint venture with Marui is a further consolidation of Mr Branson's interests in Japan, where last year he was found to be the best known foreign

businessman, according to an independent poll in the Tokyo area.

Last year following Virgin's 1988 decision to take the company private again after an unhappy period as a quoted company Fujisankei Communications took a 25 per cent stake in the Virgin record companies in return for £10m in cash.

A year ago the Virgin Atlantic airline launched a nonstop service from London to Japan and the company is claiming load factors as high as 90 per cent.

Total revenues of Virgin Retail are now over £150m and the company believe this should double by 1992.

**BRITAIN IN BRIEF****North Sea projects to top £13bn**

The North Sea promises to be a busy place in the coming years as 57 offshore oilfield development projects move forward, leading to £12.7bn in capital expenditure, according to County NatWest Mac (CNW), the stock broker.

The 57 projects involve development of 4.8m barrels of recoverable oil and 14.4 trillion cubic feet of gas, for a total of 6.3m barrels on an oil equivalent basis.

CNW believes all of these projects could receive government approval in the next two to three years. Just over half the projects will be located in the central North Sea, where a number of significant discoveries have been made.

Marinegas, Hamilton Oil, the US oil and gas company, reported a potentially significant find of gas and gas condensate, a light petroleum liquid, in the central North Sea.

The second tier licence will be awarded early next week by Ofgem, the electricity industry's regulatory authority.

ICL, which uses about 1,000MW of power, is the country's second largest industrial electricity consumer after British Steel.

Like them, it may also protect itself against the volatility of the pool prices by taking out a separate option contract, probably with one or both of the big generating companies.

modernisation project backed by the Industrial Development Board.

**BMA opposes budget holding**

Family doctors who have expressed interest in becoming budget holders under the Government's health reforms were urged by the British Medical Association to reconsider their position.

Dr Michael Wilson, chairman of the BMA's general medical services committee, said he believed the idea could fail completely through lack of support.

The Government wants general practitioners in larger practices to become fund holders, shopping around for hospital and other treatment on behalf of their patients.

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Like them, it may also protect itself against the volatility of the pool prices by taking out a separate option contract, probably with one or both of the big generating companies.

The revision, caused by a large number of late returns, underlines the enormous uncertainty over official figures for manufacturers stocks, which are a key variable in assessing the level of economic activity.

Manufacturing stocks fell by 851,200 in the last three months of last year in 1985 prices and seasonally adjusted, the Central Statistical Office said, revised up from a fall of 223,000. This was the largest

quarterly fall since the last quarter of 1985. It conforms to the pattern of falling domestic demand and output seen last year.

**PSA wins £22m contract**

PSA Services, the state owned property development group which is being prepared for privatisation, has won its first international contract since it was relaunched as a commercial operation in April.

PSA Services' international division has won the £22.7m contract to design and manage the construction of a Hong Kong naval base to replace the existing base located on a high value waterfront site.

**Speeding up the legal process**

The Government has put forward proposals aimed at cutting the time between starting a legal action and getting to trial.

The new court rules are designed to implement proposals in the Courts and Legal Services Bill which, for the purpose of calculating the limitation period within which a legal action must be brought, changes the time at which the action is deemed to have been commenced from when the writ is issued to when it is served.

The change is opposed by the Law Society on the grounds that it will increase uncertainty, since the date when a writ is issued can easily be ascertained by the court, whereas there is considerable scope for argument over when a writ is served.

**Army short of 5,000 men**

The Army is short of 5,000 officers and men, according to figures which show a deepening manpower crisis.

The quarterly figures show that by March 31 there was a shortfall in the Army of 237 officers and 4,736 other ranks.

The total strength of the armed forces fell by a further 280 to 305,711, some 5,950 less than a year earlier.

The principal problem no longer lies in recruiting but in the record number of trained personnel leaving, often for better pay, and

conditions outside the services.

**NHS criticised by report**

The National Health Service was urged to adopt more private sector practices to speed up its hospital building programme.

A report by the all-party Public Accounts Committee on hospital building in England criticised as "inordinate" the average 10 year period between initial planning of new hospitals and their opening.

The report also criticised health authorities for failing to use new facilities fully once they were open. Although the main reasons for under-use were changes in medical need and lack of revenue funds, lengthy build-times aggravated the problem.

**Ads monopoly in cinema, fair**

The advertising monopoly in British cinemas does not operate against the public interest, according to the Monopolies and Mergers Commission.

The commission had been asked to investigate the supply of advertising to cinemas agreed by the Office of Fair Trading in June last year, following complaints by Pearl and Dean, one of two main suppliers of cinema advertising.

Pearl and Dean was concerned that the monopoly enjoyed by the much-larger Rank Organisation and its subsidiary Rank Screen Advertising meant that it was unable to compete fairly.

The commission, however, concluded that both Rank and Pearl and Dean enjoyed the benefits of a complex monopoly in the supply of cinema advertising in the UK.

**Mild winter hits British Gas profits**

By David Owen

THE warmest winter in living memory has stalled profits growth at British Gas.

The company yesterday reported that pre-tax profits for the year to March 31 1990 were flat at £1.06bn on a current cost basis. Turnover increased by 6 per cent to £7.88bn (£7.53bn).

The company nevertheless unveiled a 16.7 per cent advance in its full year dividend to 10.5p (9p) with the recommendation of a final payment of 7.3p. We looked at the flow of profit we expect over the next five years and this seems to us a position we could hold, according to Mr Robert Evans, chairman.

This proved insufficient to support the share price which slipped 3p to close at 27.4p. Earnings per share rose a pedestrian 5.8 per cent to 16.0p.

The company said that the unusually warm weather had depressed gas sales volumes by an estimated 1.5m therms, reducing profits by some £250m. "We have had the warmest winter for 500 years," said Mr Evans. "I am not expecting that next year. The impact of the greenhouse effect is likely to be extremely small over the next four to five years."

The underlying trend at normal temperature, however, was an increase of some 2.5 per cent in sales volume, the group said. Income from gas supply improved 4.1 per cent to £6.51bn.

**ICI awarded right to buy its own electricity supplies**

By Maurice Samualson

IMPERIAL Chemical Industries, one of Britain's largest companies, has become the first private industrial company in the country to be awarded a licence to buy its own electricity in the newly privatised national electricity market.

ICI will buy power from the National Grid's trading pool under so-called second tier licence, awarded by the Office of Electricity Regulation (Ofer), the electricity industry's regulatory authority.

ICI, which uses about 1,000MW of power, is the country's second largest industrial electricity consumer after British Steel.

Unlike British Steel, British Coal and a number of other big industrial users, however, it has failed to obtain a supply contract with National Power, the large-scale generating company, which

have been successfully quoting lower prices in order to snatch this business from the 12 electricity distribution companies of England and Wales.

ICI has apparently been excluded from such direct contracts on terms designed to protect the distribution companies from the impact of a rapid introduction of outright competition.

The second tier licence will be awarded early next week by Ofer, ICI will automatically become a member of the trading pool and buy power at the half-hourly prices under which the distribution companies also take their supplies.

Like them, it may also protect itself against the volatility of the pool prices by taking out a separate option contract, probably with one or both of the big generating companies.

**British beef market recovering**

By Jimmy Burne

THE FRENCH decision to ban imports of British beef has come at a time when the market in Britain is showing signs of recovery following the recent downturn resulting from fears about "mad cow disease".

The Meat and Livestock Commission said yesterday that the number of cattle sent for auction on Wednesday was

42 per cent up on the previous week and that the price was up 2.35p per kilogramme.

Mr Vic Robertson, a commission spokesman said: "In market terms, the trough appears to have been reached. After the initial hysteria, consumer confidence is returning."

Sample figures based on all the major auctions in England and Wales released by the

Commission confirm that there was a major drop in cattle going for slaughter at the height of the bovine spongiform encephalopathy (BSE)

controversy.

However, Commission claims that consumer confidence in beef was regaining ground, was supported yesterday by major butchers and leading supermarket chains.

**Lummus takes over Mackie**

James Mackie &amp; Sons, one of Ireland's oldest engineering companies, is to be taken over by an American company in a deal that will pave the way for a major investment package for north and west Belfast.

Lummus Industries of Columbus, Georgia, is acquiring Mackie's in a deal which involves a £20m

fall in 1985 prices and seasonally adjusted, the Central Statistical Office said, revised up from a fall of 223,000. This was the largest

**Manufacturers reduce stocks**

UK manufacturers reduced their stocks by nearly three times as much as previously thought in the fourth quarter of last year, according to official figures.

The revision, caused by a large number of late returns, underlines the enormous uncertainty over official figures for manufacturers stocks, which are a key variable in assessing the level of economic activity.

Manufacturing stocks fell by 851,200 in the last three months of last year in 1985 prices and seasonally adjusted, the Central Statistical Office said, revised up from a fall of 223,000. This was the largest

quarterly fall since the last quarter of 1985. It conforms to the pattern of falling domestic demand and output seen last year.

The quarterly figures show that by March 31 there was a shortfall in the Army of 237 officers and 4,736 other ranks.

The total strength of the armed forces fell by a further 280 to 305,711, some 5,950 less than a year earlier.

The principal problem no longer lies in recruiting but in the record number of trained personnel leaving,

often for better pay, and

**Men held in securities case**

Three Irishmen charged with conspiring to handle securities worth £77 million were remanded in custody.

Thomas Anthony Coyle, a businessman, Anthony Rooney, a horse trainer, and Edward Anthony Dunne, also a horse trainer, appeared at City of London Magistrates' Court.

**The road between you**  
customers can be cutting off your competitive edge.

In today's competitive environment, hidden operating expenses cost a lot more than they used to. Trade volumes are larger, shipments are smaller, distances are longer and organizations are bigger. Making precise coordination of business activities a sheer necessity. Especially in how you get your goods to market. Because any advantages gained by say, streamlining production, can be cancelled out in the transport chain. Ensuring your reputation

At Nedlloyd, we believe companies should do what they are best at. And rely on other ex-

perts to supply supporting services. If your business is producing goods - be it chemicals, flowers or mainframe computers - and selling them to your customers, ours is taking responsibility that those goods arrive on time. In perfect condition. Where and how your customers need them. **The logistic link to your customers**

With more than 100 years experience in shipping, we have become a major force in road cargo transport as well as in storage and distribution throughout Europe. Offering a totally integrated logistic network. Manned by some 25,000

Nedlloyd employees around the globe and supported by an automated monitoring system to manage and control the total flow of goods and information. A cost-effective concept we call Nedlloyd Flowmasters®.

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You'll find us more than capable to tailor logistic programs to meet your specific needs.

Even on an annual basis. Which isn't a day too much if you don't want to waste time doing what we do best.

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**Some do transport, we do more.**

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## MANAGEMENT

Accountancy in eastern Europe

# The need to inculcate a 'notion of profit'

By David Waller

Bored with your accountancy job? Tired of the "tick and task" business of auditing and fluent in Hungarian, Russian or Czech as well as the language of business - double entry book-keeping? Then there is bound to be an opening for you in one of the rapidly expanding east European offices of the big international accountancy firms.

Accountants are in the vanguard of western capitalism's advance into the eastern bloc, and their services are now to be found in virtually every capital city in eastern Europe. Their job is two-fold: to advise western investors interested in buying up eastern European assets, and to help east European businesses interested in expanding into the west, preferably with an injection of capital and management know-how from a western joint venture partner.

However, the process of inward investment to those countries deemed attractive to western investors is much hampered by the somewhat rudimentary state of financial management in eastern bloc countries; it is virtually impossible to look at a set of accounts for a Hungarian ball-bearing company, for example, and decide what it is worth.

"It is difficult to find a company in eastern Europe which doesn't need a major overhaul," observes Michael Gibbons, head of the eastern European department at KPMG Peat Marwick McIntyre. "What is needed is rehabilitation followed by privatisation."

The problem can be stated simply: east European companies have hitherto had no notion of profit. The purpose of business activity has not been to produce profits for shareholders, but to meet output targets set by central governments. As Duleep Aluwihare at Arthur Andersen explains: "They are geared up to meet production targets, but they have no notion of productivity. They will move heaven and earth to make one extra unit, without thinking to ask whether it's worth it financially."

panies simply did not go into liquidation.

Another technical difference is that balance sheets look bizarre by western standards since they are loaded with vast agglomerations of stock. The stock is not valued in line with the common western principle that inventory should be in the accounts at the lower of cost or market value, and there is no attribution of overheads to the stock valuation, either.

The size of stock-holdings reflects the nature of business in a command economy. "You don't buy things when you want to buy them but when you can get hold of them," observes Les Bonney, general manager of PwC's 50-strong office in Budapest.

The aggregated information for each factory is sent up to a higher planning authority in the USSR. This is Gosplan, the state planning agency where information is lumped together with similar data from other factories. Gosplan - or its equivalent in other eastern bloc countries - reviews the data and formulates the stage of the plan. "Despite recent Soviet economic reforms aimed at increasing the role of market factors in Soviet planning, this hierarchical form of interaction still predominates," PW says.

According to Aluwihare, who worked last autumn as part of a team of western accountants advising Barbara Plasecka-Johnson, the Polish-American heiress, on her potential purchase of the Gdansk shipyard, the accounting process is unsophisticated, and very little mechanisation in terms of basic accounting or financial analysis," Harrison says.

"We are working hard to make our production more market-driven," he continues, "but we want to be competitive in the finance function as well. Our aim is to get a handle on working capital: to bring stock levels down in line with sales and get to the point where we can make detailed cash flow forecasts. There's lots of data, but it's not decision-making data. The financial controls are good and the people bright and eager to learn, but there's a need for frequent reports giving detailed and accurate information on sales, pricing, costs and outstanding receivables.

There are technical differences between eastern bloc and western accounting: for example, east European accounts are prepared on the basis of cash transactions completed rather than on the western "accruals" model (which takes account of monies owed or due at the accounting date). Business conditions dictated that there were no bad debt write-offs, because state-owned com-



potential for the future. After all, one may not be buying profits, but one may be buying a sizeable share of a fast-expanding market.

The question of valuations has already led to tensions in Hungary, where there is a legal requirement that a valuation be made when a company is being privatised. Earlier this year, the state intervened to unscramble a deal between Hungar Hotels and Quintus, a Swedish company. Central to the government's case was that the valuation prepared by Ernst & Young Bonitas was too low.

Robert Bellia, senior partner at E&Y's Budapest office, counters by saying that the asset valuation was not designed to reflect the market price for the hotel company, and in any case, the price offered by Quintus was higher than that valuation in any case in the event the charter for the joint venture was revoked by the Budapest Supreme Court.

According to Bellia, one of the problems was the inability of government officials to understand western-style accounting. There is bound to be more such misunderstanding as the privatisation process accelerates.

## The differing cost of capital

Simon Holberton compares the UK, West Germany and Japan

than just calculating the "cost of funds", a measure which they say does not capture fully the effects of inflation and taxation on profits and neglects differences in depreciation schedules and investment tax incentives.

They are (supposedly) not only untainted by speculators looking to make a quick mark or yen, but based on cheap capital. While opinion differs on the former, there is compelling evidence to suggest that Japanese and West German businesses have a head start on their Anglo-Saxon competitors when it comes to cost of capital for investment.

According to a study published by the Federal Reserve Bank of New York\*, an arm of the US central bank, in 1988 capital for investment in a British R&D programme with a 10-year pay-off period had to provide a return nearly three times as high as for the same project conducted by a Japanese company.

Compared with a West German company, the British investment had to be nearly twice as profitable.

Why this should be so reflects less the abundance of capital in Japan and Germany relative to that in the US or Britain than it does to the method of delivery of that capital. More important, it also reflects the success of the "cheap" capital countries in economic management relative to the "dear" capital countries.

Robert McCauley and Steven Zimmer, economists at the New York Fed responsible for the study, go one step further

and industry has allowed companies a higher level of borrowing relative to equity without raising bankruptcy rates much above those in the US or UK.

Government has also been prepared to spread the pain of industrial change across a broader group of interests - customers, consumers and taxpayers - than it has in the US and UK, where the burden falls mainly on shareholders, workers and lenders.

In explaining the disparity in the cost of capital in Japan and West Germany on the one hand and the US and Britain on the other, McCauley and Zimmer found that companies in the first group do enjoy low inflation and stable growth. Important as the roles of banks, industrial policy and high savings was to Japanese and German companies' success, the authors cited sound macro-economic management and low inflation as being of overriding importance.

In recommending policy to US economic managers, but equally relevant to Britons, McCauley and Zimmer said a monetary policy that takes price stability as its object is critical to US competitiveness. Low inflation will, over time, reduce the risk premium built into short and long-term interest rates, thereby lowering the cost of capital to industrial and commercial borrowers.

\*Explaining international differences in the cost of capital, Quarterly Review, Summer 1988. Available from Public Information Department, 81 Liberty Street, New York, NY 10045, US.

### COST OF CAPITAL

	Research and development project with 10 year payoff lag											
	1977	1978	1979	1980	1981	1982	1983	1984	1985	1986	1987	1988
US	12.5	12.8	11.9	12.4	8.3	18.4	15.2	20.3	20.2	15.8	18.2	20.3
Japan	3.9	5.7	6.5	7.3	8.0	8.3	8.7	7.7	9.2	9.4	8.4	8.7
Germany	13.4	13.8	13.3	15.6	15.7	14.7	13.9	14.6	13.3	13.2	14.4	14.8
UK	18.2	28.4	21.1	33.4	24.2	20.5	29.2	24.4	25.4	18.9	20.6	23.7

	Equipment and machinery with physical life of 20 years											
	1977	1978	1979	1980	1981	1982	1983	1984	1985	1986	1987	1988
US	11.2	11.7	11.2	11.5	13.5	11.5	10.6	11.3	11.1	9.1	10.2	11.2
Japan	6.9	6.9	7.6	8.8	8.8	8.5	8.5	8.4	8.3	7.8	7.0	7.2
Germany	7.7	7.3	7.5	8.8	8.8	7.8	7.0	7.2	7.1	6.9	7.0	7.0
UK	8.8	10.8	8.8	12.7	10.3	10.7	10.6	9.3	9.4	7.8	8.2	9.2

	Expensed item with physical life of 3 years											
	1977	1978	1979	1980	1981	1982	1983	1984	1985	1986	1987	1988
US	39.5	40.6	42.4	38.5	40.5	39.3	39.6	38.1	38.7	39.4	40.4	40.4
Japan	35.0	35.1	35.4	36.4	36.1	35.0	35.0	35.7	35.6	34.8	34.8	34.8
Germany	34.7	34.7	34.7	35.4	35.6	35.1	34.7	34.8	34.8	34.8	34.7	34.8
UK	39.4	40.6	41.4	42.5	40.5	40.0	39.6	38.4	37.7	35.1	37.0	37.4

Source: Federal Reserve Bank of New York

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## TECHNOLOGY

**Ita**  
F ew industries would be keen to develop a standardised, worldwide system for publicising accidents and other potentially dangerous incidents in their own backyard. But then few industries suffer the communications or public relations problems of clear power.

Experts from almost every country which boasts a nuclear power station have spent the past year working out a standardised nuclear incident scale. They hope it will help to dispel the technological fog surrounding nuclear power. "When people hear an engineer talking about nuclear power on the radio, it leaves 99 per cent of the population cold," acknowledges Richard Taylor, head of health and safety at Nuclear Electric, the UK's biggest nuclear power station operator.

Nuclear insiders believe that the technical ignorance of the media and general public helps to reinforce what they see as an irrational fear of nuclear power. The new scale is designed to reduce this ignorance. The scale's architects hope that the public will become accustomed to thinking in terms of, say, a level 2 nuclear incident as of an earthquake, a certain force on the Richter scale. A 12-month trial of the scale starting later this year has already been agreed by about a dozen countries, including the Soviet Union, the UK, West and East Germany, Italy, Czechoslovakia and India. The inter-

**David Thomas examines a device that measures the level of nuclear incidents**

## On a scale of one to seven

national Atomic Energy Authority (IAEA) hopes that the US and China will be among other countries signing up for the trial.

Indeed, the nuclear scale will stand or fall in terms of how widely it is accepted by the general public – or, more precisely, by the mass media. In Taylor's words, "we're not very good at communicating technical things."

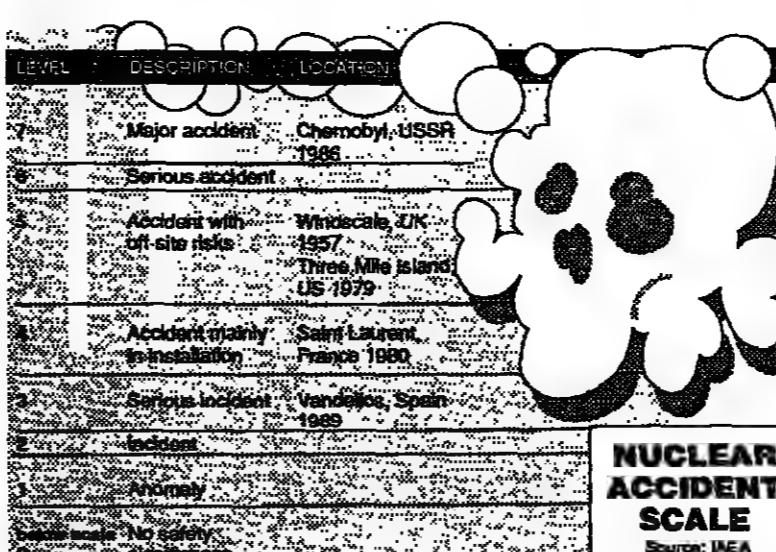
And with ever-growing public interest in green and safety matters, other industries engaged in potentially dangerous operations may also monitor the progress of this new nuclear incident scale.

The scale – devised by a working party of the IAEA and the Organisation for Economic Co-operation and Development – runs from "major accident" (level 7) to "anomaly" (level

1). Events which have no safety significance are to be classified as level 0 or "below scale". Levels 1-3 are described as "incidents", while levels 4-7 are "accidents". The architects of the scale expect that about 10 times fewer events will occur at each successively higher level.

Three criteria will be used in classifying an accident or incident in a nuclear power plant: off-site impact, on-site impact and the extent to which safety barriers have been breached.

For instance, off-site releases of radioactive waste would be classified between level 3 (a minimal release with the most exposed person receiving a much smaller dose than is present in background radiation) up to a Chernobyl/intensity level 7 disaster, with many off-site deaths. France and Japan already operate



## 'Orphan' drug looks for home

**Louise Kehoe on human trials of Genentech's potential treatment for cystic fibrosis sufferers**

**G**enentech, the leading biotechnology company, is seeking permission from the US Food and Drug Administration to begin human clinical trials of a bio-engineered drug which it believes may be beneficial to cystic fibrosis sufferers.

DNase (deoxyribonuclease) is a genetically engineered version of an enzyme that occurs naturally in human blood and saliva. Genentech's laboratory tests suggest that DNase may help to dissolve the thick mucus that clogs the lungs of those afflicted with cystic fibrosis.

Cystic fibrosis is the most common fatal genetic disease among Caucasians, affecting 1 in 2,000 babies. Over 30,000 children and young adults in the US have the disease. Victims live for an average of 27 years and usually die from respiratory failure brought on by repeated lung infections. No effective therapy exists.

Extensive research is underway, however, to find new treatments and eventually a cure for cystic fibrosis. Scientists have identified the defective gene that causes the disease and long-term research has begun to determine whether it may be possible to replace the gene to halt its progress. Gene insertion remains a highly experimental technique, and it may be many years before its potential therapeutic value is fully known.

In the meantime, Genentech and others are directing their efforts towards treating the symptoms of cystic fibrosis.

If DNase lives up to Genentech's expectations, it could represent another important breakthrough for the company which created the first "blockbuster" biotechnology drug, TPA, a treatment for heart attack victims. "If studies of humans demonstrate that DNase is effective in dissolving infected mucus in patients' lungs, it should prolong and improve the quality of life (for cystic fibrosis patients)," said Steven Shaib,

Genentech director of immunobiology.

Genentech also hopes DNase will prove effective in treating bacterial pneumonia, chronic bronchitis and emphysema.

Conventional drugs may prove to be similarly effective in the treatment of cystic fibrosis, however. Medical researchers from the University of North Carolina recently reported promising preliminary results from initial tests on cystic fibrosis patients of a drug called Amiloride which similarly acts to thin mucus in the lungs.

The effectiveness of DNase seems certain, therefore, to be compared in future tests with that of Amiloride. Similarly, Genentech's work has become the subject of a large-scale trial comparing it with existing conventional heart attack drugs.

Genentech's announcement of DNase comes as the company's shareholders are about to vote upon a bid by Roche Holdings to acquire a majority stake in the company.

The announcement of DNase also appears timed to influence debate in the US Congress over the Orphan Drug Act. The company will apply for "orphan drug" status for DNase for the treatment of cystic fibrosis, said G Kirk Raab, president of Genentech.

The "orphan" drug programme, intended to encourage companies to develop medications for rare diseases, grants the drug producer a seven-year monopoly as well as tax credits.

Large profits by biotechnology companies including Genentech from orphan drugs have, however, raised questions about the programme and prompted a Bill currently before Congress that would significantly amend the programme.

"DNase is a wonderful example of the potential of biotechnology to address special needs. It is a tribute to the valuable incentives of the Orphan Drug Act and a solid reason why the Act should not be changed," said Raab.

**H**ow do you transform a state-owned beverages company with an in-built policy of sales restraint, to a rapidly growing, highly competitive business in a new era of technology?

The question could almost come out of a management school exam paper, but for executives at Alko, Finland's monopoly alcohol company, the dilemmas are real.

Alko is trying to move into

the area of commercial biotechnology, the business of making new chemicals through novel biology processes including the swapping of genetic material.

The company is particularly

interested in industrial enzymes as

potential growth area. These

are organic chemicals based

on natural compounds which

are used in a variety of applications in areas such as food production, waste management, agriculture and detergents.

Alko has a solid grounding

in biotechnology through having used biological methods in

alcohol production for more

than a century. However, the

company admits that it is

struggling to get right the

business aspects of this field.

A key objective for

the company is to find a partner to

## Enzymes stimulate expansion

**Peter Marsh looks at Alko's move into commercial biotechnology**

help sell its products in the

marketplace by facilitating the destruction of

grease and dirt in washing.

Other large enzyme groups are Genencor International, a joint venture between Eastman Kodak of the US and Cultor, a Finnish sugar business, and Solvay, Belgium's biggest chemicals company. Solvay recently bought the enzymes interests of Bayer of West Germany.

Alko has biotechnology revenues of about FM50m (27.5m) a year, a tiny proportion of its sales in 1989 of FM11.58bn. The total sales are almost entirely derived from alcohol.

Official policy in Finland – much the same as in Sweden and Norway – is that drinking alcohol can be socially and medically harmful. As a result, outlets for drink are limited.

Bertil Roslin, Alko's director for strategy, says the company several years ago chose biotechnology as a new area for growth. He says that so far progress has been "slower than we hoped" but that

the company is on course for becoming a large player in this field.

With today's more liberal attitudes to drinking, the question inevitably is raised of how long Alko's monopoly over alcohol consumption in Finland will remain. There is also the possibility that the Finnish Government could sell some of its shares in the business to private groups.

The company has also – due to the monopoly and the high prices charged for drink with Finland – gained high commercial conditions. "There may be fewer regulations [over alcohol consumption] in the future," he says. The company might be forced to expand its biotechnology business in the event of sales from drink becoming less important.

The success of the biotechnology venture is vital, Roslin says, not just because of the need to find new sources of revenue. "We have got a lot of intellectual people who need to be stimulated," says Roslin. "If we do not find high-tech

fields for them there is a danger that they will leave."

As a result of Alko's monopoly on alcohol sales, the company has evolved what amounts to an anti-entrepreneurial culture. It makes little or no effort to increase alcohol revenues on the grounds that this is contrary to Government social policy.

The company has also – due to the monopoly and the high prices charged for drink with Finland – gained high commercial conditions. "There may be fewer regulations [over alcohol consumption] in the future," he says. The company might be forced to expand its biotechnology business in the event of sales from drink becoming less important.

The company has branched out into new types of enzymes, such as for breaking down starch in agricultural applications, to produce sugars and other chemicals. It is also working on other

enzymes for helping in the bleaching process in paper production and reducing the use in these processes of chlorine. This last chemical is a well-established bleaching agent but its use is linked to environmental problems.

Alko's research in biotechnology is well regarded in the enzymes industry, according to Knud Aunstrup, vice-president in charge of industrial biotechnology at Novo Nordisk.

But according to Biarne Peth, a Finnish technology consultant, the company "may need some help" in the commercial part of its operations.

"They may need to take some risks," says Peth, who works for Investcon, a Helsinki-based consultancy.

It has therefore had sufficient funds to channel into high-quality biotechnology research, on which it spends about FM70m a year. Most of this is directed at new yeasts and enzymes used in alcohol production techniques.

The company has branched out into new types of enzymes, such as for breaking down starch in agricultural applications, to produce sugars and other chemicals. It is also working on other

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## THE PROPERTY MARKET

# Greater choice for the new Arlington

By Paul Cheeseright

**A**RLINGTON Securities is comfortable. More than most in the property sector these days. But that is not surprising. The £278m takeover by British Aerospace last August looked generous at the time. Everything that has happened in the sector since confirms that judgement.

How Arlington, with its string of business and industrial parks and its town centre retail developments, would have fared in the present market without BAE is a matter of conjecture.

On its own, it would have had to come to terms with widening yields, accepting lower returns for completed developments destined for sale.

For example, phase two of its Birmingham business park, completed last April, was sold on a yield of 7.25 per cent, but if the same transaction were repeated now, the yield would have been more like 7.75 per cent.

Repeated on a wide scale, this sort of experience would have held back profits growth.

It would have narrowed the choices for development. As it is, Arlington has not only the land it brought into the deal to play with, it also has the extensive BAE land surplus.

"Now we have greater choice and we have greater choice to pick our moments of disposal," said Mr Patrick Vaughan, one of the directors and a large individual shareholder in the original company.

In fact Arlington had already stopped buying sites by the time of the takeover on the grounds that prices had become excessive; its last purchase was in 1988.

And certainly the cost of money borrowed by the company as an independent entity would have been relatively higher than the cost it pays now that it is locked into the BAE treasury.

Mr Vaughan observed that private developers can pay 4 percentage points above the London interbank offered rate: medium-sized companies might pay between 1.5 and 2.5 points more, while the largest may

only pay 0.5 of a percentage point more. Arlington, as an independent company, had worked its way down from 4 to 1.75. Now, with BAE in the background, it is a 0.5 percentage point.

So there is life at Arlington after BAE, and it goes beyond the fact that executives drive Rover cars rather than those they used to and that there are elaborate profit-sharing arrangements.

Ten months into the new existence, 90 per cent of the time at Arlington has been spent on working the portfolio it brought to BAE. But as it comes more to terms with the BAE land portfolio, based not only on sites surplus to aerospace products manufacture but also, more controversially, on old Rover and Royal Ordnance sites, the balance will shift. In three or four years, Arlington's effort will most likely be split 50-50 on its original portfolio and the BAE lands.

The practical link between the two is evident in the case of the business park at Farnborough, Hampshire, next door to the Royal Aerospace Establishment. Here Arlington is developing new headquarters and engineering technology facilities for its parent.

The terms of the takeover left Arlington with extensive

autonomy. Arlington executives observe that there is extensive day-to-day contact between parent and subsidiary at senior level, but very little underneath that.

Three BAE directors sit on the Arlington board. Arlington's finance specialists take part in the wider group's financial debate: Arlington after all has to compete for BAE funds.

The financial debate will tend to become more important as Arlington develops more BAE properties. BAE will be the landowning partner and its presence will reduce the need to spread risk in quite the same way as Arlington did with its original portfolio. Here the old patterns persist.

These patterns are a mixture of long- and short-term financing which take into account the fact that on the business parks, the staple of the business, the development period can stretch out as far as 10 years.

The long-term element involves the land and infrastructure costs where the need is for extensive equity capital so that the accretion of interest charges does not overwhelm the project. Risks are spread by the creation of joint ventures at, for example, Arlington's Birmingham, Frimley, Newbury, Solent and Theale parks.

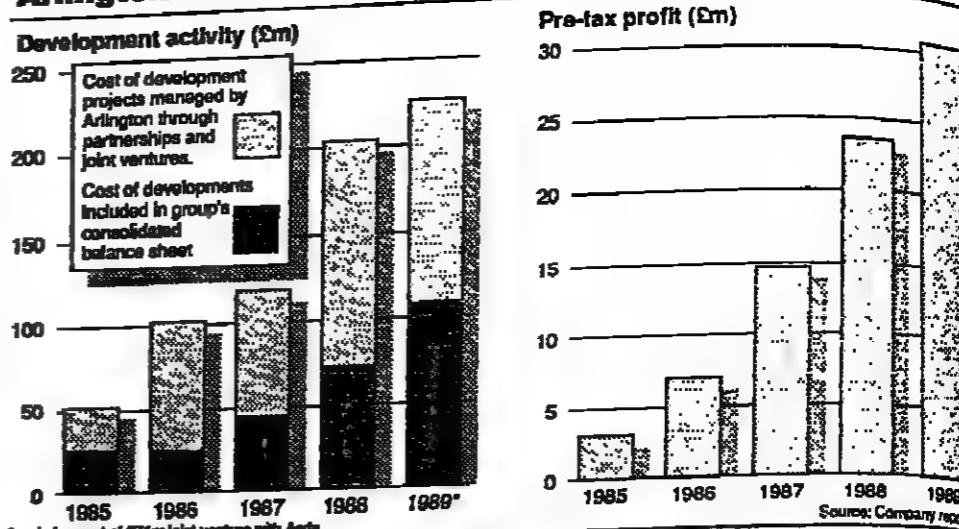
The financing of buildings on the park can be done on a short-term basis with bank borrowing. But buildings can also be pre-sold to an institution - as with Equitable Life at Birmingham - or they can be built to the order of a potential owner-occupier. The land and infrastructure costs are spread across all the individual buildings of a park.

Although the economy is slowing, there has not been much change in the speed of the business park development programme. The question of whether there will be a slackening of demand, or whether, in fact, BAE took control of Arlington just in time to see its likely returns diminish, is difficult.

There is no doubt that there is an excess of BAE general business space - a category into which the business parks fall. But the excess is not in the large landscaped parks. Rather, it is in isolated or scattered groups of units in locations which offer few of the business park facilities.

The Arlington argument is that, whatever the movements of the economy, there is an underlying level of demand from companies seeking to migrate from congested city centres to the gentler type of environment business parks are designed to provide.

## Arlington Securities



## Flexibility from retail alliance

EVEN before takeover, Arlington had been expanding into retail development, writes Paul Cheeseright. Now this side of the business has, in effect, been absorbed by a new company called Burwood House Group, a £450m joint venture company set up with Gazeley Holdings, property arm of the Asda supermarket group.

Both Arlington and Gazeley contributed £75m in equity to the new company in the form of retail properties or developments. Burwood then raised £250m from a syndicate led by Santander Bank and bought

the freehold of 34 Asda supermarket sites. The rental income from the properties will service the interest on the bank borrowing, fixed at 12.78 per cent with a duration of 10 years.

The only comparable deal of this type, where a property company allies with a retail group, has been Oppidan Estates, the joint venture set up by London & Edinburgh Trust and Storehouse.

What both deals have in common is that the property company has a ready-made stock of sites for future developments and that these devel-

opments can be timed in accordance with market conditions. The new company is largely run by Arlington. Although Gazeley continues to look after the existing Asda portfolio of property, its own development programme is concentrated on office and industrial property rather than on retail.

The effect of Burwood House on Arlington's retail property interests is like that of BAE on the whole of the Arlington group. It provides the flexibility which only comes when there is a solid base of assets which do not have to be sold in the interests of cashflow.

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**INTERNATIONAL PROPERTY****Invitation for Offers****IMPRESSIVE HISTORIC ROMAN VILLA**

Coppedè Quarter - Roma

An international group wishes to consider purchase offers for the real estate complex it owns in Rome, Piazza Mincio, known as "I Villini delle Fate".

The above complex includes three magnificent adjoining villas built around 1920 by Gino Coppedè in a variety of styles, from Medieval to Art Deco, that characterize this architect's work.

The complex is located on a plot of land measuring 1800 sq. m. The three villas contain approximately 1800 sq. m. of living space and approximately 580 sq. m. of ancillary service and appurtenant space (basement, store rooms, porches, terraces and balconies); there are also two garages of about 85 sq. m. in size.

Surrounding the villas are 1084 sq. m. of lush gardens dotted with statues and grottoes and illuminated at nightfall. There are three vehicle entrances and parking space for 20 cars.

The external walls and the rooms of the villas are beautifully decorated with frescoes and mosaics; their condition is excellent following recent restoration under the direction of the Italian Fine Arts Commission.

The property has a data processing center, video-intercom, telephone switchboard, alarm and most areas are air conditioned.

Presently the property is used as office premises and, in this respect, an application for the change of its use was filed pursuant to Law No. 47/1985.

The above-mentioned real estate property is subject to the provisions of Law No. 1089 of 1939 because of its great historical and artistic value, and therefore:

- the sale of same is subject to a pre-emptive right in favor of the Ministry of Cultural and Environmental Properties;
- the application of the tax provisions of the law relating to real property covered by the above-mentioned Law No. 1089.

For further information and/or arranging for a visit of the real estate complex, please contact Mr. Giovanni Pascoli, Piazza Mincio No. 3 - 00198 Rome, Phone No. 06-421901; Fax No. 06-862704.

All those who might be interested in the purchase of the real estate complex described above may submit their written offer, which should be sent by registered mail, return receipt requested, (on the envelope please indicate ref. VDR/RM) by June 30, 1990 to CITITRUST S.p.A., Istituto Finanziario, Foro Buonaparte No. 16 - 20121 MILANO (a subsidiary of CITICORP) and shall contain the name of the offeror, the purchase price offered for the property and the terms of payment of the same, enclose proof of the remittance of a good-faith payment in the amount of Lit. 200,000,000 (two hundred million lire) to be made by bank transfer in favor of CITITRUST S.p.A. Istituto Finanziario, Account No. 0150003/016 with CITIBANK N.A., Foro Buonaparte No. 16, 20121 Milano. Offers submitted without a good-faith payment are automatically rejected. Said good-faith payment is not required in the event that the offeror is either an Italian or foreign public agency.

CITITRUST will issue a receipt for the said payment together with a written obligation to return same by July 31, 1990, plus the interest (at the annual gross rate of 7.5%) accrued thereon from the date of transfer, to the offeror whose offer was not accepted.

The deposit made by the offeror whose offer is accepted will be retained until otherwise instructed by said offeror.

This invitation does not constitute an offer of sale nor a commitment to the public, nor should it be construed and/or interpreted as an auction and does not bind the owner of the above-described real property in any way whatsoever to proceed with the sale of same.

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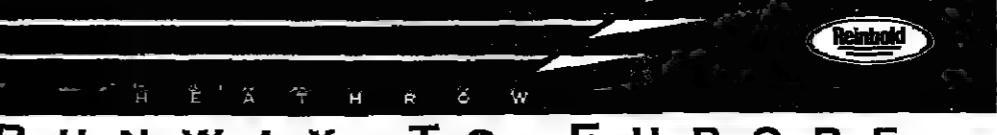
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## ARTS

**Arts Week**  
F | Sa | Su | M | Tu | W | Th  
1 | 2 | 3 | 4 | 5 | 6 | 7

## THEATRE

## London

Anything Goes (Prince Edward). Cole Porter's still-ocean-going 1930s musical has four or five marvellous songs and Elaine Paige failing to emulate Ethel Merman. Jerry Zaks' desperately bright production comes from the Lincoln Center in New York and is understanding fare (731 8551, cc 836 2491).

Jeffrey Beale is Unwell (Apollo). Tom Conti who embodies a Falstaffian, nay-saying life force while vomiting a public suicide by vomita (437 2663).

Aspects of Love (Prince of Wales). Andrew Lloyd Webber's last major classic chamber opera derived from David Garnett's 1966 novella. Musically interesting and well directed by Trevor Nunn, a cast of unknown project the right sense of sybaritic insouciance. A proba-

ble, but unspectacular, hit (839 2972).

Bar Stop (Lyric). Glam revival of William Inge's 1953 Kansas comedy, with West End debut as the tank-town "chanteuse" to Shaun Cassidy's Montana cowboy, a partnership forged on Broadway by Marilyn Monroe and Don Murray. Plenty of glow but not much grit (437 3688).

Shadowlands (Queen's). Four-issue weepie about the love affair between crusty Oxford writer C.S. Lewis and his war-riddled American poet Joy Davidman, which pushes both Nigel Hawthorne and Jane Lapotaire into the awards stakes. Gary Sinise as Tom Jobst stands out in Frank Galati's direction.

Heidi Chronicles (Plymouth). Wendy Wasserstein's award-winning drama covering 20 years in the life of a successful American baby boomer goes from support for Eugene McCarthy's presidential ambitions to electoral ambitions in the 1980s, accompanied by the musical and emotional flavour of the period (239 6200).

Gypsy (St James). This 30th anniversary production is a riotous, tuneful, a rich, vivid musical; it also introduces a new belter in the Merman tradition. Tyne Daly, as the bossy, tireless and tuneful Rose, who shamelessly leads her daughter into burlesque while rejecting a personal life for her career, is delicious (239 6200).

Tommy Tune, Broadway's present musical doctor, directs this remake of the Garbo film to at least shake the bones of this inert depiction of lives crisscrossing in an elegant, but somewhat

statuesque good looks embody Tennessee Williams' vibrant character Maggie, is surrounded by an excellent supporting cast in Howard Davies' robust production.

Grapes of Wrath (Cort). The Steppenwolf company's interpretation of the Steinbeck epic novel has taken a long time to reach New York from Chicago; the wait was worth it, with the 1930s brought alive in its squallor as well as its rest of human strength. Gary Sinise as Tom Jobst stands out in Frank Galati's direction.

Heidi Chronicles (Plymouth). Wendy Wasserstein's award-winning drama covering 20 years in the life of a successful American baby boomer goes from support for Eugene McCarthy's presidential ambitions to electoral ambitions in the 1980s, accompanied by the musical and emotional flavour of the period (239 6200).

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Tommy Tune, Broadway's present musical doctor, directs this remake of the Garbo film to at least shake the bones of this inert depiction of lives crisscrossing in an elegant, but somewhat

random setting (246 0700). Sweeney Todd (Circle in the Square). An intimate production of the Sondheim-Wheeler musical in contrast with the elaborate original a decade ago emphasises the descent into madness of Bob Gunton as the demon barber of Fleet Street (239 6200).

Jerome Robbins' Broadway (Imperial). Anyone attracted by the notion of three hours of film trailer previews will allow this combination of Robbins' directed and choreographed plays of the past 40 years, including *On the Town*, *West Side Story* and *Guys and Dolls*.

Swanson. Robert Wilson, darling of the international avant-garde jetset, directs a Japanese cast in a "poetic illusion" based on a Chekhov short story, *Tokyo Globe* (Mon, Tues) (360 1181).

Pete Gyan (in Japanese). Japan's most famous director, Yuki Ninagawa, best known for his samurai Macbeth and *noh* Tempest, tackles Ibsen's "unstageable" masterpiece with a cast headed by a popular young rock singer, Ayoma Theatre (201 7777).

Mary Shelley's Frankenstein (T.S. Eliot's children's poetry set to music is visually startling and choreographically fine) (239 6200).

Les Misérables (Broadway). The magnificently spectacled of Victor Hugo's majestic sweep of history and pathos brings to Broadway all the pageantry and drama (239 6200).

Noh, *Kakitsubata* (The Cranes). A seasonal play that concludes with a dance for the spirit of the cranes. Noho Noh Theatre (Thur) (311 4843).

Steel Magnolias (Royal George).

Ann Francis and Marcia Rodd play the leads in this view of southern life from under the dryers in a busy hairdressing establishment (988 9000).

Tokyo Kabuki. The National Theatre (365 7411) "kabuki theater" that consists of a lecture demonstration (with audience translation into English) followed by one of the most famous plays in the repertoire, *Kanjincho - The Subscription List*. An excellent introduction to kabuki, St. Edwards conducting roles; Stan Edwards conducting.

Swanson. Robert Wilson, darling of the international avant-garde jetset, directs a Japanese cast in a "poetic illusion" based on a Chekhov short story, *Tokyo Globe* (Mon, Tues) (360 1181).

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## OPERA AND BALLET

## London

Royal Opera, Covent Garden. Simon Rattle makes a belated debut conducting the new production of Rossini's *La Cambiale di Matrimonio*, *Il Signor Bruschino* and sung by John del Carlo, Teresa Stich-Brandis, David Kuebler, James Hall and Alberto Rinaldi. Britten's *The Turn of the Screw*, sung in English, has fine interpretations by Helen Field, Sami Linnay, Makiko Obata and Menah Davies, expertly conducted by Stewart Bedford.

## Bonn

Opera. Last *Fledermaus* performance with Ludwig Baumann, Pamela Coburn, Claudia Rieggerberg and Kristina Laki. The successful *Das Rheingold* produced by Jean Claude Sieber stars Wagner specialists Siegmund Nimschke, Graham Clark, Manfred Schenk and Hanna Schwarz. Also Youki Vamos' *Die Zauberflöte* am Monnaie.

## Paris

Opéra, Taylor, Cunningham, Morris bring questions of psychology, perception and provocation to the Paris stage (47425371).

Théâtre de la Ville. After Pina Bausch's last performance on Friday, Dominique Paquet arrives with *Moses*, *Socrate*, a work by Boeche choreographed for his company (47425371).

## Berlin

Opera. *Fidelio* is a Jean Pierre Ponnelle production. *Der Feuerzangenbowle* or *Le Sacré du Printemps* Bolero are three ballets, choreographed by Maurice Béjart. *Cost' fan tutte* with the Royal Opera Orchestra, Carol Malone, Ursula Carlson. *Tosca* features Pilav Lorgnon, Giorgio Merighi and Ingar Wixell. Further offered *Cavalleria Rusticana*.

## Washington

National Symphony Orchestra conducted by Michael Rostro-Dovich. Glinsk, Brahms, Shostakovich, Beethoven (Thur), Chatelet (0201/4903 170).

## Milan

Mino Bordignon conducting choral works by Brahms, Shostakovich, Hindemith, Armando Gentilucci, Flavio Testi and Coffredo Puccini (Mon). Teatro alla Scala (60 91 26).

## Rome

Luciano Pavarotti, José Carreras and Plácido Domingo in a joint concert on the occasion of the opening of the World Cup, with the orchestras of the Florence Maggio Musicale and the Rome Teatro dell'opera (Sat). Terme di Caracalla (Rome 48 1755; Florence 27 05 20).

## Florence

Edita Gruberova singing Dvorák, Mendelssohn and Strauss, accompanied by Friedrich Haider (Fri). Teatro Comunale (3779236).

## Naples

Carlo Maria Giulini conducting the Scala Philharmonic in the Concert of Salvatore Accardo's splendid Settimane Musicali Internazionali, playing Schumann, Ravel and Stravinsky (Mon). Teatro San Carlo (7812857).

## New York

Elizabeth Rich piano recital. Scott, Goldberg, Chopin (Mon).

Alice Tully Hall, Lincoln Center (874 6770).

## Paris

Edita Gruberova singing Dvorák, Mendelssohn and Strauss, accompanied by Friedrich Haider (Fri). Teatro Comunale (3779236).

## Chicago

Chicago Symphony Orchestra conducted by Klaus Tennstedt with Ray Still (oboe), Mozart, Strauss (Tue). Klaus Tennstedt will be conducting, accompanied by Arleen Auger (soprano), Haydn, Mahler (Thur). Orchestra Hall (435 8865).

## Tokyo

Viviana Mosart Chamber Symphony, Mozart, Albeniz, Orchard Hall (Mon) (546 9349).

Marc Laforte (piano), Debussy, Schubert, Liszt (Wed, Thur).

Jeanillard String Quartet, Haydn, Schubert, Ravel, Casals Hall (Wed) (403 9295).

New Japan Philharmonic Orchestra conducted by K. Kojimura, Berg, Respighi, Bunkyo, Takemoto, Takemoto, Tokyo Bunka Kaikan (Thur) (495 1511).

NHK Symphony Orchestra conducted by Jean Fournet. Debussy, Mozart, Tomasi, NEK Hall (Thur) (465 1781).

Washington National Symphony Orchestra conducted by Michael Rostro-Dovich. Glinsk, Brahms, Shostakovich, Beethoven (Thur), Chatelet (0201/4903 170).

## Hamburg

Opera. *Romeo et Juliet* has John Neumeier choreography. *Zar et Zimmermann* is a new one done with a cast led by Monika Hesse and Wolfgang Rauch and Peter Sellars. Also an Eva Maria Tessier Lieder recital, accompanied at the piano by Herta Werner with songs by Wolf, Grieg, Sibelius and Rautavaara.

## Frankfurt

Opera Ariadne auf Naxos convinces thanks to Helmut Dose,

brilliant in the title role. Further performances of *Rusalka*.

## Cologne

Opera. The two rarely played Rossini operas *La Cambiale di Matrimonio*, *Il Signor Bruschino* and sung by John del Carlo, Teresa Stich-Brandis, David Kuebler, James Hall and Alberto Rinaldi. Britten's *The Turn of the Screw*, sung in English, has fine interpretations by Helen Field, Sami Linnay, Makiko Obata and Menah Davies, expertly conducted by Stewart Bedford.

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## Paris

Opéra, Taylor, Cunningham, Morris bring questions of psychology, perception and provocation to the Paris stage (47425371).

## Munich

Opera. Nabucco stars Julia Varady, Julia Faulkner, Wolfgang Brendel and Paata Burmistrov. *Die Liebe der Duria*, *Sophie Schöne* and *Die Zauberflöte* starring Renée Fleming, David Drury and Pauline O'Keefe. *Don Giovanni* has a first-rate cast led by Cheryl Studer, Mariana Nencis, Alan Titus, Kurt Moll and Goetsa Winbergh. Also in repertory: *Mose in Egipto*, *Spartacus* and *Alceste* by Carlo Goldoni and John Cranko's ballet *Der wilderspätige Zähmung*.

## Madrid

Teatro Albeniz. Mozart Festival. Slovenská Národná Opera in *Don Giovanni* conducted by Vlado Šćepač and Rossini's *Il Barbiere di Siviglia* conducted by Oliver Dohnányi (246 76 22).

## Hamburg

Teatro Lirico Nacional La Zarzuela. Respighi's *La Flamaña* is performed for the first time in Spain with a cast led by Monserrat Caballe and Elena Obraztsova. Produced by Hungarian State Opera. Ends June 17 (429 25).

## New York

American Ballet Theatre. The 30th anniversary season includes this week Kenneth MacMillan's *Romeo and Juliet*. Season ends June 30. Opera House at Lincoln Center (362 6000).

## New York City Ballet

With a repertory still heavily steeped in Balanchine, the company's repertory features a festival of Jerome Robbins' ballets. Season ends July 1. New York State Opera House, Lincoln Center (570 5570).

## Venice

Teatro la Fenice. Pier Luigi Pizzi's production of Wagner's *Lohengrin* conducted by Riccardo Muti. *Die Zauberflöte* with Zubin Mehta also in the Castare Glorioso Zancaro, Susan Dunn and Dolore Zajich (Thur). Maggio Musicals (2779236).

## Bologna

Teatro Comunale. June Anderson (alternating with Giusi Scattolon) and Yvonne La Scala in Giancarlo Cobelli's production of Verdi's *Il Trovatore*, conducted by Roberto Abbado, and Cleo Vignaroli, Lucia Salsi and Menah Davies, expertly conducted by Stewart Bedford.

## Florence

Teatro Comunale. Luciano Pavarotti in Giuliano Montaldo's production of Verdi's *Il Trovatore*, conducted by Zubin Mehta also in the Castare Glorioso Zancaro, Susan Dunn and Dolore Zajich (Thur). Maggio Musicals (2779236).

## London

Teatro Albeniz. Mozart Festival. Slovenská Národná Opera in *Don Giovanni* conducted by Vlado Šćepač and Rossini's *Il Barbiere di Siviglia* conducted by Oliver Dohnányi (246 76 22).

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## Finland

Finland National Ballet. *La Dame aux Camélias*, based on music by Saint-Saëns, choreography by Dony Reiter-Soffer. Centro Cultural de la Villa (576 5570).

## Madrid

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## ARTS

*The Power  
and the  
Glory*

WINCHESTER FESTIVAL

The gilded pilasters and limed ceilings of Latin cathedrals provide an instructive background; but the first scene requires the artist's chair to glide on plates with Chief of Police, galled by a banner that proclaims "Dentists".

This is Mexico not so much according to Brechtian

excepts as presented by stage hall theatricals.

Divisings are confirmed by at least convincing peasants who swarm over the gentle art of West Sussex.

Redscurves and grubby faces notwithstanding; the rubarbing ejaculations as they run on madly in character, to move the furniture between scenes; and the visible attempts at astin-American swagger as they dance in the steady hotel, this is Graham Greene land tormented paradox.

Anguished questions and

reassuring answers.

Chichester's green and

deserted favelas. And in Tim

Reesme's production it is

at a pretty sight. Deeds

man's adaptation of the

novel dates from 1955. The

actor's terms of reference

at the time now look merely

hectical. Television has

polit with its insidious

mediacy, ideal for internal

conflict or catastrophic

Paradoxically,

despite the big effects (crowd

scenes, processions) that seem

to cry out for representation,

Reesme is not an author who

demands spectacle. The

humours of his characters

are inward-looking. The

unconfrontations are tense and

most obscenely intimate.

In stage they simply look and

sound declamatory and, worst

of all, old-fashioned.

All might fall into place

in a still centre at the eye

of the storm – in the role of

the whisky priest, the

worthless man of God aching

to be betrayed but too

repulsive in his calling to

commit the sin of giving

himself up. Edward

atherbridge's air of pained

indulgence, more a Martini

test, an ascetic dog who has

and a dead rat under High

table, marks him out as a tuff

obviously that he would

truly not have lasted a

minute as a fugitive cleric in

the socialist revolutionary

state. His bemused

grubiness makes his

ringing of a bastard child as

all as his addiction to the

NT-BLANC

that sums up the production.

The locals speak with a

lure of British accents –

Scots – that is fair

tough; but Ronnie Letham's

American-Mexican Speedy

sonzales tones as the

all-caste fixer, however

though smacking

or of Shaftesbury Avenue

an Chiapas, comes from

the Turner's Police Chief,

any Taylor's well-placed

officer and Jeffrey

Lichfield's eternal expatriate,

a dentist. Chichester's

indness for old West End hits

metimes turns up grit

distressed, but this play

could be left in the attic or,

after still, within the pages

of the novel. The *mélange* of

in-sound-track mummery

Corin Buckridge's music

touches it.

Martin Hoyle

## ARTS GUIDE

## EXHIBITIONS

**Tate Gallery.** The entire

permanent collection has been

waxing so that the visitor may

take a natural circuit.

July 1 to October 13.

**Royal Academy.** Modern

works from the German Collec-

tion – a self-explanatory exhibi-

tion of masterpieces of the 20th

century from Bonnard and earl-

Picasso to Picasso the old

in, by way of all the great

names of the School of Paris,

the Modernists and the rest.

It is a curatorial triumph.

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## FINANCIAL TIMES

NUMBER ONE SOUTHWARK BRIDGE, LONDON SE1 9HL  
Telephone: 071-873 3000 Telex: 922186 Fax: 071-407 5700

Friday June 1 1990

## Helping Mr Gorbachev

**REVOLUTIONS NOT** only eat their children; sometimes they devour their fathers. Mr Mikhail Gorbachev, reformer extraordinary, has released in glasnost and perestroika monsters that look increasingly like devours him.

The triumph of Mr Boris Yeltsin is a triple blow to Mr Gorbachev; it opens him up to vigorous assault on his reformist flank, and, most importantly, it is a dagger at the heart of the Soviet Union. If Russia, the cradle and the backbone of the empire really has had enough of exchanging imperial grandeur for domestic squander, then the country must be doomed in its present form.

Mr Alexander Yakovlev, Mr Gorbachev's closest aide, talks, presumably with Mr Gorbachev's approval, of a nation in which "every republic would conclude different, individually-tailored treaties with the centre". This vision of a loose and disparate federation may prove too little and have come too late. It is, in any case, a Soviet Union in which President Gorbachev could find himself as insignificant as was the Holy Roman Emperor.

The weakening of central power makes economic reform even more difficult to manage. But it also makes it still more essential. In the Stalinist era, any exchange was mediated from Moscow. Now each component part of the Soviet Union - be it republic, enterprise or city - seeks self-sufficiency. Only a rapid move to the market can save the Soviet economy from falling into autarkic fragments, in each of which local despots would exercise sway over impoverished dependents.

Unhappily, economic reform has this far been a march on a road from one half-hearted failure to the next. By now it may be too late to impose coherent reform. Certainly, that most recently admirably by the Prime Minister, Mr Ryzhkov, did not meet this test.

Mr Ryzhkov is, it appears from comments made this week by one of Mr Gorbachev's advisers, Professor Stanislav Shatalin, now left hanging in the wind. What is clear is that the mass-made of these vaunted radical reforms demands an explanation. The only comforting one is that the bureaucracy has been given its last chance. Its failure to come up with anything better than a half-hearted reform, the main feature being imposition of long pre-announced price rises, can be used to discredit it. More radical proposals are now being drafted, says Mr Shatalin, but ones that need large credits from the west.

## Market economy

There is by now a certain parallelism of interest between Mr Gorbachev's government and those of Mr Yeltsin and the other republics. They all need a rapid move to a market

out that it was almost exactly in line with corporate dividends that year and equivalent to nearly three-quarters of personal savings. It comfortably exceeded federal government expenditure on non-defence goods and services, which totalled \$2.6bn.

In addition to cash donations, 80m Americans - 45 per cent of the adult population - are estimated to volunteer an average of nearly five hours per week. In 1987, this volunteer time was valued at about \$36bn.

International comparisons are notoriously tricky. But figures compiled by the Independent Sector, a US non-profit coalition of 860 voluntary and philanthropic bodies, suggest that individuals, foundations and companies in the US give proportionately about four times as much as those in the UK. Britain, moreover, has a lively voluntary sector, by far the largest in continental Europe and Japan. The US is thus undoubtedly the modern home of philanthropy.

There is no sign that Americans are growing weary of giving. After allowing for service sector inflation (which exceeds general inflation), giving has risen two and a half times since the mid-1950s. The expansion has been steady except for a period of stagnation during the 1970s. In 1988, total giving was equivalent to 2.15 per cent

# When generosity is not enough

**A**mong new right thinkers in the US, it is fashionable to regard an expansion of the "non-profit" or voluntary sector as the likeliest cure for the nation's chronic social problems. In a recent book, Professor Lawrence Lindsey of Harvard University argued that the US should try to establish a new "social standard" of generosity - the half title - by giving individuals a double tax deduction for donations in excess of 5 per cent of income.

Mr Lindsey wants to boost the non-profit sector because he regards government as "a terribly inefficient provider of services in complex situations". This is a characteristically US point of view: the notion that private philanthropy can solve social problems has been part of the American dream since colonial days.

The example of John D Rockefeller is instructive. His earliest accounts, kept in 1855 at the age of 16, show him giving regularly to his local Baptist church. As an adult, he became an immensely successful businessman, extracting huge monopoly profits from the fledgling oil industry.

Yet as his personal wealth soared, so did his commitment to charitable causes. He founded four remarkable institutions: the Rockefeller Foundation, the University of Chicago, Spellman College (for poor black women) and a big medical research institute.

In a small way, many American businessmen have sought to emulate Rockefeller.

But how significant is US philanthropy today and what is it doing to solve deep-seated social problems?

In 1988 (the latest year for which comprehensive figures are available), overall US giving pierced the \$100bn barrier for the first time, reaching \$104.4bn. The publication *Giving USA* puts this sum in perspective by pointing



### AMERICA'S SOCIAL CHALLENGE

out that it was almost exactly in line with corporate dividends that year and equivalent to nearly three-quarters of personal savings. It comfortably exceeded federal government expenditure on non-defence goods and services, which totalled \$2.6bn.

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of GNP, roughly the same percentage as in the early 1960s.

It is often assumed that the US non-profit sector is dominated by the activities of wealthy individuals and huge private foundations. Names such as Ford, Rockefeller, Kellogg, Mellon and Getty are familiar throughout the world. Yet although the top 15 independent foundations have assets well in excess of \$36bn, they play a small role in terms of total giving. The same is true of corporate America.

In 1988, foundations accounted for only 5.9 per cent of total giving; corporations' share was a mere 4.6 per cent. Nearly 90 per cent of all charitable donations were made by individuals - 83 per cent by the living and 6.5 per cent in the form of bequests. The US non-profit sector is thus largely sustained by the generosity of ordinary Americans.

Indeed, Mr Bob Smucker of the Independent Sector argues that the true philanthropists in the US are those on low and moderate incomes. Families earning less than \$10,000 donate nearly 3 per cent of income to charitable causes, proportionately a third more than those earning \$100,000 plus. "With well-publicised exceptions," says Mr Smucker, "the amounts given at higher income levels are typically pitiful."

Church is the place where most individuals do most of their giving. Religious groups receive about 46 per cent of all charitable gifts in the US; and individual donations account for about 80 per cent of their total revenue. The efficiency of individual philanthropy in the US thus depends largely on the way churches deploy their resources.

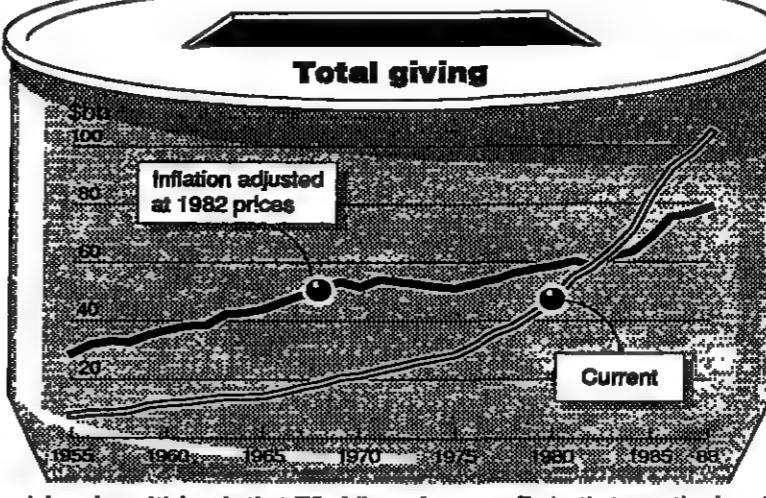
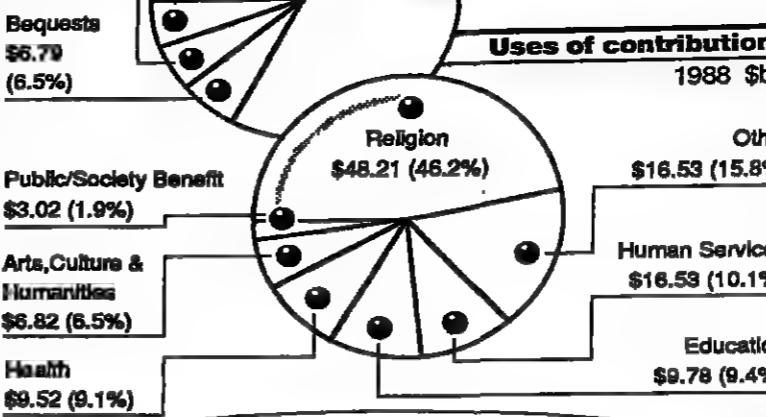
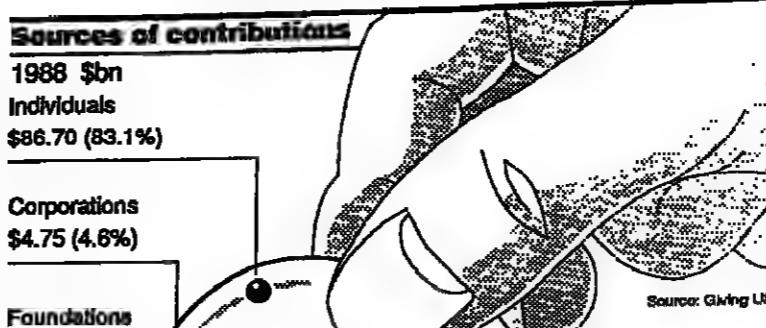
In 1988, American churches spent about \$15bn, or 38 per cent of their total resources on non-religious activities. According to a survey by the Independent Sector, 70 per cent report programmes with "public or societal benefits"; 68 per cent were involved in health care, 46 per cent in community development, and 38 per cent in education. US churches thus assume a welfare role that would be regarded as the state's responsibility in most other developed countries.

The fact that total giving remains buoyant might appear to indicate that everything in the US philanthropic garden is rosy. But this is far from the case. As in other countries, the US non-profit sector relies heavily on public sector contributions. During the 1980s, this source of funding (which is broadly comparable to private donations) was sharply squeezed.

Professor Lester Salamon of the Johns Hopkins University has calculated that if health spending (which grew) is excluded, the non-profit sector experienced cumulative real funding cuts of about \$1.3bn between 1982 and 1988. The worst cuts were experienced in sectors such as social services, training, community development and health care. Advocacy groups in unglamorous areas where private money is often hard to attract.

The irony was that while the Reagan Administration urged the voluntary sector to play a larger role in welfare, its budgetary policies simultaneously undermined this prospect.

By the late 1980s, higher private donations are estimated to have offset only about a fifth of the federal cuts.



A broader criticism is that US philanthropy, although comparatively well-resourced, has failed to use its muscle to good effect by and large failing to attack America's most serious social problems. "Historically," says Mr Pablo Eisenberg, the director of the Centre for Community Change in Washington, "philanthropy's response to poverty has been benign neglect. He maintains that the dramatic federal budget cuts of the early 1980s should have caused a big shift in the priorities of the foundations. Yet only a few responded.

"The poor, minorities, the disabled, women and other disadvantaged constituencies are still receiving a shamefully small part of philanthropic resources," he maintains. And of this amount, "very little goes to those organising, capacity-building and advocacy efforts that are the key to real self-help and self-development."

Mr Robert Bothwell of the National Committee for Responsive Philanthropy takes a similar line. "Foundations," he says, "make a great to-do of providing relief for the disadvantaged. But no serious study could conclude that this is the case."

On average, American companies appear more generous than their counterparts elsewhere. In 1988, corporate giving was running at about 1.6 per cent of pre-tax net income.

This was down on the peak of nearly 2 per cent of income reached in the mid-1980s but considerably higher than the 1 per cent norm of the 1970s.

In the UK, corporate giving averages a mere 0.2 per cent of pre-tax profits.

However, the allocation of corporate philanthropy leaves much to be desired. The two most popular causes are health and education, each of which account for about 37 per cent of

### Upping the umpsires

■ Cricket may be about to abandon one of its basic conventions. At the highest level of the game, consideration is being given to establishing a panel of international Umpires.

This would be a marked break with the past. Hitherto the assumption has always been that umpires are by definition fair. In international cricket they are provided by the host country.

There may be the odd contretemps as happened recently when England were playing in the West Indies, but not much thought has been given to bringing in outsiders to adjudicate.

In football, and indeed most other international sports, it is quite different. If England play France at soccer, the referee is (say) a Dutchman or an Austrian: anything but an Englishman or a Frenchman.

It is the rise of cricket as an international game, and perhaps also as a television spectacle around the world that is causing the concern.

Cricket authorities are asked to think of following the football example. The matter will be discussed, and possibly decided, at a meeting of the International Cricket Council at the end of this month.

Colin Cowdrey, the former England captain and chairman of the council, is broadly in favour. He tells us that international cricket can now be divided into three categories:

the seven established test playing countries, a second group - some of whose members are on the fringe of qualifying for international test cricket, and a third group of around 20 countries who may qualify early in the next century, which is not all that far away.

No need to list the seven established countries for Observer readers. Of the second group, the one most obviously knocking at the door

### OBSERVER

is Zimbabwe, which should be admitted certainly by 1985.

Cowdrey says that the next is probably Holland, despite a tendency to play the game on matting wickets on concrete.

The Dutch have already appointed a few English players.

The second group also includes the US, Fiji and Singapore.

Among the members of the third group are France, Italy, Switzerland and Japan.

Cowdrey also points out that most cricket around the world is played during the English winter. It is increasingly a television attraction, and more and more television channels are available to show it. He thinks that the availability of a panel of international umpires will further encourage the game and bring it more into line with other internationally played sports.

The project, however, will need money. Cowdrey reckons about \$400,000 a year for the first three years. This would include flying the umpires from their home to the host country, a retainer and paying them a fee of perhaps £2,000 a game. (That, says Cowdrey, is what the players receive, though they sometimes get bonuses as well.) Local costs of accommodation and travel would be borne by the host country.

Thus thoughts have turned to sponsorship. Cowdrey reckons that sponsoring the panel of international umpires would bring a great deal of prestige and publicity.

For instance, the umpires might bear a discreet sponsor's logo on their hats and coats. They would also be a talking point for television commentators on the game, and more of a focus for the cameras than at present.

In short, people may take a new interest in them, just as they have taken a new interest in the Speaker of the House of Commons now that Parliament

is in London to have such a facility for customers.

### Super Japan

■ Japanese trade officials are

prepared to go along with the European Community's plan for a transitional period after 1992, during which Japanese car imports into the EC will

continue to be limited. However, they are worried about the length of the changeover, hoping that it will not become a "super-transition".

"We find that anything with 'super' in its name problems,"

a senior official in the Ministry of International Trade and Industry explains. Super 301, super computers, supermarkets and superconductivity are among the culprits to date, he says.

### Republic Day

■ Not a demonstrator in sight outside the South African Embassy in Trafalgar Square for the Republic Day reception yesterday. This is a great change. The constant stream of day and night protests and vigils actually used to deter visitors. Now people want to go there to find out what is going on and what will happen next. Being South African Ambassador in London must have again become a pleasure.

### Last of Dallas

■ Time to watch Dallas again before it finally disappears from the screen. There are some people I know who claim still never to have seen it. For my part, I found it reassuring that it went on and on, though it never seemed to change.

The only people to whom it conceivably did any harm were the people of Dallas, who complained that local life was not quite like that. But they were mildly flattered by the fame it brought. Wednesday's edition contained the splendid line: "Bobby, you're barking up the wrong skyscraper."

He is installing a fax machine to ensure that working lunches do not have to be broken off by a dash back to the office to examine advertising artwork needing urgent approval.

Archer thinks that the pub - reputed to be the oldest in Covent Garden - is the first

to have a fax machine.

He is also looking into the possibility of getting a fax machine for his office.

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## POLITICS TODAY

# Labour lets the cat out of the cage

By Joe Rogaly



Upon the legal fine print defining what is meant by a direct interest between the original strikers and those coming out in sympathy. It is, however, hard to imagine today's gung-ho Labour leaders planning for the flying pickets of the 1980s.

Less attention has been paid to two other proposals of greater potential significance. The first is the introduction of a statutory minimum wage. This makes no difference to the concept of keeping unions within the law, but it could reduce the number of jobs available to unskilled workers. Yet a Labour administration whose stated aim is to fall in line with general West European practice could hardly do otherwise. The second little-noticed proposal is the introduction of a legal right to union recognition, put forward as a corollary of Mr Blair's acceptance of the freedom not to join a union.

This right to recognition has been sold heavily to trade union leaders who have shifted uneasily in their seats at other provisions, such as the outlawing of the closed shop. It allows them to let their fantasies roam freely, perhaps to dwell on the day when they can try to unionise some of the unorganised small new high-tech firms, not to mention such unlikely companies as IBM. A splash of cold water on the face and they realise that if you get the details of recognition law wrong it could give the advantage to companies that might call a ballot, find insufficient support for the union, and de-recognise. Mr Richard Rosser, general secretary of the shrinking Transport and Salaried Staffs Association – and a member of Labour's national executive committee – is very worried about this.

The rest of us can take a more relaxed view. One of Britain's most celebrated labour disputes, at the Grunwick photographic processing laboratories in 1976, was about recognition. After several days spent shouldering my way through the massed pickets, and then listening to Lord Scarman's subsequent inquiry, I concluded that Britain would one day have to introduce proper laws regulating the conduct of trade unions, and that they would be most likely to stick if the Labour Party demanded them. The package would have to include a right to recognition. Having set all that down in a paperback (now out of print), I am not about to go back on it today.

As matters stand, they come across like tabloids and parsnips. Mr Tom

– yet the law alone does not determine the state of industrial relations; you have to take human nature into account. The most reasonable and decent-sounding individuals can turn into grasping bullies when circumstances enable them to do so. This applies to either side of the table, but in Britain's postwar political memory it is the image of over-powerful trade union bosses that lingers. We saw them in action in 1976-78, and remember the bad times even though virtually every one of the grasping bullies then in charge is now gone. Happily, few of their successors are in a position even to dream of the power of such as Jack Jones, Hugh Scanlon, Joe Gormley, Alan Fotheringham and so on, although I have little doubt that they would if they could. Every parson is a tiger at heart.

As matters stand, they come across like tabloids and parsnips. Mr Tom

Sawyer, the purring deputy general secretary of the National Union of Public Employees, has earned a footnote in history. As chairman of the Labour Party's home policy committee he pushed through many of the changes that have turned Labour into a modern social democratic party. He seems to me to be a quiet, self-effacing man, happiest licking his paws in some Labour back room. Mr Blair would have got nowhere without him. Mr Edmunds, of the GMB, is highly articulate, but not over-burdened with humility; he looks in the mirror and sees a lion. He is joining forces with Mr Alan Turner of the Union of Communications Workers to promote a handless-sounding "new agenda" for trade unions. It will be all about the EC, product quality, the role of women, and so on. Nothing about bashing the bosses.

Yet managers would not have quite

so easy a ride under a Labour government as they have enjoyed over the past five years or so. This would be partly a result of the tweaking of the Tory legislation discussed above, and partly psychological. Mr Ken Gill, general secretary of the MSF general technical union, thinks that all union negotiators feel at a disadvantage while today's Tories are in power. The greatest change that the election of Mr Neil Kinnock as prime minister would bring would be a stiffening of the resolve of shop stewards everywhere. Mr Gill, a witty Marxist two years away from retirement, sits back on his leather sofa in his panelled penthouse office overlooking his private roof garden, a cheerful reminder of what a union boss used to be when unions mattered. He is full of doubts about the new charter, although he will go along with it.

Now the not-so-good news. All the above would matter not a fig if a 1990s Labour government displayed the same spineless obeisance to the whims of unions as did the Labour governments of the 1960s and 1970s. One reason why Labour might not be so irresponsible next time, if there is a next time, is that union membership is falling. Only 35 per cent of Britain's workforce, including the self-employed, belong to either a trade union or a staff association; in the union movement's heyday the figure topped 50 per cent. The unions have gone along with the Blair charter because they are desperately anxious to get a Labour government, and the chance to stop the rot.

The memory of the years after 1979 might act as a constraint against going too far under such a government. Even so, someone would almost certainly test the mettle of Mr Neil Kinnock if he became Labour's prime minister. The teachers, or the local authority manual workers, or ancillary workers in the health service would see how far he could be pushed. I am led to believe that he would try arbitration, and that he and Mr John Smith, the putative chancellor, might try and finesse matters – but that at the end of the day Mr Kinnock would be looking to a second term. He would therefore sit out a strike that sought to bust the pay limits of public employees. His present efforts to distance the Labour Party from the trade unions which finance it, and his past purging of the militancy, are adduced in evidence of his likely resolve in such circumstances.

You could choose to buy this argument, on the basis that Labour's room for manoeuvre would anyway be small if sterling was by then tied to the Exchange Rate Mechanism of the European Monetary System. But the party has not yet thought through its public sector pay policy. It rightly shuns from the notion of an incomes policy, but would do well to come out publicly as determined winner in a future try-on by a public sector union. It is one of those things that cannot be proved until it is proved. If it is properly handled, that could turn out to be the bad news for Mr Kinnock's election campaign.

## LOMBARD

### Security for western Europe

By Edward Mortimer

Two weeks ago Sir Leon Brittan, Vice-President of the European Commission, laid aside his competition portfolio for an evening and strode boldly into the field of European security. It was time, he said, "to encourage a strong European defence pillar within Nato."

This is, of course, an old theme, going back to Kennedy's 1963 Philadelphia speech. Despite all the talk nothing has yet happened. When it came to the point, West European governments always found that the existing structure of Nato suited them well, and they feared that setting up a separate European structure would weaken the Atlantic alliance.

Yet there are good reasons for thinking that Sir Leon is right. The combined effect of German unity, conventional arms cuts in Europe, and budgetary pressures in the US, will soon oblige Nato to modify its structures profoundly. Within five years, if not less, Soviet forces will almost certainly have left Germany and US forces there will have been drastically reduced, if not removed completely. Although Nato should – and probably will – remain in being as a mutual defence pact, the actual US military presence in Europe is likely to be more a symbol of US commitment than part of a military structure prepared for a specific contingency.

That makes me wonder whether it is sensible to treat the new body as part of the EC. Besides Ireland, there are other EC members (Denmark and possibly Greece) which, although Nato members, may not be enthusiastic about closer military integration; and it will surely be harder for the Soviet Union to accept the gradual economic and political integration of central Europe into the EC if the latter acquires a military dimension.

What is needed is a specifically West European body with an explicit mandate for collective defence. Such a body already exists, indeed has existed since 1958: the Western European Union. With the recent accession of Spain and Portugal, it now includes all the EC members who are indubitably West European and can reasonably be expected to take collective defence seriously. The WEU is the European pillar in outline. Its members should now start building it as a military organisation, before the American pillar begins to crack under the strain.

## LETTERS

### British Airways' reason for pursuing alliances

From Sir Colin Marshall

Sir Paul Seabright's warning ("Flying in the face of it," May 30) that deregulation in the European airline industry will bring with it mergers and strategic alliances which will work against the consumer's interest is misguided.

The alliances now being developed within the industry, including those being pursued by my own company are not, he appears to suggest, a protective measure on the part of airlines, driven by self-interest

and an insurance policy against deregulation. They are a reflection that we are now operating in a truly global industry. The aviation business is no longer conducted on a narrow nationalistic basis. It is a worldwide business and competition is joined on the same basis.

I cannot speak for the motives of other carriers but British Airways' objective in pursuing alliances in different parts of the world is to allow us to compete effectively for a leading share of the air travel

business worldwide and to deliver a global service to our 25m passengers.

Mr Seabright's other main proposition appears to be "Big is Bad."

The future shape of our industry is likely to be characterised by leading carriers at one end of the spectrum and small niche carriers at the other. There is a role – a profitable role – for both.

To be wedded to the notion that growth must be restricted as a necessary protection for the consumer is to condemn

everyone – the industry and the consumer – to a middle ground in which both opportunity and benefits are stilled, to the benefit of no one.

In the final analysis there

exists already the most powerful regulator against abuse in any service industry, the power of the consumer to vote with his or her feet.

Colin Marshall,

Executive Chairman and Chief Executive Officer,

British Airways,

PO Box 10,

Heathrow Airport

### Little being done to avert this crisis

From Mr Ritchie Cogan

How strange that Christopher Dunkley's critical review of the One World programme ("The world goes green about the gills," May 23) failed to mention the contentious publication last week of a United Nations report that, in its content and use of urgency, substantiates the whole purpose of this unique global broadcasting initiative.

He claims it was the "sentimental indulgence" of the programmes that set his alarm bells ringing – and on the air of global warming he says: "honest journalism would state that this is a theory advanced by some scientists and denied by others."

Strange then that the United Nations Intergovernmental Panel on Climate Change (IPCC) says: "The gravest risk of climate change may lie in human migration millions are uprooted by

shoreline erosion, coastal flooding and agricultural disruption" – issues reflected in The March, The World in Our Hands and Prophets and Loss programmes.

On May 25 the Prime Minister, referring to the report, said it was "an authoritative early-warning system, an agreed assessment from some 300 of the world's leading scientists. They confirm that greenhouse gases... will warm the earth's surface with serious consequences for us all."

It seems Mr Dunkley's alarm bell is sensitively wired. Others have welcomed the One World collaboration as an honest attempt by public service broadcasters throughout the world to report an urgent and important fact – we face a genuine crisis and little is being done to avert it.

The project itself reflects the kind of co-operation and inter-dependence between broadcasters, scientists, schools and

non-government organisations that will be needed to build a sustainable future for all humankind. Thousands of viewers have been moved to find out more and have sent off for the free One World information pack.

The programming was shaped to appeal to every kind of audience, including readers of the FT who have, perhaps, more power and influence than most to reverse centuries of planet mismanagement.

Mr Dunkley ends his piece contemplating emigration to another, as yet unspecified, planet. Would it not be more practical to get our own house in order before embracing such a bizarre solution to planetary crisis? Or should we stop the world so that Christopher Dunkley can get off?

Ritchie Cogan,

Co-ordinator,

BBC One World Unit,

Kensington House,

Richmond Way, W14

never fielded a candidate from its own ranks.

Mr Cavaco Silva's decision is informed by a desire for stability and equilibrium in what has previously been a tense relationship between the President and Prime Minister in Portugal's nascent democracy.

The PSD's non-opposition to Mr Soares (not "qualified support" as Mr Blum writes) serves to limit the possibility of increasing the President's powers vis-à-vis the executive.

Such a position provides the PSD and its leaders with a more flexible campaign strategy based on harmonious co-

existence between President and Prime Minister and successful implementation of the party's programme. Co-operation between Mr Cavaco and Mr Soares has always been recognised as positive and useful for consolidation of Portugal's democratic institutions.

Recent surveys published in Portuguese journals show an increase in the Prime Minister's popularity. Even the most pessimistic of PSD militants and supporters recognises the possibility of gaining in next year's parliamentary elections at least 42 per cent of the popular vote necessary for a major

overturn of the government.

José Falcao e Cunha,

Secretary General,

Social Democratic Party,

Rua de São Coimbra, 9,

Lisbon

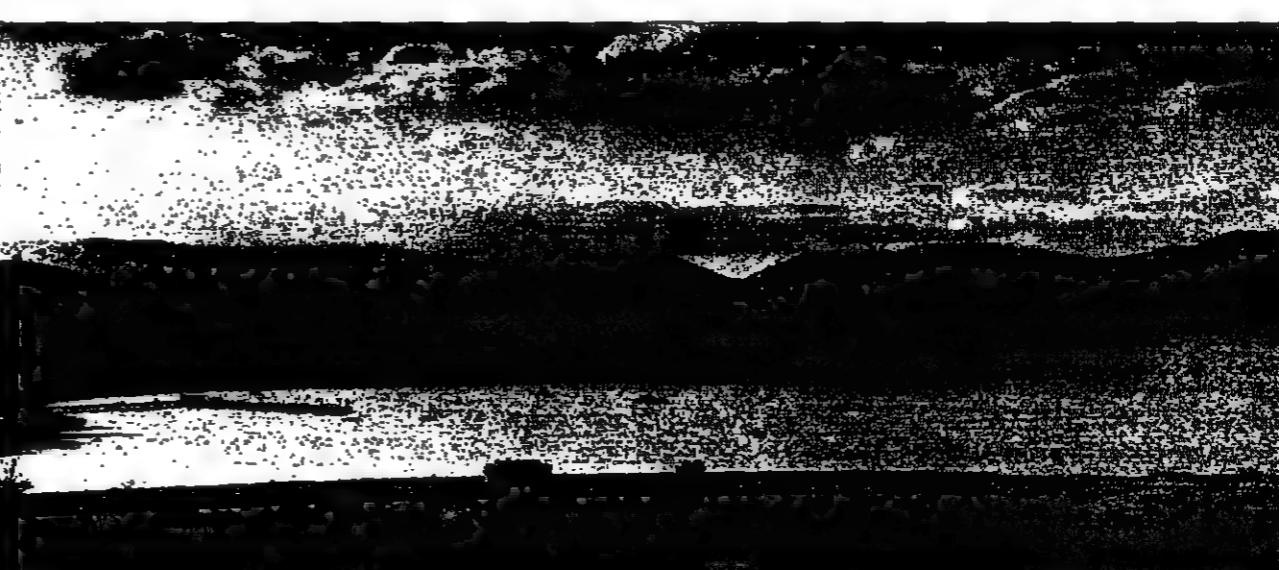
in the legislature.

Criticisms of the Government's structural reforms are also ill-founded. In spite of the costs of modernisation the Portuguese are living in a more prosperous country.

Within a short period of time Mr Cavaco Silva's Government has embarked on ambitious policies of privatisation, fiscal reform, revision of labour and agrarian legislation and modernisation of capital markets.

Recent surveys published in Portuguese journals show an increase in the Prime Minister's popularity. Even the most pessimistic of PSD militants and supporters recognises the possibility of gaining in next year's parliamentary elections at least 42 per cent of the popular vote necessary for a major

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### Why Portugal's Social Democrats will not oppose Mr Soares

From Mr J. S. Faílco e Cunha

I would like to make a series of observations concerning Patrick Blum's article ("One more contest is on the cards," May 1) on the decision by Prime Minister Cavaco Soares and the Social Democratic Party (PSD) not to rule out the likely candidacy of Mário Soares for re-election.

The PSD's history of raising presidential candidates is more a product of political reality and national interest than merely "cutting a deal" and the party has

never fielded a candidate from its own ranks.

Mr Cavaco Soares' decision is informed by a desire for stability and equilibrium in what has previously been a tense relationship between the President and Prime Minister in Portugal's nascent democracy.

The PSD's non-opposition to Mr Soares (not "qualified support" as Mr Blum writes) serves to limit the possibility of increasing the President's powers vis-à-vis the executive.

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# FINANCIAL TIMES

Friday June 1 1990

## Japan's new laws confuse illegal workers

FOR the past year, Mr Paul Chiang has worked on Tokyo construction sites, shared a small room with eight friends, and avoided Japanese police, in the quest for earnings nine times higher than he received as a detergent salesman in Malaysia.

Mr Chiang and hundreds more illegal foreign workers surrendered yesterday to Japanese immigration officers, for fear that new regulations today would lead to their imprisonment or, more likely, cost them some of their hard-earned savings.

Japan has become a beacon of wealth for the region's dispossessed, but the country's unfamiliarity with other Asian cultures has made the passage painful for some foreign workers, as shown by the distress the regulations have caused.

The Justice Ministry estimates that 100,000 foreigners are working illegally in Japan, particularly on construction sites, in restaurant kitchens, and in motor parts factories.

Welfare agencies put the figure closer to 200,000, and say most are from the Philippines, Pakistan, Bangladesh, and China.

### FEARS OVER COST OF UNITY

## Bundesbank calls for budget rigour

By Andrew Fisher in Frankfurt and David Goodhart in Bonn

WEST GERMANY'S Bundesbank yesterday warned the Bonn Government, the regional states, and local authorities to exercise strict budgetary discipline in view of the cost of currency and economic union between the two Germanies.

The central bank sent this message to the German public sector the day after Mr Karl Otto Pöhl, its president, said the alternative to tightly controlled budgets would be higher interest rates.

He also said in a Wednesday night speech that he was sceptical about the unity fund, the new Government-backed vehicle to help finance the rebuilding of the East German economy.

This forces the raising of DM55bn (S55bn) on the capital market over the next 4½ years.

His reservations stemmed not from the size, but from the possibility that public sector groups might feel absolved from any need to exercise financial discipline.

Yesterday, after its fortnightly council meeting, attended by Mr Theo Waigel, the Finance Minister, the bank said the fund would lead to a considerable increase in calls on the capital market by the public sector.

Thus, the Bundesbank said, discipline should be exercised through budgetary savings and adjustments to keep down public sector credit needs.

Finance ministers of the Länder (states) have already moved to offset some of the extra spending on German unity by agreeing this week to keep annual spending increases under 3 per cent.

The overall rise in public expenditure will be 6 per cent this year, but the Finance Ministry hopes this will drop to 3 per cent after 1993.

Another of Mr Pöhl's concerns over economic union, starting on July 2, was the possibility of protectionist measures like import quotas and duties.

Several West German busi-

In an attempt to reduce the number, the regulations provide for a maximum of three years' imprisonment or a Yen (\$13,000) fine for employers who hire foreign workers. Immigration laws already contain a Yen (\$10,000) fine or three years' imprisonment for the employees, but the ministry's sudden emphasis on these penalties has caused panic among foreign workers.

Queuing for their deportation orders at Tokyo's central immigration office, foreign workers yesterday told of being blackmailed by employers who threatened to turn them over to police, and of fears that earnings would be confiscated if they did not surrender.

The problem is made more complex by Japan's labour shortage, which has prompted companies to ask the Government to permit the entry of foreign labourers.

A Bangladeshi graduate of political science explained that his foreman at a plastics factory had organised comfortable accommodation and told him to ignore the new laws.

"I know there is no gain without risk, but I think it is time to go home," the man

**Robert Thomson**  
finds controversy in Tokyo over attempts to tighten immigration regulations

said. People of most nationalities are given 15 days to leave the country, but west Asians are allowed 30 days because the rush for air tickets home has left few seats available.

The Justice Ministry has finally made clear that almost all offenders will not be fined or jailed, so a 31-year-old Pakistani man, who entered on a 30-day commercial visa and has been here for 18 months, intends to "disappear" again.

"As long as I am not caught, I can earn. I am doing nothing wrong. I work hard for companies and they pay me. They need my labour and I need money. Both sides receive benefits," he said.

It is the job of Mr Yukio Machida, head of immigration enforcement at the Justice Ministry, to deport illegal

workers, and he argues that the new regulations have simply made the immigration process "more transparent."

"We can deal with foreign workers more easily now. It will also make it easier for people who are meant to be here. We only want to strengthen the prosecution of the illegal foreigners," Mr Machida said.

He makes no apologies for the confusion caused by publicity about the regulations, and stresses that his department is simply enforcing the law. He confirmed that employers who have already hired illegal workers will not be penalised, although that fact was omitted from a brochure sent to companies to explain them.

JAPANESE companies in favour of using foreign labour argue that workers will be hired for about two years, given some technical training and Japanese-style salaries, and then sent back to help develop their own countries.

That ideal is a long way from the conditions of many foreign labourers, who fill vacancies in the least desirable occupations. An advisory panel under the



Karl Otto Pöhl: reservations about the unity fund

ness associations have criticised East Germany's plan to levy an 11 per cent import duty on a range of consumer goods, though welcoming the decision to abolish most subsidies.

Responding to opposition pressure for more temporary protection for East German companies after currency union, Mr Waigel has stressed that the most important relief would be adoption of West Germany's tax system.

This would save more than DM100bn for East German companies, though this assumes price levels comparable to those under the old system.

Mr Pöhl said yesterday he hoped the UK's tough economic policy, including high interest rates, would lower inflation to a level where it could join the European Monetary System.

"Under the present circumstances, I don't believe Britain can be a member of the EMS, with its inflation rate and large balance of payments problems." But he hoped Britain could join the EMS when its inflation came down to a rate also acceptable to other members.

The overall rise in public expenditure will be 6 per cent this year, but the Finance Ministry hopes this will drop to 3 per cent after 1993.

Another of Mr Pöhl's concerns over economic union, starting on July 2, was the possibility of protectionist measures like import quotas and duties.

Several West German busi-

## Moscow may seek aid from European central banks

By Quentin Peel in Moscow

MR Viktor Geraschenko, chairman of Gosbank, the Soviet state bank, yesterday said that preliminary contacts had been made with some European central banks with a view to possible assistance in overcoming the Soviet Union's delays in paying for imported goods.

He also said that state organisations had been instructed to sell "goods out of our stocks and reserves which are in demand on the world market" in order to raise some Rba1.5bn (\$2.53bn).

He said the process would "unfortunately" take a few weeks, but that the actions provided the basis on which the Soviet authorities were insisting that all overdue payments would be honoured.

Speaking at a Financial Times conference in Moscow on Finance Trade and Investment in the Soviet Union, Mr Geraschenko, gave no indication by how much the European central banks might help in the country's immediate hard currency liquidity crisis. However, his statement amounts to the strongest attempt yet to reassure the international banking and business community which have been alarmed at the continuing payments problems of recent months.

He said it was "not excluded that we will be in contact with some central banks in Europe. Some preliminary contacts

have already been made." He appealed to the press not to sensationalise the situation.

However, he also said for the first time that the problem did relate to Soviet Government miscalculations about available foreign currency resources for imports, saying that the import-export plan for 1990 was "a little bit too tight."

He confirmed that Vneshekonombank, the Soviet foreign trade bank, was involved in gold swaps, although international bankers suggest that that source of borrowing is also close to exhaustion.

Mr Geraschenko and Soviet politicians, including Mr Nikolai Ryzhkov, the Prime Minister, who had suggested the country's foreign reserves were exhausted, had been exaggerating the situation - in part to persuade the parliament to allow the broad price to be increased and save grain.

He also said small and medium-sized suppliers would have top priority in repayments, once cash was available.

The bank governor's intervention may go some way to reassuring the doubts of international bankers, expressed by among others, Mr Richard Webb, chairman of Morgan Grenfell.

The critical situation of the Soviet economy and the hostility towards the Government's latest reform package of price

Conference reports, Page 3

## UK satellite channel funding under way

By Raymond Snoddy in London

THE major shareholders of British Satellite Broadcasting yesterday completed the first half of its \$200m (\$1.5bn) financing package aimed at carrying the five-channel satellite venture through to profitability.

Agreements with six international banks on the other £450m in the form of a project loan are nearing completion and should be signed early next week.

The shareholders finalised a £450m rights issue which also has the effect of diluting the 28 per cent stake in the venture of Mr Bond, the financially troubled Australian businessman.

Mr Bond has, however, been effectively given a stay of execution on the value of his stake. If he can complete a sale of his stake to any company on a short list of potential purchasers before the end of June, that company will be able to take up Mr Bond's full rights.

BSB will launch a £12m national television advertising campaign on Sunday as receiv-

ing equipment starts to arrive in Britain's shops after delays and shortages.

The £450m project loan looks like going ahead despite last minute difficulties when CIBC, the Canadian bank, one of seven banks underwriting the loan, decided not to extend its underwriting beyond May 18.

The four largest continuing shareholders in BSB - Granada, Pearson, publishers of the Financial Times, Reed International and Chargeurs - which have already guaranteed the other £450m of the package, have decided to pick up the missing £70m. Each will guarantee an additional £17.5m.

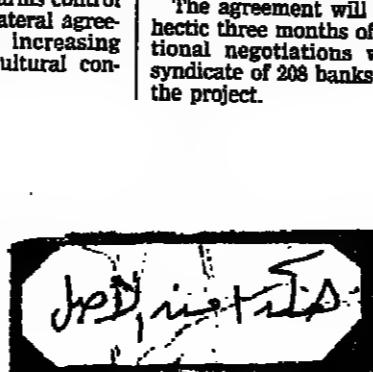
There has also been a delay in syndicating the project loan which was arranged by Barclays, co-arranged by National Westminster Bank and The Industrial Bank of Japan and fully underwritten by seven, now six - banks, the three arrangers plus the Amsterdam-Rotterdam Bank, The Fuji Bank and Union Bank of Switzerland. The completion date has been extended to June 8.

transitional arrangements under which Soviet troops would continue to be stationed for a limited period in the present East Germany.

The US is seeking to reassure the Soviet Union that a unified Germany will not be a threat to Moscow by suggesting that limits on the size of a united Germany's forces can be considered in association with the current conventional force in Europe (CFE) talks in Vienna. Moreover, the US, together with its western allies, is prepared to consider

The immediate focus of yesterday's talks was arms control and a series of bilateral agreements aimed at increasing commercial and cultural contacts.

The agreement goes badly wrong. The agreement will set off a hectic three months of international negotiations with the syndicate of 208 banks backing the project.

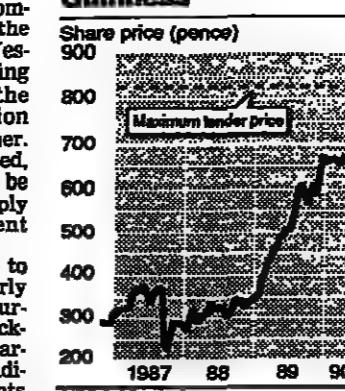


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### THE LEX COLUMN

## Light at the end of the Eurotunnel

### Guinness



and production side now contributing 14 per cent of profits, the group's bid to reduce its dependence on a regulated UK gas market is clearly beginning to pay off. It still has to prove it can make sensible international acquisitions without diluting shareholders, but the new management seems well aware of the fact.

### Storehouse

The cut in the Storehouse final dividend may be the most important decision the new management team has made. A maintained payment might have been defended on the grounds that a balance sheet which saw a cash inflow of \$24m last year would bear the strain of a £25.5m final payout. Or it could have been argued more feebly, that a held dividend looked forward to the return of good times in retailing. Or indeed, it could have been prompted by fear of another takeover attempt.

In that sense, the decision to cut is a paradoxical expression of confidence, and could just mark the beginning of the group's recovery. Last year's dividend is just covered by the profits of the business as it now stands. It will rise from here only as profits improve, and even then more slowly as cover is rebuilt. It would be rash for the shares to run too far ahead of the process.

### Thorn EMI

There is probably some way to go before Thorn finally settles its corporate structure. Lighting is being discarded because Thorn cannot be a global player, yet the hotchpotch of businesses in the technology division have hardly achieved the status of world-beaters. And there may be future in releasing the value of the music business, which some reckon is worth as much as Thorn's current market capitalisation.

The shares may not forgive until the proceeds of the lighting sale become known and some of the strategic questions are settled. But the strength of the music division is impressive, and this year more than 50 per cent of Thorn's rental income will come from outside the UK, spurred by the fast growth of Rent-A-Center. After the 10 per cent earnings growth announced yesterday, forecasts are for a similar increase this year, leaving the shares on a prospective p/e of just over 10.

### British Gas

If you believe in global warming, British Gas is a stock to avoid. The last couple of warm winters have knocked \$415m off the profits, an amount equal to the annual dividend. It is also a highly political stock, whose rating often owes far more to the latest opinion polls than anything else. However, it is a big, defensive monopoly yielding 6½ per cent and promising above average dividend growth for the next couple of years at least. Notwithstanding the considerable political/regulatory risks it faces, Gas deserves a better rating.

Admittedly, the 2 per cent drop in 1990 current cost operating profits is unremarkable and the slowdown in staff reduction is a worry. But underlying volume growth in domestic gas sales of 2½ per cent is not bad in a near recession; and with the exploration



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# COMPANIES & MARKETS

Friday June 1 1990

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Not just Number 1  
in Plumbing Supply  
**WOLSELEY**

## INSIDE

### Thorn EMI's head overrules its heart

Colin Southgate knows the difference between his heart and his head. It was his head which told him to sell Thorn's lighting business to GTE of the US. Nevertheless, he shifts uncomfortably in his seat when asked how he feels about getting rid of the original business started by Sir Jules Thorn, the group's founder, in 1928. Michael Skapinker talks to the man at the helm of the electrics to entertainment group. Page 22

### Prices slide in Taipei

**Taiwan**  
Weighted Index (thousands)

Date	Index (thousands)
Apr 1990	9.5
May 1990	8.5
June 1990	8.8

Apr 1990 May June

Investors in emerging markets can lose money almost as easily as they can win. The worst performing market listed by the International Finance Corporation in the four weeks to May 25, was Taiwan where dollar-adjusted prices dropped by 30 per cent. In Venezuela, too, a progressive reduction in interest rates and the opening up of the stock market to foreign investors has sparked a significant recovery. Back Page

**Pargesa jams the rumour mill**  
Tales of discord at the heart of Pargesa, the Geneva-based holding company, were firmly rejected yesterday by its four principal shareholders. The rumours followed a series of transactions said to have been concluded against the shareholders' wishes. They also rejected any intention of dislodging Mr Gérard Eskenazi from the company's chairmanship, reports William Dallforce. Page 22

### Dealing starts in WTA shares

Wiggins Teape Appleton, the paper group which has been demerged from BAT Industries, is likely to have a market value of nearly £1bn (£1.65bn) when it arrives on the London stock market today. The maker of Conqueror writing paper already has a pool of shareholders as BAT holders were offered free shares, on a one-for-three basis. Page 30

### Chargeurs to make second write off on BSB stake

Chargeurs, the French textiles to transport group headed by Jérôme Seydoux (left), is to take another charge this year on its stake in British Satellite Broadcasting (BSB), after writing off £PF135m (£22.8m) in 1989. Chargeurs' annual report estimates that BSB made a net loss of £81.1m (£103m) last year. The size of the BSB charge will be determined at the end of the year. Page 34

**Market Statistics**

Category	Price	Change
Bond trading rates	28	
Barclays Govt bonds	28	
FT 4 maturities	28	
FT 10 bond service	28-38	
Financial futures	40	
Foreign exchanges	40	
London recent issues	41	
London share service	34-35	
UK dividends announced	28	

### Companies in this section

### Chief price changes yesterday

FRANKFURT (DM)		PARIS (FF)	
Flux	2677 + 22	Latéco	497 + 22
	461 + 10	Socg	1389 + 25
	126 + 10	UIC	1210 + 25
		Falls	
		Eds	325 - 14
		Eds	1800 - 24
		Emerson	1000 - 25
		TOKYO (Yen)	2250 - 27
		Rises	
		Series Date E	1070 - 101
		Stetson Pol	1000 + 100
		Stetson Cre	4200 - 400
		Padis	
		Dalo Génie	1570 - 110
		Shn Spnn Mod	2770 - 120
		Tony Susan	875 - 45

London prices at 12.30.

LONDON (Pence)		VSEL	
Flux	475 - 15	Falls	338 + 19
	461 - 15	Edsel Dev	170 - 9
	126 + 10	Edsel Eve P	278 - 17
		Expedi Lts	56 - 4
		Holland	15 - 8
		Modem	263 - 7
		Raco Eve	208 - 9
		Revere	588 - 8
		Seal Aggs	70 - 17
		Telagri Hte	325 - 5

## LVMH raises Guinness stake to 24%

By George Graham in Paris and Vanessa Houlder in London

THE French drinks and luxury products group Moët Hennessy Louis Vuitton (LVMH) is almost doubling its 12.4 per cent stake in Guinness, the UK drinks group, in a novel offer which could cost £285m (\$1.43bn).

The long-awaited move will give the two companies equal 24 per cent stakes in each other.

Mr Bernard Arnault, LVMH chairman, said the increase in its stake in Guinness was essential to cement links with the UK drinks company. Together, the two companies made up "the number one group in the world for the distribution of top of the range wines and spirits," Mr Arnault said. Guinness welcomed the increased investment. Mr Anthony Greener, managing director of United Distillers, Guinness's spirits offshoot, said the cross-holdings "strengthened and underpinned our relationship."

Both LVMH and Guinness said it was unlikely they would further increase their stakes. The cross-holdings were originally taken two years ago in an effort to safeguard the structure of the strife-ridden LVMH and protect both companies' joint distribution arrangements. LVMH has been planning for more than a year to raise its stake in Guinness from 12.4 per cent to 24.1 per cent, the level of Guinness's con-

solidated interest in LVMH. The operation was held up, however, by a long-running power struggle within LVMH from which Mr Arnault emerged triumphant at the end of April.

The two companies have built up a series of distribution joint ventures, mostly in the important Far Eastern market, as well as in the US, France and the UK. LVMH estimates the cost savings from pooling its distribution networks with Guinness is FF120m (\$35.2m) in the first year.

LVMH plans to acquire 6.8 per cent of Guinness through a tender offer at a maximum price of £25p. In addition, a 4.9 per cent stake was bought from instakings yesterday. Guinness's share price rose from 74p to 76p.

Depending on the price at which shareholders tender shares, the striking price of the tender offer will be the lowest price at which 55.4m shares can be acquired. The maximum price at which shareholders may tender their shares is £25p.

Under a novel "overwriting" agreement, if LVMH does not acquire sufficient shares under the tender offer, S.G. Warburg, the financial services group, must procure the remaining shares. LVMH's move to lift its stake could take its total holding to a maximum value of £1.3bn.

Lex, Page 30

## Norwich in £200m Spanish purchase

By Patrick Cockburn in London

NORWICH Union, the UK mutual insurance company, is to pay \$200m (£93.8m) to Banco Bilbao Vizcaya for its 50 per cent holding in the Spanish insurance company, Plus Ultra.

Earlier in the month, Norwich Union paid £257m for the State Insurance Company of New Zealand.

The Madrid-based Plus Ultra Insurance and Reinsurance is Spain's seventh-largest composite insurer with a premium income of £1.236.5m in 1988.

The Spanish insurance market is being expanded rapidly for both life and non-life products in recent years, attracting intense interest from the European insurance industry.

Commenting on the acquisition, Mr Allan Bridgewater, chief executive of Norwich Union, said

they had been expanding the Alfa

market.

UK insurance companies are keen to expand in Europe but have generally thought the acquisition costs to be excessive.

Although the insurance market in Spain is expected to expand faster than in the rest of Europe because of its previously underdeveloped state, competition is expected to hit premium rates for non-life business.

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## INTERNATIONAL COMPANIES AND FINANCE

**Owners of Pargesa back Eskénazi**

By William Dulfour in Geneva

**T**HREE of the four principal shareholders of Pargesa yesterday denied any discord among themselves or any intention of dislodging Mr Gérard Eskénazi from the chairmanship of the Geneva-based holding company.

After taking a SFr200m (\$142m) loss on the collapse of Drexel Burnham Lambert, the New York investment bank, last year Pargesa recently set off a wave of rumours in France by selling its remaining interest in Paribas (Suisse), the Swiss subsidiary of Paribas, to the French investment banking group, and by selling two important stakes in French companies held by Parifinance, its French subsidiary.

Mr Albert Frère, the Belgian financier, Mr Paul Desmarais, chairman of Canada's Power Corporation, and Mr Pierre Scobier, the managing director of Cobeqa, Brussels, the Belgian holding company of Paribas, all affirmed they had approved Pargesa's recent transactions and were not in conflict with Mr Eskénazi. The four were speaking before today's annual general meeting.

Pargesa plans to pay shareholders an unchanged dividend in spite of recording a plunge in 1989 consolidated net profit to SFr4.6m from SFr160.2m a year earlier as a result of write-offs of its 13 per cent stake in Drexel.

Rumours that Mr Eskénazi's future might be at stake were triggered by announcements that the two biggest shareholders had boosted their stakes in Pargesa to give them majority control.

Mr Eskénazi said he had no intention of resigning. Unless there was a sharp economic downturn it was already certain after the capital gains generated by sales of investments that Pargesa's 1990 net consolidated earnings would be "notably higher" than the record level of 1988, "thus wiping out completely the accident in 1988".

Pargesa's recent transactions were to be seen in the context of a holding company's need to

buy and sell at the right time. Otherwise it would be impossible to meet the 15 to 20 per cent annual return to which shareholders were entitled, Mr Eskénazi said.

Parifinance had reached a point where its funds were invested fully and market trends were uncertain. But it now held between FF12.5bn and FF13bn in liquid assets at a time when it was better to be liquid than indebted. Mr Eskénazi said these funds could be invested "not necessarily in France" when the right opportunities arose.

The Pargesa group would not raise its newly acquired stake in Paribas above 10 per cent, he added.

**Strong start to year for Storebrand**

By Karen Fossell in Oslo

**S**TOREBRAND, one of Norway's top three insurance companies, has announced improved profits for the first four months of 1990, advancing to Nkr405m (\$62.8m) from Nkr351m a year earlier.

The figures are struck after claims losses and before extraordinary items, and reflect a good domestic performance. But market share fell as the company shifted priority from volume to profitability.

The insurance business - domestic and international - posted profits of Nkr450m, up from Nkr402m. However, Storebrand's international business made a loss of Nkr24m compared with profits of Nkr130m in the same period last year.

The group said: "The international insurance business has suffered severely from the storm damage in central Europe. As with the rest of the reinsurance market, it returned poor results."

• **N**orsk Hydro, Norway's largest publicly traded company, has announced that Mr Torvald Aksvær, 63, its president and chief executive officer, will retire next year.

Mr Egil Myklebust, 48, managing director of the Confederation of Norwegian Business and Industry, is to take over from Mr Aksvær.

**Polymark to shed French unit**

By George Graham in Paris

**P**OLYMARK International, the UK laundry equipment distributor, is to sell its French offshoot to its management in a leveraged buy-out backed by S1, the French arm of the British venture capital group.

The UK distributor will receive about SFr5.5m (\$12.4m) before tax and expenses from the buy-out of the unit, which last year contributed S1.5m out of total group profits of S2m.

Polymark said high French corporate tax rates and withholding taxes on dividends made it difficult to repatriate profits, and it preferred to reinvest the proceeds of the buy-out in the UK.

Polymark France was set up in 1962 to distribute Polymark's proprietary laundry marking technology, but has since diversified into the distribution of a full range of laundry machinery as well as sporting goods, including Raleigh bicycles, Yamaha tennis rackets and Cobra golf clubs.

After the buy-out, Polymark France will be 51 per cent owned by Mr Albert Beja, its chairman who already holds 10 per cent, and by his four principal managers.

**Confectionery deal boosts Nora's Danish profile**

By Karen Fossell

**N**ORA INDUSTRIER, a medium-sized Norwegian company with core interests in the food and beverage industry and chocolate confectionery, has acquired for about Nkr500m (\$82.8m) Danish Forno Food Group (DFFG), a subsidiary of Denmark's Krydselskabet Geresund.

The deal strengthens Nora's foothold in Denmark. Last year it acquired a 50 per cent stake in the Dragsbaek Group, Denmark's second largest manufacturer of margarine, salad dressing and fried onions.

DFFG comprises three divi-

**Heavy demand for Villeroy issue**

**T**HE subscription period for an initial public offering of shares in Villeroy & Boch, the West German bathroom fittings and tableware maker, has ended ahead of schedule with the issue heavily oversubscribed, Reuters reports.

Lead manager Deutsche Bank said the subscription period for the issue began on Wednesday and ended today. Villeroy & Boch is floating non-voting preference shares at DM500 (S27) each.

Funds from the flotation are to help finance investment and acquisitions. In 1989 the company made group net profits of DM35.7m, against DM27.2m in 1988.

**BAT sells W German plastics arm for £155m**By Nikki Tait  
in London

**B**AT Industries, the tobacco-based conglomerate which last year fell victim to a bid threat from Sir James Goldsmith's Hoylake consortium, yesterday announced the sale of its Eurotec plastics business to Kloeckner-Werke, the West German steel and engineering group.

The purchase price, including debt repayment, is around £155m (\$274m). BAT said that Eurotec, which makes moulded plastic components and has plants in France and Spain as well as West Germany, produced trading profits of £15m last year, on sales of about £400m.

News of the sale was given to BAT shareholders by Mr Pat Sheeby, chairman, yesterday at an annual meeting. This formally completes the series of asset sales and demergers announced in response to the Goldsmith bid threat.

In terms of sales, only the disposal of Morton, BAT's loss-making retail business in West Germany, remains and there are hopes that an announcement could be made next month on the demerger.

Shareholders gave formal approval to the Wiggins Teape Appleton spin-off at a subsequent extraordinary general meeting yesterday, and the shares will start trading this morning.

The Argos demerger has already taken place. Neither the timing of the Eurotec sale nor the buyer came as a complete surprise. For several weeks, BAT has suggested that the deal was imminent, while Kloeckner-Werke said it was in "very concrete negotiations" to buy Eurotec last October.

Shareholders were also given confirmation yesterday that Mr Sheeby will stay on as chairman of BAT until September 1992 - beyond BAT's normal retirement age. Mr Sheeby, aged 59 in September, was originally expected to retire earlier this year or next.

The AGM attracted generally loyal turnout of private investors, with the only real criticism refocusing on BAT's tobacco activities.

**Unloading Thorn EMI's mixed bag of businesses**

Michael Skapinker talks to group chairman Colin Southgate

**S**omeone told Mr Colin Southgate recently that the good thing about him was that he was not emotionally attached to the businesses that make up Thorn EMI, the UK group whose interests include lighting, music, retail, rental, software, security and defence.

Mr Southgate, the group's chairman, says he does feel affection towards Thorn's activities. An effective leader, however, has to know the difference between his heart and his head.

It was Mr Southgate's head which told him to sell Thorn's lighting business to GTE of the US. Nevertheless, he admits uncomfortably in his seat when asked how he feels about shedding the original business started by Sir Jules Thorn, the group's founder, in 1928.

"I got stuck in my own house on the subject from my wife and youngest daughter," he says. "But in the end you've got to think about protecting your customers, shareholders and staff."

Mr Southgate says the sale of the lighting interests, which he expects to conclude in the next two to three months, will leave the group free to concentrate on the music and rentals businesses in which Thorn is an international player.

Some have observed, however, that apart from his qualities of head and heart, Mr Southgate, a large and engaging man, has no difficulty defending whatever strategy he happens to be pursuing.

Less than a year ago he said: "Strong internal growth, carefully-targeted acquisitions and an accelerated rate of new product introductions bring our goal of being the world's pre-eminent supplier of lighting solutions within reach."

Then, he identified lighting, along with music and electronic and white goods rentals, as one of the group's three core businesses. Since 1986, Thorn has sold off more than 60 other businesses, including Immos, the semiconductor company, Ferguson, the television manufacturer, and Kenwood, the kitchen appliance maker.

The AGM attack on generally loyal turnout of private investors, with the only real criticism refocusing on BAT's tobacco activities.

tors? "We haven't changed our strategy one iota," he says. Thorn reviews its activities constantly, and if a business which was once thought to have international potential turns out not to, the group will look for a buyer, he says.

Thorn boasts that it is the world's leading rental company. Some would say that is not much of an achievement, given that it is only the British who rent their television sets. Mr Southgate, however, says they would be wrong.

In 1990-91, he says, more than half of Thorn's rental profit will come from outside the UK. Growth is particularly strong in the US, where Thorn owns Rent-A-Center.

One of the attractions of the rental business is that it is recession-resistant, even if not recession-proof. Mr Southgate says that when a factory in the US goes from full-time to part-time working, people do tend to return their rented electronic goods. On the other hand, for people facing hard times, renting is more attractive than buying.

Rental is also an attractive option for those bewildered by - or sceptical of - the staying power of new electronic technology. When Philips of the Netherlands and Thomson of France introduce wider television screens with sharper pictures later this year, the sets' retail price is expected to be about £3,000. Many might prefer to rent. Competing and incompatible satellite equipment could push consumers in the same direction.

Given that there appears to be no connection between Thorn's remaining businesses, does Mr Southgate believe that his central London corporate headquarters continues to serve any function? Does he foresee a day when the remaining divisions will be split up and sold or floated separately?

"What we bring to the businesses is financial discipline and fiscal and tax efficiency. We challenge and review the strategy of the businesses. We do add that value," he says.

On the second question, Mr Southgate does not deny that, in future, it may be logical to split off part of the existing group. In businesses run with the head rather than the heart, no possibility can be excluded.

Results, Page 28

**BANQUE GÉNÉRALE DU LUXEMBOURG****1989  
GROWTH IN ALL SECTORS**

In millions of	1988 LUF	1989 LUF	1989 ECU (3)
Total assets	412,826	463,312	10,840
Customer deposits	287,127	317,450	7,496
Due to banks	78,802	87,224	2,080
Due from customers	71,320	78,677	1,858
Shareholders' equity and provisions (1)	27,504	31,513	744
Gross cash-flow (2)	4,730	5,179	122
Net profit	921	1,125	27
Dividends paid	400	480	11

(1) Including loan capital

(2) Net profit plus taxes and net allocations for the year to depreciation and provisions.

(3) The translation of amounts expressed in LUF into ECU has been made at the rate prevailing on December 31st, 1989. 1 ECU = 42.35 LUF

Customer deposits continued to grow steadily.

The bank significantly expanded its lending to private borrowers, small and medium-sized business and industry.

The bank consolidated its leading position on the Luxembourg capital market and remains very active in the primary and secondary eurobond markets, particularly in ECU.

In the financial services field, the investment fund business continued to grow vigorously. The bank now serves 79 investment funds with 213 compartments. It also developed the range of its own investment funds, the base of its increased portfolio management activity.

The healthy growth in profits has permitted ample allocations to provisions and reserves.

**Tokai Bank (Deutschland) GmbH is Now Open in Frankfurt**

A wholly owned subsidiary of Tokai Bank, one of Japan's largest banks, Tokai Bank (Deutschland) GmbH, will provide all those services expected from a top-quality universal bank—assisting you in securities as well as banking business.

By working closely with our Frankfurt Branch Office and providing customers with access to Japan and to the worldwide network of Tokai Bank, we hope to contribute to the continued growth of the German capital market.

We look forward to serving you in Frankfurt.

**Tokai Bank (Deutschland) GmbH**

President: Tetsuji Torigawa  
Armin Günter Grunow  
Address: Bockenheimer Landstrasse  
51-53, 6000 Frankfurt am Main 17, FR. Germany  
Telephone: 49-69-1700950  
Facsimile: 49-69-17009522  
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Meeting your objectives around the world.

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INTERNATIONAL BANKING HEADQUARTERS: 6-1, Otemachi 2-chome, Chiyoda-ku, Tokyo Phone: 03-242-2111  
REGIONAL HEADQUARTERS, EUROPE: 99 Bishopsgate, London EC2M 3TA, U.K. Phone: 071-203-8500

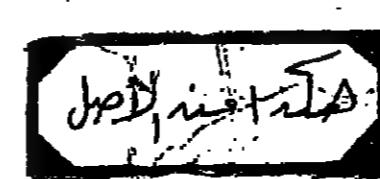
NETWORK IN EUROPE:

Branches: London, Frankfurt, Düsseldorf  
Representative Offices: Madrid, Birmingham, Paris, Zurich, Milan, Vienna, Brussels, Tehran, Bahrain  
Subsidiaries: Tokai Bank Nederland N.V., Tokai International Limited, Tokai Finance (Switzerland) Limited, Tokai Leasing (Deutschland) GmbH

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27, Avenue Monterey - L-2951 Luxembourg  
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The Annual Report is available in French, German and English.



## INTERNATIONAL COMPANIES AND FINANCE

## Packer set to win Bond TV network despite NBC offer

By Kevin Brown in Sydney

MR KERRY Packer's Consolidated Press group last night appeared poised to win control of Australia's top-rated Channel Nine television network, in spite of a last minute AS200m (US\$155m) rescue bid for Bond Media, Nine's parent, by a US consortium led by NBC.

The US interest was announced by Manning Moore, a Melbourne-based merchant bank, apparently in the hope of staving off an imminent deal which would remove Bond Media from Mr Alan Bond's troubled Bond Corporation empire.

Mr Jeremy Kirkwood, a Manning Moore director, said NBC International, GE Capital Corporation - two arms of General Electric - and Hellman & Friedman, a US private investment fund, were willing to invest AS200m in Bond Media by means of a mixture of equity and subordinated debt.

Mr Kirkwood said the refinancing would allow Bond Media to repay most of AS75m owed to Bell Resources, part of AS367m owed to a bank syndicate led by National Australia Bank (NAB), and part of AS200m in preference shares owned by Consolidated Press.

In return, the consortium would take a 15 per cent shareholding in Bond Media, leaving

nominal control in the hands of Mr Bond. The US companies were keen not to miss the opportunity to invest in Australian television, in spite of its temporary financial problems.

Mr Kirkwood said the consortium had been advised that the proposal would not allow government guidelines limiting foreign ownership of TV stations.

An earlier refinancing deal involving the three US companies collapsed after the Government reduced the ceiling on foreign ownership of television stations from 100 per cent to 30 per cent.

Manning Moore appeared to have made its proposals public in order to put pressure on the NAB syndicate to allow more time for the US consortium to discuss the refinancing with Bond Media.

However, the bid appeared to have little prospect of success because of NAB's desire to bring the long Bond Media saga to a close before Tuesday, when a winding-up action launched against Bond Media by Mr Packer is due to start in the Western Australian Supreme Court.

To succeed, the US bid would need the support of both NAB and Mr Packer, who would be expected to accept repayment of only around half the AS200m he claims is due.

## Nissan up 19 per cent to Y184.2bn

By Martine Gannon in Tokyo

NISSAN MOTOR Japan's second largest car maker, benefited in its latest year from increased domestic demand for luxury cars, spurred by the replacement of a luxury goods tax with a lower-rate consumption tax in April 1989.

In the year to March, pre-tax profits for the Japanese parent company showed a rise of 19 per cent to Y184.2bn (\$13.5bn).

However, on a worldwide consolidated basis, net earnings were up only 1.2 per cent to Y115.8bn. The group was quoted as describing US profitability as "unprecedented" and British operations as weak.

Mr Atsushi Muramatsu, Nissan's chief financial officer, told a press conference in Tokyo that export earnings decreased as overseas production was stepped up, but this was offset by the depreciation of the yen.

He said that research and development costs were up on the previous year, as were labour costs.

Global sales reached Y5.454bn, up 17.3 per cent. Nissan ranks as the world's fourth biggest car manufacturer.

For the current year, Nissan expects to see non-consolidated pre-tax profits rise to Y190bn.

## Costs hurt Japan power companies

By Ian Rodger in Tokyo

JAPAN'S leading electric power utilities all suffered substantial profit declines in the year to March as rising crude oil prices, the weaker yen and higher interest rates more than offset increases in sales.

Pre-tax profit of Tokyo Electric Power (Teepco), the largest, tumbled 32.8 per cent to Y124.5bn on sales up 3.8 per cent to Y4,088.8bn. Power sales volume was up 7.5 per cent, but fuel costs rose by Y160bn, the utility said. Teepco expects another big plunge in its pre-tax profit to Y110bn in the current year.

Kansai Electric Power, which serves the Osaka-Kobe-Kyoto area, said its pre-tax profits fell 14.9 per cent to Y127.9bn on sales up 2.8 per cent to Y4,075.8bn. Sales volume was up 4.8 per cent, reflecting robust housing con-

struction in the region. Net income fell 18 per cent to Y56.4bn. This year, Kansai Electric is forecasting a 29.6 per cent fall in pre-tax profit to Y100bn.

Chubu Electric Power, which serves the Nagoya area, said its pre-tax profit plummeted 35.8 per cent to Y56.2bn on sales up 2.8 per cent to Y4,076.8bn. The company said strong power demand more

than offset a drop in revenue that followed an average 3.61 per cent cut in power rates imposed in April, 1989.

For the current year, it expects a further 3.1 per cent cut in power sales to 56.5bn kilowatt hours. Assuming an exchange rate of Y155 to the dollar and a crude oil price of \$18 per barrel, pre-tax profit could tumble another 38 per cent to Y50bn.

## Sansui sees a return to profitability

By Ian Rodger

SANSUI ELECTRIC, the troubled Japanese audio equipment maker which is being rebuilt by Poly Peck International of the UK, is forecasting a return to profit in the current year after a string of unbroken losses since 1985.

Sansui yesterday reported a pre-tax loss of Y3.7bn (\$24.5m) in the irregular five-month period to March, bringing its cumulative losses to Y20.9bn.

The company attributed the latest loss to slack sales of audio equipment.

Total sales amounted to Y7.2bn in the five-month period, compared to Y2.1bn in the previous 12-month period.

The company is forecasting a swing back into profit in an irregular term to dividend income of Y6bn from Castronics and Imperial, two Poly Peck electronic equipment subsidiaries which it is purchasing.

Also, sales of audio equipment are expected to grow towards the end of this year and US-bound shipments of video cassette recorders will begin in July.

The company is forecasting a pre-tax profit of Y1.2m in the nine months to December.

## HK exchange considers sanctions against Laus

THE HONG KONG Stock Exchange is considering taking sanctions against Mr Joseph Lau, chairman of the Chinese tycoon's family business, and his son, Mr Thomas Lau, for announcing the transfer of properties between two of their listed companies in spite of a warning that the transaction violated bourse rules, AP-DJ reports from Hong Kong.

The exchange said the shift of properties worth HK\$513m (US\$76.8m) between Paul Y International and China Entertainment and Land, both listed units of the Lau brothers' Evergo International, was a connected transaction and did not comply with listing rules.

Mr Mark Hanson, the exchange's director for listings, said he viewed "with grave concern" the announcement of

the transactions. The bourse would consider censoring their shareholders, suspending trade in their shares or possibly cancelling their listing.

The exchange said the two companies sought its advice two weeks ago, when it expressed the view that the transaction required the approval of shareholders with the connected parties abstaining. The companies disagreed.

• Asia Securities International, property and investment group, lifted 1989 net profit by 42 per cent to HK\$203m. Turnover rose 20 per cent to HK\$571m. It plans to continue shedding holdings.

A full-year payout of 10.7 cents is accompanied by a one-for-five bonus issue.

MITSUI & CO, the Japanese trading house, yesterday lifted a 9.3 per cent fall in worldwide net profits to Y96.41bn (\$240.7m) for the year to March, a period for which its rivals have been reporting respectable increases. Our Financial Staff writes.

The setback was attributable mainly to an extraordinary loss of Y36.6bn after withdrawing from its joint petrochemical venture in Iran, which had been blighted by the Gulf War.

Sales rose 16.4 per cent to Y195.51bn in spite of its decision to exclude transactions in Japan's popular gold savings accounts, and are forecast to reach Y20,000bn this year

when it expects net earnings to recover to Y45bn.

Mitsubishi Corporation lifted its consolidated net profits by 30.4 per cent to Y60.36bn and expects to touch Y70bn in the current year. Sales rose 18.4 per cent to Y18.52bn.

A 14-fold rise in gold transactions, attributed to the huge popularity of securities houses' high-yield gold savings accounts, lifted Sumitomo Corporation to the number one position in terms of sales, up 52 per cent to Y22.589bn.

Its consolidated net income rose 42.4 per cent to Y50bn.

For all the traders, capital investment boosted domestic sales, lifting demand for construction materials.

# Babcock

BABCOCK INTERNATIONAL GROUP PLC

"The outlook for the re-formed Babcock Group is good. The directors are confident that, with a strong order book, all operating subsidiaries are well placed for the future".

Lord King Chairman

### FINANCIAL HIGHLIGHTS

Turnover .....	£624.3m
Profit before Tax .....	£42.6m
Dividends per Share .....	3.00p
Earnings per Share .....	6.53p
Order Book Value .....	£900m

# Babcock

International Engineers, Contractors and Manufacturers.

Babcock International Group PLC  
Head Office: The Lodge, Badminton Court,  
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The results for the year to 31 March 1990 are prepared on a pro-forma basis and comprise the audited results of the Company consolidated with those of Babcock International Ltd and its subsidiaries from 1 April 1989 to 31 March 1990 after eliminating all transactions relating to the demerger from PJK Babcock PLC and to those activities identified as "discontinued" at the time of demerger.

The group's full financial statements for the period ended 31 March 1990, which will include the pro-forma information, have not yet been reported upon by the auditors nor delivered to the Registrar of Companies.

Copies of the Company's Annual Report to shareholders may be obtained by writing to the Company Secretary.

Mistral International Limited  
U.S.\$1,100,000,000  
Variable rate notes due  
2005

For the interest period 1 June, 1990  
to 31 December, 1990 the notes will  
bear an interest rate of 9.95% per  
annum. Interest payable on  
31 December, 1990 will amount to  
\$52.76m (US\$1,000,000  
in U.S.)

Agent: Morgan Guaranty  
Trust Company  
JP Morgan

TRIPS LIMITED  
Series A U.S.\$23,000,000  
Secured Floating Rate  
Notes due 1992

Interest Rate 8.075% p.a. adjusted Period  
30/6/90-30/6/91 Notes U.S.\$2,166,300  
U.S.\$2,166,300 Notes U.S.\$44,336.62  
U.S. £1,000,000  
JP Morgan

Mortgage Funding  
Corporation No 2 Plc  
\$115,000,000 Class B-1  
\$11,000,000 Class B-2  
Mortgage backed floating  
rate notes August 2023

For the interest period 31 May, 1990  
to 31 August, 1990 the  
Class B-1 notes will bear interest  
at 15.5125% per annum. Interest  
payable on 31 August, 1990 will  
amount to \$3,910.00 per  
\$100,000 note. The Class B-2  
notes will bear interest at  
15.5125% per annum. Interest  
payable on 31 August, 1990 will  
amount to \$3,554.11 per  
\$100,000 note.

Agent: Morgan Guaranty  
Trust Company  
JP Morgan

TRIPS LIMITED  
Series A U.S.\$23,000,000  
Secured Floating Rate  
Notes due 1992

Interest Rate 8.075% p.a. adjusted Period  
30/6/90-30/6/91 Notes U.S.\$2,166,300  
U.S.\$2,166,300 Notes U.S.\$44,336.62  
U.S. £1,000,000  
JP Morgan

## Our 1989 balance: 4,250,000 of travelling kilometres



Financial and personal dedication enabled us to rise above both economic obstacles and geographic borders in 1989.

The effort was worth it: foreign trade business was decisive in the dynamic worldwide development of BHFBANK in 1989 and made an important contribution to the rise in our business volume of almost 17%, to DM 28 billion.

Our international activities in the investment and commercial banking business have further increased; around 50% of our credit volume is now allocated to foreign clients.

We also set course for the East, with holdings in two newly-formed banks, the Prager Handelsbank AG and the Deutsch-Ungarische Bank AG.

With personal service and customized problem solutions we intend to head for the next four million kilometres – in the style of a merchant banker which BHFBANK has cultivated for more than 100 years.



**BHF-BANK**

Merchant Bankers  
by Tradition

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Branches and subsidiaries in Amsterdam, St Helier - Jersey, London, Luxembourg, New York, Singapore, Tokyo and Zurich.



### INTERIM REPORT

January 1 to April 30, 1990

#### SCA IN BRIEF

(SEK million)	1990 Jan 1-Apr 30	1989 Jan 1-Apr 30	Change
Net Sales	8,659	8,062	+7%
Operating profit including shares of earnings in associated companies	1,084	1,090	-1%
Earnings after financial items	957	1,046	-9%
Earnings per share (SEK)	3.39	3.43	-1%

#### Comments from the CEO, Mr Sverker Martin-Löf

Earnings for the first four months fell by 9% compared with the corresponding period last year, which was a very strong period. However, the first four months of 1990 are 6% above the average for all of 1989, and 7% above the final four months of last year.

Our current forecast for 1990 as a whole is unchanged: earnings will be some 10% lower than in the preceding year.

Earnings per share before extraordinary items were SEK 3.39 on the basis of a theoretical tax charge of 30% and assuming full dilution.

The sale of stock in Feldmühle Nobel led to a capital gain of SEK 127 million.

#### BUSINESS GROUPS

(SEK million)	Net Sales		Earnings	
	1990 Jan 1-Apr 30	Change	1990 Jan 1-Apr 30	Change
Hygiene (Mölnlycke)	3,688	+6%	220	-5%
Packaging	1,936	+11%	207	-3%
Graphic Paper	2,104	-1%	198	-36%
Forest & Timber	1,444	+15%	172	+3%
Energy (SAKAB)	425	+14%	204	+18%
Internal Deliveries etc.	(938)	-	83	-
Consolidated	8,659	+7%	1,084	-1%

#### SVENSKA CELLULOSA AKTIEBOLAGET SCA

For additional information, please contact Sten Lindholm, Senior Vice President, Corporate Communications. Tel: 46 8 665 03 05; Fax: 46 8 660 74 30

## INTERNATIONAL COMPANIES AND FINANCE

### Royal Bank of Canada up 19% in second quarter

By Bernard Simon in Toronto

ROYAL BANK of Canada (RBC), the country's biggest financial institution, lifted second-quarter earnings by 19 per cent, thanks to a strong contribution from retail banking and the sale of its half-interest in National Mutual Royal Bank of Australia (NMR).

RBC, whose recent activities have been marked by the sale or closure of several well-known overseas investments, earned C\$255m (US\$215.3m), or 79 cents a share, in the three months to April 30, up from C\$214.8m, or 70 cents, a year earlier. The increase includes a C\$47m pre-tax gain from the NMR sale and a decline in loan loss provisions to C\$100m from C\$145m.

Assets grew to C\$123.4bn on April 30 from C\$114.3bn a year earlier. Return on average assets rose to 0.88 per cent from 0.79 per cent, and on equity to 19.4 per cent from 17.7 per cent.

RBC abruptly shut down its

British stockbroking arm Kitcat & Aiken earlier this week, and participated in winding down Libra Bank, the London-based consortium bank in which it had an 11 per cent interest. Asset sales over the last few years have totalled C\$1bn, and have included a full-service bank in Belgium and a Hong Kong-based merchant bank.

The bank said yesterday: "We have refocused our attention on the large corporate market, concentrating on companies with a link to Canada."

The closure of Kitcat & Aiken, which the bank says was motivated by poor future prospects in the cut-throat London market rather than past performance, will not have a significant impact on overall performance.

Although it declined to be specific, RBC said its brokerage business, under the umbrella of RBC Dominion Securities, made a small profit in the latest period. However,

the difficulties in the securities industry are reflected in the income statement by a sharp fall in minority interests' earnings in RBC subsidiaries to C\$1.7m from C\$5.9m.

The decline in provisions for loan losses is entirely due to extra provisioning on LDC loans last year, and masks a substantial increase in specific reserves. With a weak Canadian economy and high interest rates, the bank estimates loan losses at C\$88m for fiscal 1990, up from a forecast of C\$22m three months ago.

Non-performing loans have jumped by almost a third in the past three months to C\$886m, due largely to the problems of a customer in the forestry industry, which the bank has refused to identify. The RBC official said that the bank does not have a big exposure to the troubled leveraged buy-out or US real estate markets.

First-half net income climbed to C\$528.5m or C\$1.65 a share from C\$484.7m or C\$1.59.

The size of the BSB charge

Chargeurs to write off more on BSB stake

By George Graham in Paris

CHARGEURS, the French textiles-to-transport group headed by Mr Jérôme Seydoux, will take another charge this year on its stake in British Satellite Broadcasting (BSB), after writing off FF135m in 1989.

Mr Seydoux said BSB, which started broadcasting at the end of March, represented a "considerable development potential" but that it would be impossible to form an ideal of public response until the end of the year. Chargeurs' annual report discloses that BSB made a net loss of FF1.1m (US\$1.08m) last year.

The size of the BSB charge will not be determined until then, but it could offset part of the FF1.6bn (US\$1.5m) net capital gain Chargeurs will record this year from the sale to Air France of UTA, its loss-making airline, and its stake in UTA's charter subsidiary Aeronautique.

Chargeurs is one of the leading shareholders in BSB, along with Granada, Reed and Peacock, which also owns the Financial Times.

Mr Seydoux said Chargeurs' total financial commitment to BSB now amounted to FF1.8bn, but this could be reduced in certain circumstances.

In 1989 Chargeurs took a FF135m charge on BSB,写ing down the value of its 12 per cent stake to FF1.15m. It also holds FF194m of convertible BSB bonds and this year, like the other main shareholders, committed a further FF113m by underwriting the capital increase now under way.

The group is also on the point of selling its other main television interest, a 7 per cent stake in the French commercial TV station Le Cinq, for FF143m.

Mr Seydoux said Chargeurs should make net profits of about FF500m in 1990, excluding the capital gain on UTA and the charge for BSB.

The group's clothing fabrics division, which along with wool trading and carding now represents the bulk of its activities, made a loss of FF308m last year after exceptional restructuring charges totalling FF247m.

Mr Seydoux said restructuring would cost another FF100m in 1990.

### Tonka shares plunge on loss warning

By Karen Zagor in New York

TONKA, THE third biggest US toy US toy maker whose products include play-doh, Monopoly and its eponymous trucks, yesterday said it would report a significant loss in the second quarter on lower sales.

The news sent Tonka's share price plunging to \$6.75, down nearly 50% in very heavy trading on the New York Stock Exchange.

Tonka shares had already reached \$57.1 in the market, fueling rumors that Corona will counterbid or that others might enter the fray.

Placer has around C\$700m cash available after selling its energy assets while Corona would have difficulty in making an all cash offer.

Tonka also said yesterday it would not meet its planned revenue growth for 1990 and might report a loss for the year. Net income was \$5.7m or 57 cents a share in 1989, including extraordinary charges, after two years of net losses.

The company attributed its changed outlook to disappointing early retail sales of some promotional products and to an overall decline in retail orders.

### Political interference at Caisse de Dépôt claimed

By Robert Gibbons

THE QUEBEC Government's choice of Mr Jean-Claude Delorme as head of the C\$88bn (US\$32.2bn) Caisse de Dépôt, one of Canada's largest institutional investors, signals a return to conservative investment policies but has also raised charges of political interference.

The 26-year old Caisse invests Quebec public pension plans and the state's insurance funds, and for 15 years acted solely as any other institutional investor. Then in 1980 the Parti Québécois (PQ) Government installed Mr Jean-Claude as chairman after a dispute about Caisse lending at below-market rates to government corporations.

Mr Campeau, an avowed Quebec Nationalist, used the Caisse's financial power to hold control of several major companies in Quebec, helped to create several new private-sector pools of capital, and

finally won control of the Steinberg family's property company, worth C\$800m in a battle with Toronto financier Mr George Mann.

Now Mr Campeau, 55, has reached the end of his 10-year term and Quebec Liberal premier Robert Bourassa has named Mr Delorme, 55, for a 10-year term. A former civil servant, he has headed Teleglobe, Canada's overseas telecoms company, for 20 years.

But the Government also appointed Mr Guy Savard, an accountant, as the Caisse's chief operating officer. Known as a practical Liberal fund raiser, he succeeded Mr Jean-Claude as chairman of the opposition Parti Québécois, who as Finance Minister appointed Mr Campeau in 1980.

"This is obvious political interference in the Caisse's affairs," said Mr Jacques Parizeau, president of the opposition Parti Québécois, who as Finance Minister appointed Mr Campeau in 1980.

### CITICORP MORTGAGE SECURITIES, INC.

REMIC Pass-Through Certificates, Series 1987-13  
US\$57,057,000 Initial Stated Amount  
of Class A-1 Citicertificates

For the period 1st June, 1990 to 1st September, 1990 the Class A-1 Citicertificates will carry an interest rate of 9.125% per annum with an interest amount of US\$19.32 per US\$1,000 (the Initial Stated Amount of an individual Citicertificate) payable on 1st September, 1990. The Stated Amount of the Citicertificates outstanding will be 85.579470% of the Initial Stated Amount of the Citicertificates, or US\$855.79 per individual Citicertificate until 1st September, 1990.

1st June, 1990 Security Pacific National Bank, London - Agent Bank  
Security Pacific Merchant Bank is the business name of Security Pacific National Bank, a member of The Securities Association.

### KLEINWORT BENSON GROUP plc (formerly Kleinwort Benson Lonsdale plc)

US \$100 million  
Primary Capital  
Undated Floating Rate Notes

US \$125 million  
Primary Capital  
Undated Floating Rate Notes (Series Two)

For the interest period 31 May, 1990 to 30 November, 1990, all the above Notes will carry a Rate of Interest of 8 7/8 per cent per annum with a coupon amount of US\$461.15.

CHEMICAL BANK  
Agent Bank

### MELLON BANK NA USD 250,000,000 FLOATING RATE SUBORDINATED CAPITAL NOTES DUE NOVEMBER 1990

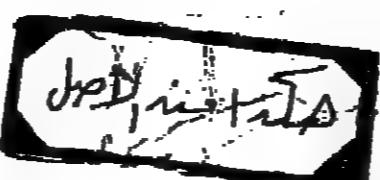
Note is hereby given that for the period 31 May, 1990 to 31 August, 1990, the Notes will carry an interest rate of 8 1/4 per annum. Interest payable on 31 August 1990 will be US\$1,086.11 per US\$50,000 Note.

CHEMICAL BANK As Agent Bank

**TD EAST RIVER SAVINGS BANK**  
U.S. \$100,000,000 Collateralized  
Floating Rate Notes due August 1993

For the three months 31st May, 1990 to 31st August, 1990 the Notes will carry an interest rate of 8.4575% per annum with an interest amount of U.S. \$2,169.03 per U.S. \$100,000 Note, payable on 31st August, 1990.

Bankers Trust Company, London Agent Bank



## INTERNATIONAL CAPITAL MARKETS

# Weakness of franc causes decline for French bonds

By Stephen Fidler in London and Janet Bush in New York

**THE FRENCH** government bond market continued to weaken as traders worried that short-term interest rates in France might have to be raised to bolster the franc.

The French currency has been at or close to the bottom of its allowed range within the European Monetary System against the Italian lira, which brings a presumption of action by central banks. Capital flows into Italy have continued to support the lira and underpin the Italian bond market.

Prices at the long end of the market were down by about 50 cents by the close, and weaker further in afternoon trading.

As a result, the yield spread between the French and German market continued to widen. Compared to the recent low of about 65-70 basis points, French 10-year yields were for a time 100 basis points above their German equivalents. The

## GOVERNMENT BONDS

spread finished the day at about 85 basis points, a 10-point widening on the day.

However, the German market was hardly active, with the cash market closing between 15 and 20 pence down on the day.

The fortnightly meeting of the Bundesbank council produced no policy changes ahead of the forthcoming Whit holiday next Monday, which added to the torpor.

According to dealers, trading was inhibited by the expiry next week of the June futures contract on the London international financial futures exchange, where there remains

## BENCHMARK GOVERNMENT BONDS

	Coupon	Red Date	Price	Change	Yield	Week ago	Month ago
UK GUITS	10.000	4/6/85	89-20	-0.022	12.71	12.65	13.03
	10.500	5/6/85	91-02	-0.022	12.16	12.11	13.12
	9.000	10/28	89-02	-0.022	11.15	11.35	11.95
US TREASURY	8.675	6/5/90	101-19	-0.022	8.63	8.58	9.05
	8.750	6/5/90	101-14	-0.022	8.51	8.51	9.03
JAPAN	No 18	8/6/90	97.9495	-0.008	9.67	7.03	7.43
	No 2	8/7/90	9/3-1247	-0.074	6.55	6.80	7.17
GERMANY	7.750	6/5/90	93.8220	-0.050	8.70	8.74	9.00
FRANCE STAN	8.000	6/2/95	86.2748	-0.211	10.00	9.91	9.98
OAT	8.500	6/2/95	82.7900	-0.380	9.95	9.54	9.98
CANADA	8.750	6/5/90	83.0500	+0.368	10.91	11.18	11.88
NETHERLANDS	8.000	6/5/90	100.0000	-0.310	8.98	8.95	9.00
AUSTRALIA	7.200	7/9/90	92.2495	+0.008	13.49	13.60	13.69

London closing, denotes New York morning session.

Prices US, UK in £s, others in decimal

Technical Data/LAS Price Sources

A significant number of outstanding contracts.

**REMARKS** by the Bundesbank president, Mr Karl-Otto Pöhl, that the UK's inflation rate showed that sterling was not yet ready to join the exchange rate mechanism of the European Monetary System hurt the UK government bond market.

However, trading was light, with prices drifting off by up to 1% point on the day after a mid-session rally. It proved short-lived.

US TREASURY bonds lost small price gains made early yesterday after the publication of the latest report by purchasing managers in the Chicago area, which suggested stronger business activity.

The Treasury's benchmark long bond had stood about 1% point higher at the outset, but then dipped back to be quoted a point lower at mid-session for a yield of 8.6% per cent.

The Chicago purchasing managers' report is closely

looked at as a precursor to the national report - due today - because it encompasses the industrial mid-west. The Chicago index of activity jumped to 56 per cent in May from 54.2 per cent in April. Anything above 50 per cent suggests that the manufacturing economy is expanding.

The concern of the bond market, of course, is that any more signs of strength in the manufacturing sector will increase the US Federal Reserve's desire to tighten monetary policy. However, it may be argued that weakness in other sectors - notably housing - would counterbalance any recovery in manufacturing.

Trading yesterday was subdued because the market was waiting for today's all-important May employment release. The bond market appears to have been sustained in recent sessions by anticipation of more weak economic releases, making it vulnerable to any yield of 8.6% per cent.

The Chicago purchasing managers' report is closely

## Skandia to form investment company

**SKANDIA**, Sweden's largest insurance and property group, intends to establish a separate company to carry out its investment operations, writes Robert Taylor in Stockholm.

The current investment assets of the Skandia group total

SKR150bn (\$24.7bn).

Skandia said that it had decided to bring its investment operations into a single unit

which would become a separate profit centre.

The new company, with headquarters in Stockholm, will also have offices in London, New York, Copenhagen and Bergen.

"We envisage new and greater challenges for investment managers in the future," said Mr Bjorn Hall, chief investment officer, who will

become president of the new company. "We are expanding our investment know-how and competence, not least at the international level. In future we should be able to accept investment management assignments from other principals than our insurance companies."

The new company is to start operations at the end of 1990.

For the time being the members are likely to be the trading divisions of the Belgian bank, as the capital required will be too much for smaller Belgian brokers.

Some people fear that the idea is too ambitious; that Belgium is not big enough for such a market. They argue that when trade in the cash market in some of the largest stocks is almost nil, the hope of supporting an options market is doubtful.

Moreover, the only experience so far with option trading on a Belgian share is not encouraging. Amsterdam's options on Petrobras, perhaps the only Belgian blue chip, had to be withdrawn through lack of interest.

The new managing director of the stock exchange, Mr Luc De Brabander, has no time for such worries. "Belgium has no choice," he says. "Belfox must be a success. At the moment all the trading that could be done here is going straight to Amsterdam."

**T**he growing interest of Belgian investors in options on the Amsterdam exchange bodes well for Belfox. There is also some encouraging interest from Belgian institutions. Kredietbank, one of the prime movers behind Belfox, has been trading government bond futures over the counter for nearly three years, and is now turning over between 1,200 and 2,000 contracts a day. The bank argues that it would not take much more volume to make the whole exchange break even; on current projections it would need a daily turnover of only 2,500 lots.

The most serious obstacle in the short term is getting the Belgian legal machinery to move quickly enough to change a law, which could prevent Belfox from opening. The law is designed to protect private individuals who have made losses through speculation. It is similar to former laws in Germany and France which have been removed to allow their futures exchanges to open.

In theory, the finance and justice ministries are in favour of new legislation, and the aim of making Brussels a financial centre is recognised by all. But things have a habit of moving slowly in Belgium.

## Brussels puts down a futures marker

**B**russels is the political centre of Europe, but as a financial centre it is barely on the map. Yet it has ambitions - and one could be realised next March when trading starts in financial futures and options.

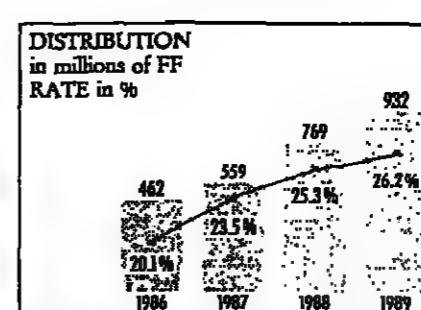
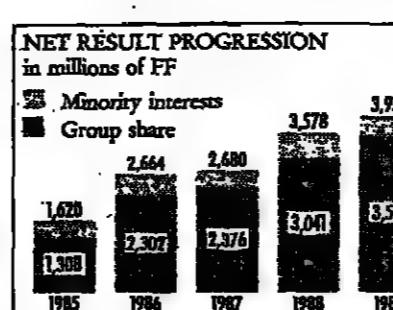
Belfox does not plan to take on the established exchanges in London, Paris or Amsterdam, nor even the newcomers in Frankfurt or Zurich. Instead, Belfox will be aimed at the domestic market. It will start with options on 10 of Belgium's best traded stocks, an option on the stock index and a bond futures contract.

If these go well, it plans to launch short-term interest futures, some European currency unit futures, currency options, and perhaps some options on futures.

Unlike Matif, the French financial futures exchange, or the London international financial futures market, Belfox will be an electronic exchange, modelled loosely on the systems in the Swiss and German exchanges. The British-owned International Com-

## SOCIÉTÉ GÉNÉRALE SHAREHOLDERS

HERE ARE OUR 1989 RESULTS:  
A NEW RISE IN OUR NET PROFIT: FF 3,561 Mio (+ 17.1%).



The Group's share of net income reached FF 3,561 million, up 17.1% over 1988. Net earnings per share attained FF 60.4 (+ 11.1%). Total distributed earnings progressed markedly (+ 21.2%), reaching a total of FF 932 Mio, placing us among the leading French companies.

The proposed dividend per share amounts to FF 22.50 including tax credit, marking growth of 15.4% over 1988. The results were a product both of the growth of our business - net banking income went up by 6.1% to FF 32,217 Mio - and of control of our management costs (FF 22,026 Mio) which only increased by 5.2%.

Our gross operating income amounts to FF 10,191 Mio (+ 8.2%). In 1989, we pursued our conservative policy with regard to country risks. Allocations for operating provisions increased by 15% and the ten main country risks for which provisions have been made (more than 3/4 of all country risks) are covered at close 61%. We have increased our group equity by 12.30%.

\*Applying the same method for consolidation of the BP (Banque Internationale de Placement).

## DEVELOPMENT OF OUR BUSINESS

\*Rise in customer loans outstanding (up 15%), with a significant resumption of our credits to companies. Customer deposits rose by 10%.

\*Development of our business in fund management: total funds managed by the group namely in the form of mutual funds amounted to FF 235 bn at 31.12.89, including the business of Touche Rennert, our British subsidiary acquired in April 89.

\*Development of our international network entities, with a noticeable increase in net results for New York and London.

\*Good performances in shares recorded in our market business. Our Bonds and Treasury operations were adversely influenced by the inverted yield curve.

\*Increase in the total of our investment portfolio at 31.12.89: up 43.3%. The estimated value of industrial and commercial holdings held by Geneva amounted, at the end of 1989, to FF 13.2 bn with a latent capital gain of FF 4.8 bn.

For additional information please contact our London Branch - 60, Gracechurch street - LONDON EC 3V 0HD or our "Shareholders Relations" Department in Paris - Tel.: (33) 1 40.98.52.16.



LET'S COMBINE OUR TALENTS.

Member of T.S.A. and A.F.B.D.

All of these securities having been sold, this announcement appears as a matter of record only.

New Issue

## 6,000,000 Shares

### The Thai Capital Fund, Inc.

#### Common Stock

The New York Stock Exchange symbol is TC

#### 2,400,000 Shares

The above shares were underwritten by the following group of international Underwriters.

Daiwa Europe Limited

Merrill Lynch International Limited

Daiwa Securities (H.K.) Limited

Asian Finance and Investment Corporation Ltd

BNP Capital Markets Limited

Enskilda Securities

N M Rothschild & Sons Limited

UBS Phillips & Drew Securities Limited

United Merchant Bank Limited

#### 3,600,000 Shares

The above shares were underwritten by the following group of U.S. Underwriters.

Merrill Lynch Capital Markets

Daiwa Securities America Inc.

Dillon, Read & Co. Inc.

Donaldson, Lufkin & Jenrette Securities Corporation

Arnold and S. Bleichroeder, Inc.

Goldman, Sachs & Co.

ATHENS Stock Exchange has launched over-the-counter trading, for small, high-growth ventures with capital of more than Dr100m, AP-DJ reports. Companies must show profits for three consecutive years before they gain stock exchange endorsement, and must hire an underwriter to take on unsold shares.

IN THE

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## INTERNATIONAL CAPITAL MARKETS

# Warm welcome for ESOP Finance asset-backed deal

By Andrew Freeman

**GOLDMAN SACHS** launched an unusual asset-backed issue on the Eurobond market yesterday and claimed the deal was over-subscribed. Goldman acted as an agent rather than an underwriter on the issue, which came in registered form and was available for immediate US placement under Rule 144a.

The \$173.5m five-year deal was for ESOP Finance Trust, a special vehicle created to securitise a \$220m pool of Employee Stock Ownership Plan notes guaranteed by Exxon Corporation. The bonds were priced with a 9.35 per cent coupon to be re-offered at 100% giving a spread of 7.25 basis points to investors.

Goldman formed a small syndicate of four co-managers and the paper was quickly placed, trading at 100.30 bid for most of the session. At that level the spread over Treasuries tightened to around 68 basis points.

The Swiss market continued to do well, with traders reporting growing international investor interest. Among primary issues, prices rose by around 4% in heavy turnover. Many deals are now trading above their issue prices.

The \$810m five-year deal for the Asian Development Bank closed at less % bid, up % point, while the recent 7% per cent \$120m EIB issue which struggled at its launch last week was trading at less % point bid, up % point for the second day running and well inside fees.

## INTERNATIONAL BONDS

sold out. At the close, the lead manager was bidding the bonds at less %, a full point inside fees.

The Australian dollar sector, already full of paper after recent issues, saw three further deals. Westpac's A\$25m issue for Finnish Export Credit carried an astonishing 26 per cent coupon. Described as a leveraged forward transaction around the D-Mark/A\$ cross exchange rate, it was not expected to trade widely.

McDonald's Restaurants of Canada launched an A\$100m five-year deal via Deutsche Bank Capital Markets to an average reception. The paper was trading on fees at less 2 bid and fair retail interest.

## NEW INTERNATIONAL BOND ISSUES

Borrower	Amount m.	Coupon %	Price	Maturity	Fees	Book runner
FRANCE						
Cognacais*	1bn	10 8%	101.80	2000	15/1 1/2	CCF Credit Lyonnais
Lyonnaise des Eaux(b)*	720	8 1/2	(b)	1998	2 1/2 1/2	
AUSTRALIAN DOLLARS						
McDonald's Rest. Canada(a)*	100	16	101.85	1995	2	Deutsche Bank Cap. Mkt.
State Bank Sth Australia(c)*	100	14 1/2	102	2000	2 1/2 1/2	Hambros Bank
Financial Export Credit(d)*	25	26	101	1981	1	Woolworths Banking
US DOLLARS						
ESOP Finance Trust(d)*	172.5	8.55	100 1/4	1995	20pp	Goldman Sachs Int.
Nippon Credit BH(Couracce)(e)*	180	10	102	2000	2 1/2 1/2	Nippon Credit Int.
SWISS FRANCE						
Austria, Republic of(f)	150	7 1/2	101 1/4	2002	2 1/2	Credit Suisse
Austria, Republic of(g)	150	7 1/2	101 1/4	2005	2 1/2	Credit Suisse
Footwork Express Corp.(h)**	20	7 1/2	100 1/4	1995	1 1/2	Credit Suisse
TEN						
Monte dei Paschi di Siena(a)*	10bn	8.8	100 7/8	1993	1 1/2 7/8	Yamashita Int. (Europe)
*=Private placement; **Convertible; (a) Non-callable; (b) FF12.5m domestic issue of which FF720m aimed at international investors; (c) issue price FF10.8m; (d) FF12.5m domestic issue of which FF720m aimed at international investors; (e) issue price FF10.8m; (f) Non-callable; (g) Fixed rate re-offer rates; (h) One year after three years at per cent; (i) Call after nine years at 101 1/2 declining 1/4% p.a.; (j) Call 1992 at 101 1/2 declining 1/4% semi-annually.						

Proceeds were thought to have been swapped into floating-rate Canadian dollars.

Hambros' A\$100m 10-year deal for the State Bank of South Australia was trading at just inside fees to co-managers at less 2 bid and was described as targeted towards institutional and investment funds looking for big tickets.

Credit Commercial de France was the lead manager of a FF100m 10-year deal for CEPME, the state-guaranteed institution responsible for lending to small businesses.

The bonds were priced at 101.60 with a 7% per cent coupon to yield 4.8% points above OATs. This level uncovered mainly domestic demand that took the lead manager by surprise. Towards the close the paper was trading inside fees at less 1.75 bid, a spread of 34 basis points above OATs.

Salomon Brothers issued covered call warrants on two baskets of international shares yesterday.

The Italian basket comprises Credito Italiano, Mediobanca, Ambro Veneto, BCI and Banco Lariano. Salomon launched 2.5m warrants with an 18-month maturity, priced at 24.5 per cent with a premium of 19.5 per cent, giving a gearing of 4.1 times. Ten warrants will be exercisable into one basket.

The basket of Belgian shares contains six listed industrial groups. Salomon issued 500,000 warrants priced at 23.6 per cent with a premium of 18.6 per cent, or 4.2 times geared.

## Insurance covers Third World debt for Paribas

By George Graham in Paris

**PARIBAS**, the French investment bank, has shed the last of its exposure to sovereign debt risk from developing countries through an innovative insurance policy.

Mr Michel François-Poncet, chairman of the bank's supervisory board, said the group had signed an insurance policy with a US insurance company covering 60 per cent of the FF12.5m (\$1.4bn) sovereign debt exposure of the Banque Paribas and Crédit du Nord banking subsidiaries for the next 20 years.

Paribas had established provisions covering 53 per cent of its exposure.

Michel François-Poncet took insurance with US company

The premium of the policy will be paid by the 13 percentage point reduction in these to 40 per cent.

The bank will remain free to manage its debt portfolio as it pleases.

It has been active in the secondary debt market and in debt-equity swaps in Brazil and Mexico. But it will also be covered by the unnamed insurance company.

This company has an AAA credit rating and is setting aside a blocked portfolio of US Treasury bonds to back up the policy.

Paribas officials said that the arrangement was the first of its kind and was exciting the interest of several other French and international banks.

## Amex and Reuters venture likely

By Stephen Fielder, Euromarkets Correspondent

**THE AMERICAN** Stock Exchange and Reuters, the UK news and information group, are expected to announce a joint venture this month to establish a screen trading system for the rapidly growing market in privately placed securities in the US.

Mr James R. Jones, Amex chairman, said in London yesterday that he "hoped to announce a joint venture with a European partner in the next two weeks."

He reckoned that the system could be running in full by the end of the year or "incrementally" before that.

The system, which the exchange has been calling Situs, would be established as a competitor to the Portal system of the National Association of Securities Dealers, which runs the Nasdaq exchange.

Although Portal is expected to be in operation before Situs, It is understood, however,

that the exchange is in negotiations with Reuters over the project. A Reuters official could not comment.

Mr Jones said he was strongly committed to the concept.

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yet to obtain it, would be the vehicles for both placement and subsequent trading of the securities among investment institutions and securities houses. The two exchanges would act as arbiters of the investors qualified to deal on the systems.

Predictions about the future of the market vary widely from those that expect to see volumes rising rapidly to those that believe rule 144a will be an important development, but one which will result in only modest market growth. It is expected to lead to increased capital-raising in the US by foreign companies not wanting to go through SEC registration.

Portal, which has SEC approval, and Situs, which has

## Jardine Fleming in Taiwan link

By Peter Wickenden in Taipei

**JARDINE FLEMING** plans a joint securities venture in Taiwan with two of the island's leading industrial groups, Yue Loong Motor, the largest Taiwanese car maker, and USI Far East, a big manufacturer of polyethylene.

Jardine Fleming Taiwan Securities will apply to establish an integrated securities house to offer underwriting, brokerage, research, trading and over-the-counter market making services. Jardine Fleming's shareholding is 35 per cent, and business is expected to start in September.

Yue Loong, 28 per cent owned by Nissan, has been diversifying since domestic sales began to suffer under a flood of imports last year. It

recently issued Taiwan's second domestic convertible bond to finance a five-year recovery programme.

For USI Far East, Jardine Fleming has been involved in an overseas share placement and the company's investment in a petrochemicals complex in the Philippines.

Jardine Fleming sold its stake in a Taiwanese securities house this year after a disagreement over management practices. Mr Alan Smith, the firm's Hong Kong-based managing director, said the new venture reflected Jardine Fleming's commitment to the Taiwan market.

After falling by 50 per cent over the last three months, the

## £35m loan for Taurus arranged

By Andrew Freeman

**BARCLAYS BANK** has completed syndication of a £25m loan to fund the Taiwan paperless share trading system under development by London's International Stock Exchange. The deal is due to be signed at the end of next week.

The facility is thought to be a 10-year term loan paying a margin of 30 basis points over London interbank offered rate. The funds may be drawn in three tranches over the first three years, with an initial £15m tranche.

Interest is capitalising with equal repayments on each tranche. There is a commitment fee of 1.5 basis points. The syndicate is understood to contain about 15 banks.

The ISE announced on Wednesday that the loan would pay for 90% of the estimated 25m development costs for Taurus, which is due to be introduced by 1992.

• Electricity Corporation of New Zealand is establishing a \$1bn global medium-term note programme, being arranged by Morgan Stanley.

The notes can be placed either in the US, through private placements under the Securities and Exchange Commission's Rule 144a, or in the Euromarkets.

## Water company to raise FF2bn

By George Graham in Paris

**LYONNAISE des Eaux**, the French water and services group, is to raise FF21.5bn with a possible extension to FF25.5bn, through a new issue of convertible bonds, part of which will be reserved for international investors.

The company has an AAA credit rating and is setting aside a blocked portfolio of US Treasury bonds to back up the policy.

The French parent company has spent FF1.6bn on financial investments in the last three years, with total investments of FF1.7bn last year. It has acquired stakes in several British water companies, including about FF1.6bn in the privately held Anglian, Severn Trent

and Wessex water companies. Through its subsidiary Pompes Funèbres Générales, the group has also taken a stake in the UK funeral services group Hodges Kenyon, and invested heavily in Spain.

Lyonnaise raised FF1.4bn last year through an issue of bonds with attached warrants. It also faces heavy investments in cable television, where it is one of France's principal participants.

The group made net profits of FF720m last year, up 31 per cent from the previous year, on

sales of FF21.5bn. Its cash-flow of FF2.2bn allows it to finance physical investments, but not its full range of acquisitions and financial investments.

The new bond matures in 2000 and carries a coupon of 6.5 per cent, giving an actuarial yield of 7.37 per cent. It is immediately convertible at a rate of one for one.

The issue is managed by Banque Indosuez and Credit Lyonnais. The tranches reserved for the international market is FF7.9bn.

## LONDON MARKET STATISTICS

### RISSES AND FALLS YESTERDAY

British Funds	Res	Falls	Sums
Corporates, Domestic and Foreign Bonds	1	86	11
Industrials	362	278	921
Financial and Properties	211	102	421
Other	0	15	15
Plantations	0	0	10
Mines	38	35	91
Others	107	34	103
<b>Totals</b>	<b>776</b>	<b>563</b>	<b>1,613</b>

### LONDON RECENT ISSUES

#### EQUITIES

Issue	Arrival Date	Latest Date	Stock	Closing Price	Ver	Int'l Ctry	Term	Conv'l Yield	P/E Ratio
-	-	-	ABU Dhabi Int'l Corp	126	126	U.S.	12/12	5.5	12.5
-	-	-	ABU Dhabi Int'l Corp	126	126	U.S.	12/12	5.5	12.5
-	-	-	ABU Dhabi Int'l Corp	126	126	U.S.	12/12	5.5	12.5
-	-	-	ABU Dhabi Int'l Corp</						

## UK COMPANY NEWS

**Babcock expected growth materialises with £42.6m**

By Jane Fuller

**BABCOCK** International Group, the heavy engineering concern, achieved the growth expected at the time of its split from FKI last summer with a pre-tax profit of £42.6m for the year to March 31.

The first full-year figures included a 19 per cent advance in turnover from £225.3m to £243.3m and a 10 per cent increase in operating profit to £7.2m (£3.8m). Net interest received was £4.24m.

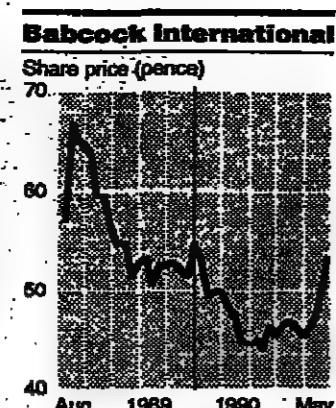
A comparison at the pre-tax level was obscured by discontinued businesses.

The biggest contribution to operating profit, £10.32m (£4.25m), came from the management of Cosy Royal Dockyard, where ships and submarines are refitted for the Ministry of Defence.

Mr Oliver Whitehead, chief executive, said there was scope for developing the facilities management side. The group is interested in the contract to run the atomic weapons establishment at Aldermaston for the Government.

The energy and manufacturing division, which encompasses Babcock's traditional power station work, accounted for 25 per cent of operating profit. The figure of £9.4m was down £2m on the previous year.

Mr Erik Porter, finance director, said £2m of turnover had been included for two



key overseas. Earnings per share were 6.5p. The final dividend of 1.8p makes a total of 8p. The share price closed unchanged at 55p.

## • COMMENT

Lord King's complaint that he is fed up with talking about boilers is reflected in Babcock's efforts to play down the power station element of its work. The post-merger profit reduction served to highlight the growth of other parts. Yet there is still a lot of work to do to push the contracting side on from traditional business with electricity generators to exploiting the potential in a variety of industries. It would also be reassuring to see the facilities management side translate the much mentioned word "scope" into something more concrete. Meanwhile the power station activity should not be ignored as coal-fired stations must be cleaned up and boilers are needed whatever the fuel: as Lord King commented, "we would not mind if they burnt peat".

A forecast pre-tax profit of £45m to £46m this year gives a prospective multiple of between seven and eight – not cheap, but supported by a prospective yield of more than 8 per cent.

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Mr Erik Porter, finance director, said £2m of turnover had been included for two

large power station contracts, but no profit had been taken yet. The biggest was the £300m plus gas desulphurisation project at Dux.

Lord King, chairman, said there should be further opportunities for Babcock's technology for cleaning up emissions from coal-fired stations as the Government bowed to political pressure and European Community rules.

Construction and process plant contracting contributed £7.3m (£5.5m). Mr Whitehead said the group was working on a £70m project to produce town gas in Hong Kong and there was further scope in such areas as oil and chemicals.

Forty per cent of turnover

was from the defence sector. Meanwhile the power station activity should not be ignored as coal-fired stations must be cleaned up and boilers are needed whatever the fuel: as Lord King commented, "we would not mind if they burnt peat".

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**Eldridge Pope shares tumble after profit warning**

By Vanessa Houlder

SHARES IN Eldridge Pope, the West Country brewer, fell by 15 per cent to 124p after the company warned that it was unlikely to make any profit in the six months to March 31.

The company blamed a combination of particularly difficult conditions in its trading area, heavy discounting by its competitors, high interest costs and delays to planned property sales.

Mr Christopher Pope, chairman and chief executive, said that the decline in consumer spending had a significant impact on brewers in southern England. Although pubs were full, the average spend was not as good as it used to be, he

said. The company said it would take early, unspecified action to restore profitability and reduce borrowings. However, the continued existence of its problems would leave profits for the full year substantially below last year's results.

After a heavy investment programme in a hotel in Bournemouth, Eldridge Pope has historically high gearing of 20 per cent.

A year ago, the company announced interim pre-tax profits of £1.65m, which represented a decline on the previous year due to additional financing costs and an increased depreciation charge.

A developing overseas taste for Glenmorangie, already the best selling single malt whisky in Scotland, helped McDonald & Martin Distillers to increase pre-tax profit by 47 per cent in the year to March 31.

The tax-free figure of £5.38m compares with £3.75m for 12 months to March 1989. Turnover rose to £22.4m (£26.6m). Interest costs were £1.55m.

(£1.15m). After an increase in tax charge, earnings per share rose from 107.04p to 121.7p. The B share from 63.52p to 66.52p.

A final dividend of 24p and 12p respectively makes totals of 32p and 16p, an annualised increase of 33 per cent.

The company plans to split both A and B shares into five, with face values of 10p and 5p.

The company anticipated profit of £17.000 for the year to July 31, 1990.

Turnover in the 29 weeks was £5.000 and there was an operating loss of £94,000, which was reduced by interest received of £77,000.

**Doctus rises 29% to £3.19m despite trebled interest**

By Jane Fuller

DOCTUS, the management and marketing consultancy which recently signed a contract to export timber and minerals from Siberia, increased pre-tax profits by 29 per cent in the six months to March 31.

With turnover advancing to £65.88m (£38.4m), operating profit grew by 65 per cent to £6.85m (£4.16m). However, a near tripling of interest costs to £2.74m (£970,000) left the pre-tax figure at 94.1m (£3.19m).

The comparable figures were revised to include the Prospective Group, a marketing consultancy with which Doctus merged last July.

About 60 per cent of operating profit came from marketing services – mainly from Prospective.

Mr Brian Blake, chairman

and chief executive, said Doctus had applied the same profit-enhancing medicine to Prospective as it would to a client. This had included sorting out buying procedures, improving information systems and closing the head office in Park Lane, London.

The benefits would start coming through in the next financial year, said Mr Blake.

Human resources, which involves supplying temporary technical staff, also saw an 80 per cent increase in operating profit to nearly £1m.

About 70 per cent of the group's sales lie overseas.

Earnings per share rose to 6.47p (5.5p), benefiting from a reduced tax charge but diluted by shares issued for earn-outs in Prospective. The interim dividend is 0.75p (0.65p).

The share price gained 2p to close at 138 yesterday.

**Fairhaven**

Fairhaven International has acquired an 18 per cent interest in two US limited partnerships and a Hong Kong limited partnership, which make up the Nishika group. Nishika is involved in 3-D photographic technology. Fairhaven's interest amounts to \$10m, \$8m in cash and \$4m made available under the terms of a promissory note.

**Sleepy Kids into the red but sees upturn**

By Jane Fuller

SLEEPY KIDS, the cartoon company which joined the Third Market at the end of July, has reported a £17,000 pre-tax loss for the 29 weeks to January 31, but still expects to attain its projected profit levels.

At the time of its placing,

the company anticipated profit of £176,000 for the year to July 31, 1990.

Turnover in the 29 weeks was £5.000 and there was an operating loss of £94,000, which was reduced by interest received of £77,000.

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**Post-tax profit up.**  
**Dividend up.**  
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Interest Period:  
31 May, 1990 to  
29 June, 1990

Interest Amount per  
£5,000 Note due  
29 June, 1990: £60.40

Interest Amount per  
£50,000 Note due  
29 June, 1990: £604.03

Agent Bank:  
Barings Brothers & Co. Limited

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FLOATING RATE NOTES DUE 1991

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**ANNUAL RESULTS 1990**

British Gas reports increases in turnover, post-tax profit and dividend despite the exceptionally mild winter and introduction of contract price schedules following the MMC recommendations. In addition, a further 280,000 customers were connected up, bringing the total number of new customers over the last four years to over 1 million. • Dividend increased to 10.5p, an increase of 16.7% on 1988/89.

• Current cost profit attributable to shareholders increased by £60m to £680m. There was, however, a 2.2% decrease in operating profit.

• Strong performance of Exploration and Production increased profit by £107m to £149m.

• Tariff gas sales volume down, owing to the

**British Gas**

## UK COMPANY NEWS

## Profits plunge £27.8m to £32.6m before slashed exceptional costs City unsurprised by Storehouse fall

By Maggie Urry

ANOTHER SHARP drop in profits from retail operations and a cut in the final dividend at Storehouse, the retailing group, did not take the stock market by surprise yesterday.

Worst expectations were not met, and there was a more optimistic statement from the group saying that the year ended on a stronger note than had seemed likely last summer. The shares rose on the day by 5p to 120p.

Pre-tax profits for the year to March 31 fell from £50.4m to £32.6m, before exceptional costs down at £19.8m (£49.1m) which related to restructuring. The taxable result rose slightly to £12.8m (£11.3m).

The recommended final dividend has been cut from 6.3p to 2.5p to give a total of 5p (8.8p).

Mr Michael Julien, who today celebrates two years as chief executive of Storehouse, where chairman Sir Terence Conran stepped down last month, said these results marked a turning point in the group's fortunes. The group has undergone nearly all the top management jobs changes since his appointment.

Over the last two years, costs had been rising faster than sales, cutting profit margins, Mr Julien said. But cost-cutting measures should hold

Ashley Ashwood  
Michael Julien: the group has undergone significant restructuring with nearly all the top management jobs changing hands

the group's cost increases to 5 per cent in the new financial year. Without forecasting the likely rise in sales, Mr Julien said that the lower rate of cost increases gave the group a chance of reversing the sales/route increase.

He said that during the past year the second half was better than the first. Sales rose by 7.3 per cent over the year to £1.3bn, but the first half gain had been 4 per cent and the second half 10 per cent. Mr Julien hoped for an improvement here in the current

year, although only two-thirds of an annual £10m cost saving from 900 recently announced redundancies will arise this year. BHS must also bear a £2m rise in rents following the sale of properties to Oppidan Estates, Storehouse's jointly owned property company, and higher rates.

The home furnishings division, now largely Habitat, fell into losses of £6.5m (profit £5.1m). The UK business lost roughly £10m, and the chain has been cut back sharply. The US business also made losses, but the French Habitat increased profits to more than £3m from about £2m.

In the speciality retailing division, Mothercare suffered a sharp drop in profits, from £1.7m to £9.4m, while the other businesses increased profits from £1m to £9.3m, with a good performance from Richards, a return to profits at Blazé and a contribution from Jacadi.

New management at Mothercare is tackling the chain's many problems, Mr Julien said, returning it to its original source of goods for mothers and babies.

Lower capital expenditure and strong cash inflow cut net debt to £27.6m (£38.5m) while shareholders' funds fell slightly to £434.8m (£512.4m). Net assets per share are 118p.

See Lex

## Creditors to consider revised B&C rescue plans

By David Owen

THE FATE of British & Commonwealth Holdings, the stricken financial services group, may finally be decided early next week when creditor representatives are asked to approve the company's revised capital reconstruction proposals.

BHS, the merchant bank, was understood last night to be putting the finishing touches to its plan. It acknowledged last week that alterations would be needed to its original discussion draft which posited a 25 per cent write-down of more than £700m owed to senior creditors and the sale of all B&C's major businesses.

Among the options believed to be under consideration is the improvement of the terms offered to senior creditors in exchange for an interest-rate moratorium for a pre-ordained period.

Holders of £220m-worth of B&C unsecured loan stock are thought to be demanding that the non-voted shares which they would receive in return for agreement to write down their debt be placed higher than originally intended in any future creditors' hierarchy.

It is by no means certain that the size of the write-down to be required of senior creditors will be reduced, however.

If terms to first-tier creditors are sweetened at the expense of junior creditors, there are fears that holders of £320.5m of convertible unsecured loan stock (CULS) would force B&C into liquidation.

## Thorn EMI meets expectations with 10% rise to £317.5m

By Michael Skapinker

THORN EMI, the music, rental, lighting and technology group, yesterday announced annual pre-tax profits up 10 per cent from £28.1m to £317.5m, in line with City expectations.

Turnover for the year to March 31 grew 13 per cent to £3.2bn (£3.29bn). Earnings per share were 70.5p (£42.2p) basic and 68.1p (£40.7p) fully diluted.

The recommended final dividend of 21.5p brings the full-year total to 30p (27p).

The shares added 5p to close at 730p.

The music business showed the biggest profits increase, up 36 per cent to £39.3m (£32.5m) on turnover of £1.03bn (£765.9m). The division's results were boosted by the purchase of the SBK music publishing business last year. But Mr Colin Southgate, the chairman, said his profit growth

from the existing business was about 50 per cent.

Profit from rental and retail activities was £178m (£159.8m). Turnover was £1.48bn (£1.33bn). Mr Southgate said the best performer was Rent-A-Center in the US, where turnover and profit increased by one-third.

In the retail sector, HMV, the recorded music outlets, had a good year in France and Germany.

The light source businesses suffered from intense price competition, particularly in the UK.

Profits in Thorn's technology division, which includes defence, security and software, rose from £48.9m to £53.5m. Turnover was £599.9m (£540.7m).

Mr Southgate said business had been hit by the economic downturn in the UK and Australia and indications of slower growth in the US. He did not expect the situation to change significantly in the coming year.

See Lex

## Old LUI policies to be settled

By Patrick Cockburn

THE COURT-APPOINTED administrators of London United Investments, the troubled insurance group, said yesterday that they had arranged for the settlement of claims under old insurance policies.

Over the next 13 months these will be handled by HS Weavers' (Underwriting) Agencies, the LUI subsidiary which was previously the largest writer of US liability insurance in the London market.

Mr Colin Bird and Mr Alan Barrett of Price Waterhouse, the joint administrators, said yesterday that they had

arranged a plan to handle the first phase of the run-off of old business.

This will secure the continued employment of 122 of Weavers' 173 employees.

Redundancy notices have already been issued to the other 51.

At the same time the administrators announced the appointment of Sir Denis Marshall, a past president of the Law Society, as the new chairman of Weavers. He will replace Mr Ronnie Driver who has resigned.

According to Price Water-

## Maxwell New York ADRs

By Andrew Bolger

MAXWELL Communication Corporation, the British publishing group, has established an American Depository Receipt facility with the Bank of New York. The issue will trade on the over-the-counter market, with each ADR representing five ordinary Maxwell Communications shares.

Mr Robert Maxwell, chairman, said: "The trading of Maxwell Communications shares as ADRs in New York

will make it easier for US investors to participate in the growth of our fast-expanding global communications and information business."

Now that we have disposed of our printing businesses we have become a pure publishing enterprise, with over 80 per cent of our operating assets in North America, where we expect to achieve over 80 per cent of our operating profits," he added.

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## M&G interim profits show 43% advance

By Nikki Tait

M&G GROUP, Britain's largest unit trust fund management company, yesterday unveiled a 42.8 per cent rise in pre-tax profits to £17.6m in the six months to end-March. This compared with £12.3m in the same period a year earlier.

With the tax charge virtually unchanged at 3.19 per cent, the advance translated into a 46 per cent improvement in earnings per share, at 16p (11.07p).

M&G, moreover, announced a hefty increase in its interim dividend at 7.5p a share. This compares with 4.5p at the same stage last year, but the company said that part of the rise was an attempt to reduce disparity. It also forecast a final dividend of not less than 9p a share, making a total for the

year of at least 16.5p (12.5p). Explaining the dividend policy, Mr Tony Shearer, finance director, said that the company persistently wrote to companies in which it invested, suggesting that levels of dividend cover generally were too high.

During the first half, M&G's unit trust sales totalled £30.5m while redemptions reached £22.5m. This left net sales at £7.5m, down on the £9.5m achieved in the first half of 1988/89, although the company said that it was a net seller in all months. Total unit trust funds under management were £4.5bn at end-March, slightly down on the £4.58bn seen in September, although the group broadly maintained its market share.

**COMMENT**  
M&G's shares reacted strongly to yesterday's profit figures, rising 16p to 44.5p, while the market's divided opinions. Some analysts suggested that the dividend forecast explained much of the greeting; others that it

was the combination of the recent market rally and healthy interiors in a relatively difficult period for the industry. However, for all the enthusiasm, full-year forecasts were only subject to small upward revisions at best, and the consensus now seems to settle at around the £35m-£36m level. This gives a prospective multiple of 13-14 times, which is clearly a significant premium to the sector. Given that M&G has demonstrated the quality of its earnings during profit downturns, that rating may be justified. However, it can only look seductive to ragged stock-market bulls or anyone who believes that the market will suddenly develop a more sophisticated appreciation of the life business worth.

BP's current long-term senior debt rating is A1, in line with that of Texaco and Atlantic Richfield. BP's short-term debt is already rated P1, the highest level.

## THORN EMI: STRONG INTERNATIONAL PERFORMANCE AND PROFIT GROWTH

Profit before finance charges  
UP 14.2% to £365.3m

Pre-tax profit  
UP 9.8% to £317.5m

International profit  
UP to 61% of total at £222.8m

Earnings per share  
UP 10.3% to 70.8p

Dividend  
UP 11.1% to 30.0p

the first time in the Company's history. This is a direct measure of the success of our strategy to build global businesses.

"Our profit before finance charges from continuing operations increased by 20.3%, including the benefit of exchange rates. Excluding the effect of acquisitions, the underlying growth rate was a healthy 13%. Interest expense was covered more than seven times by pre-interest profit. The Group's financial position remains very robust overall, leaving us well placed to deal with the changing economic picture.

### Changing Economic Environment

"A more uncertain world economy is arising from the changes - some quite profound - which are taking place. We have to recognise the force of these changes on our businesses... they have become particularly apparent in lighting, where the entire industry is in a pre-global stage of development. With further consolidation inevitable... we have entered discussions with GTE, one of the USA's leading international lighting companies. These could lead to the transfer of ownership of our Lighting company to GTE, creating a truly worldwide organisation with a commitment to global growth in lighting.

### The Way Forward

"The year's results, like those of the previous four, have been achieved by adhering to a clear corporate strategy... based on dealing with competitive realities and concentrating on fundamental priorities.

"Our strategy will not change... we will be pursuing our global intent with even greater vigour in the 1990s, determined that all our businesses achieve global scale in the markets they are in... This demands creativity and flexibility... being prepared to consider different approaches for different businesses - identifying and taking advantage of those opportunities which best ensure their global position.

"There is no single or simple solution. Each of our businesses demands an individual and imaginative approach. Enabling them to realise their full potential is our overriding priority for 1990 and the years ahead."

**THORN EMI**

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London W1A 2AY.



## UK COMPANY NEWS

## Strong all-round progress behind Brown Shipley leap

By David Barchard

BROWN SHIPLEY, the City of London merchant banking and financial services group, yesterday reported a sharp improvement in its pre-tax profits for 1989-90, with its three main divisions all performing strongly.

Pre-tax profits leapt from £1.73m to £7.6m in the financial year ended March 31. Interest payments rose by £0.71m to £4.3m as a result of higher interest rates. Tax charge was £1.99m (£201,000) and earnings per share were up from 7.8p to 32.5p.

Mr John van Kuffeler, chief executive, said the group was very pleased with the results which reflected the success of the restructuring of Brown Shipley, including the sale of two subsidiaries, Trinity Bank Dublin and Medons Trust, its consumer finance arm, in 1988 and

the cutting of 126 jobs.

The group's balance sheet has grown from £513m a year ago to £519m, while its loans portfolio rose to £351m (£285m). Leasing business grew to £1.4m (£1.3m).

The group's insurance broking division reported profits of £4.8m (£3.4m). Merchant bank profits rose from £5.6m to £6.3m. The investment management division reported a profit of £251,000 compared with a loss of £2.25m in 1988.

A final dividend of 7.5p (6.5p) was declared bringing the total dividend for the year to 12p (10.5p).

**COMMENT**

After two or three troubled years, when the independence of the group seemed to be in growing doubt, Brown Shipley

has bounced back impressively. The sacrifices made in 1988 have paid off. Some of the success can be attributed to finding and exploiting niches in the market: the insurance broking figures for instance reflect Brown Shipley's success in finding customers in the school fees insurance and personal accident protection markets.

To have been able to come through with an improved performance on all three divisions is also encouraging, though it is noticeable that most of the group's profits are still generated by its insurance broking and merchant banking activities. How much further Brown Shipley will be able to press its recovery during the present year remains to be seen, but the group has at least clearly shaken its troubles off.

## Amersham revises its purchase price for Medi-Physics

AMERSHAM International, the healthcare and life science group, has lopped \$15.15m (£9m) off the consideration for Medi-Physics in a revised agreement with its owner, Hoffmann-La Roche.

The previously agreed consideration for Roche's radiopharmaceuticals subsidiary was \$61m and was approved by Amersham shareholders.

However the purchase price

has been revised for two reasons:

• The research reactor at Tuxedo, New York, operated by the Medi-Physics subsidiary Cincitchem and part of the acquisition, has been closed and is to be decommissioned;

• The US Federal Trade Commission would not grant clearance for the acquisition if Amersham retained Spectamine, a brain-imaging product

owned by Medi-Physics.

The new agreement specifically excludes Spectamine, which is to be an independent third party in North America.

The revised consideration

comprises a basic payment of \$30m together with performance-related tranches not exceeding an aggregate net present value (at completion) of \$16.85m.

## Capita to purchase Greatrex for £9m

By David Owen

CAPITA GROUP, the USM-listed provider of management services primarily to the public sector, has reached a conditional agreement to acquire JE Greatrex (JEG), a practice of consulting engineers, for a maximum £9m.

Capita expects the purchase to increase the proportion of its income derived from the health sector. This accounts for about 30 per cent of JEG's business.

Under the terms of the deal, an initial £5m is payable on completion, with the balance due to average pre-tax profit performance over the three years to May 31, 1993.

A total of £1.8m new Capita shares will be issued to fund the initial payment. Of these, £1m worth at a unit price of 16.85p will be retained by the vendors, who have undertaken to hold the shares for at least 18 months.

The remaining £4m will be

raised via a vendor placing,

with Capita's existing shareholders offered the new equity on the basis of one share at 16.85p per 3.435 held on May 18, 1990.

Prior to the deal, some 8.8m Capita shares were in issue. In 1988, JEG reported pre-tax profits of £1.05m.

The maximum profit-related consideration will be payable if the company achieves 95 per cent growth in profits in the next three years.

**BH&H unchanged in difficult conditions'**

BH&H Group, the property investor and developer where management buy-out talks were terminated last week, reported virtually static pre-tax profits of £7.4m for 1989 against £7.3m previously and an unchanged net asset value of £12.1m per share.

Mr David Fitzgerald, executive chairman, said difficult trading conditions in 1989 had continued into 1990.

Turnover amounted to £51.4m. The 1988 figure of £52.8m included £24.17m from discontinued activities.

A final dividend of 2p (2.75p) is proposed, for an unchanged 4p total. Earnings per share fell to 3.75p (£3.49p) after minorities took £5.07m (nil).

## Capital up despite flat ad demand

CAPITAL RADIO, the UK's largest commercial station, managed to increase its pre-tax profits 9 per cent from £6.65m to £7.28m in the six months to March 31, a period when advertising demand was flat.

Turnover rose 8 per cent to £18.15m (£16.4m), though the group said that this rise was accounted for principally by Capital Group Studios, formerly Ewart Television and acquired only for share in June 1988. Turnover at the radio station was up 1 per cent.

Earnings worked through at 6.5p (6.8p) per share and the interim dividend is lifted to 1.75p (1.5p).

Sir Richard Attenborough, chairman, said that Capital's listed associates, Metro Radio Group and Chiltern Radio, had traded well over the period.

The interim dividend is raised to 1.6p (1.75p) on earnings per share of 11.75p (11.54p).

Scottish Investment net assets lower

Scottish Investment Trust reported net asset value per 25p share down from 197.8p to 189.7p in the six months to April 30, 1990.

Gross income advanced from £8.01m to £8.22m, while net available revenue grew from £4.01m to £4.31m and earnings per share were 1.75p (1.58p). The interim dividend has been increased from 1.15p to 1.4p.

Over the period, the trust reduced its holding in equities by £15m and invested £25m in overseas bonds. Its bond positions are expected to increase further over the next few months.

Int'l Comm & Data reduces losses

International Communications

## A new stock with many strengths on paper

Maggie Urry on the prospects for BAT's recently demerged papermaking arm

**D**EALINGS start today in the shares of Wiggin Teape Appleton (WTA), the paper group which has been demerged from BAT Industries. Although it is likely to have a market value of nearly £1bn, it is arriving on the stockmarket with relatively little razzamatazz.

Its shareholders are BAT holders who have been presented with "free" shares, on a one-for-one basis. Thus the new company will start life on the stockmarket with a list of shareholders who have not made a conscious effort to invest.

Unless they have waded through the listing particulars published last month, they may know little about WTA, which represented only a small part of BAT. There is likely to be a two-way pull on the share in early dealings. On the one hand, some shareholders may be immediate sellers, for a start holders of BAT's American Depository Receipts will have their WTA shares sold on their behalf. Shareholders with small holdings in WTA or those who do not want an investment in a paper group may also be early sellers.

On the other hand, there could be interest from buyers attracted by WTA's acknowledged strengths and the thought that the current frenetic takeover activity in the pulp and paper industry worldwide may buoy WTA's rating.

Analysts have generally picked 200p as a round number for WTA's opening share price. This may prove too low for the company to be included in the FT-SE 100 share index when the list is reviewed later this month, but

operations during the 1980s, buying into pulp operations when the pulp price was low, selling some of its lower grade paper businesses when the paper cycle was at a peak, and expanding its merchanting businesses before the importance of controlling distribution was widely recognised by paper groups.

So although the sharp rise in pulp prices of recent years has held back profits growth, it has not caused such a squeeze on margins that other paper companies have suffered. And though profits from the group's pulp operations – such as Soporel, its Portuguese associate company – are likely to fall sharply in coming months, WTA should on the whole benefit from lower pulp prices.

Also, as WTA's products –

less copy paper – it has nearly half the US market and 30 per cent of the European market – stands it in good stead.

But the rapid growth of that sector has slowed as substitution of carbonless for carbon paper has progressed. And as rivals have spotted the market opportunity, new carbonless paper machines have been built and there is now excess capacity in the sector.

This has put pressure on prices, which hit WTA's first quarter profits this year.

A large proportion of WTA's profits – perhaps two-thirds – derive from this sector. Carbonless paper is now a mature market, says SG Warburg, the stockbrokers, with margins being eroded. Meanwhile, argues Laing & Cuck-

ock, the securities company, WTA "has not yet made sufficient progress in developing new businesses capable of sustained growth."

Thermal paper, used in facsimile machines for example, is a fast growing sector of the paper market. But as yet it is a small contributor to WTA's profits and rivals have been quicker to jump in before WTA has been able to build up the dominant market share it has in carbonless.

This lack of a potential moneymaker might put WTA on the predatory side of takeovers, using a premium stock-market rating to advantage, a thought which might count against WTA if investors suspected earnings dilution would follow.

Nevertheless, WTA has a strong balance sheet with which it should be able to finance capital expenditure – always a heavy burden to paper companies because of the huge cost of building new paper machines. Promises of a progressive dividend policy, including a forecast net dividend of 8.35p for 1990, should back up the shares.

A further attraction is that around 80 per cent of profits come from outside the UK, giving protection against the economic slowdown in that market, although causing an above average tax charge of around 40 per cent.

There is always the fallback position that the worldwide trend for paper companies to merge will keep WTA's management on its toes. In the early months, though, institutions should give WTA a chance to prove itself as an independent group, barring a ludicrously generous offer.

## BOARD MEETINGS

	June 15
BAA	June 12
BBS	June 12
BHP	June 13
BioCircle (AF)	June 15
Chillington	June 15
Claydon	June 11
Comark	June 6
Enkaire House Investments	June 15
F & G Smurfit Cos Fund	June 15
Flame King	June 15
Hedgehog Industries	June 15
Heath (CS)	June 12
Hewitt	June 22
Kemper	June 6
Manufield Brewery	June 15
Maritime Transport	June 11
McDonalds	June 15
Meridian	June 5
Minerals	June 15
Montgomery	June 15
Opposite International	June 5
Proforce Timers	June 19
Racecourse	June 19
Shaw (Archer)	June 13
Sims (Javelin)	June 15
Tottenham Pacific Inv	June 7
Alexion	June 11

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## ANGLOVAAL LIMITED

Declaration of Final Dividends

Mining Companies - Year Ending 30 June 1990

Dividends have been declared payable to holders of ordinary shares registered in the books of the undermentioned companies at the close of business on 22 June 1990. The dividends have been declared in the currency of the Republic of South Africa. Payments from London will be made in United Kingdom currency and the rate of exchange at which the Republic of South Africa will be converted into United Kingdom currency will be 2.1400, or such other rate as may be set in the contracts subject to which the dividends are paid. These conditions can be inspected at the registered office or office of the London Secretaries of the companies. Warrants in payment of the dividends will be posted on or about 27 June 1990. The transfer books and registers of members of the companies will be closed from 23 June to 29 June 1990, both days inclusive. All companies mentioned are incorporated in the Republic of South Africa.

Name of Company

Dividend Declared

June No. 1990

200 265 400 415

June No. 1990

65 100 130 160

By order of the boards

Anglovaal Limited

Securities

Per: E.D.G. Gordon

Registered Office

Anglovaal House

55 Main Street

2001 Johannesburg

30 May 1990

London Secretaries

Anglo-Transvaal Trustees Limited

226 Liverpool Street

London W1R 6ST

## FT LAW REPORTS

## Digest of cases reported in the Easter Term FROM MAY 15 TO MAY 25

**Gloucester City Council v Williams and Others**  
(FT, May 18)

The defendants were granted a licence by the City for a stall in its market building for the sale of "high class salads". Another stallholder complained to the City that the defendants' stall was trading in competition with him in selling general vegetables. A list of 18 items was agreed but the defendants did not abide by the list and were given notice to quit. The question was whether as a matter of law of market franchises, the City was entitled to impose items on a stallholder as to what goods should be sold from his stall. Dismissing an appeal from a first instance decision in favour of the City, the Court of Appeal stated that at Common Law, the owner of the soil was entitled to stipulate such terms as he thought fit when granting a licence to occupy a stall and there was no rule of franchise law to the contrary. On the judge's findings, the agreed list of 18 items was incorporated in the licence identifying the high class salads there specified, and was binding on the defendants.

**Derby and Co Ltd v Weldon and Others**  
(FT, May 18)

In interlocutory proceedings concerning the continuance of Mareva injunctions, the Court

of Appeal stated that the object of a Mareva injunction was that, within the limits of its power, no court should permit a defendant to take action designed to ensure that subsequent court orders were rendered less effective than would otherwise be the case (*Derby v Weldon* [Nos 3 & 4]). There was no reason why that should not extend in principle and in an appropriate case to ordering the transfer of assets to a jurisdiction in which the English judgment would have to be recognised from one where it would not and where issues would have to be relitigated.

However in the present case, it appeared that assets in Switzerland were safe from dissipation under the present regime, so there was no need to resort to what would be a drastic and wholly exceptional measure.

**Al-Nakhl Investments (Jersey) Ltd and Another v Longcroft**  
(FT, May 22)

The defendants were directors of a company and they made application to the Stock Exchange to deal in shares issued on the listed securities market. A prospectus was published inviting subscriptions and, in reliance on the prospectus, the plaintiffs subscribed for shares. Thereafter the plaintiffs acquired shares in the market, acquired options

and increased their holdings. The plaintiffs alleged that the directors knew or ought to have known that they were likely to acquire shares not only under the rights issue but also in the market and were likely to rely on the prospectus and interim reports, and that the directors owed them a duty of care. Mr Justice Mervyn Davies stated that the defendants did not owe the plaintiffs a duty of care insofar as the prospectus and the interim reports had been addressed to them for a particular purpose, namely the rights issue and the plaintiff had used them for another purpose, i.e. buying shares in the market. Therefore those parts in the statement of claim relating to transactions other than the rights issue would be struck out.

**Jayil v Agil**  
(FT, May 22)

In a dispute over a tenancy, the tenant contended that proof of possession and payment of quarterly rent raised a presumption in favour of periodic tenancy which could only be rebutted by express agreement for a tenancy at will. However, the Court of Appeal held that, landlord and tenant could not sensibly be taken to have agreed that the tenant should have a periodic tenancy with all the consequences flowing from that, at a time when

they were still not agreed about the terms, and when he had been permitted to go into possession as an interim measure in the expectation that all would be regulated and regularised in due course. When and so long as such parties were in the throes of negotiating longer terms, caution must be exercised before inferring or implying an intention to give the occupant more than a very limited interest, be it licence or

Hoffmann stated that it was not fair or realistic to have expected the directors to have undertaken the task of realising the assets to the best advantage of the creditors while an honest attempt to save their business was in accordance with recent developments in insolvency law.

**Barber v Guardian Royal Exchange Group**  
(FT, May 25)

Mr Barber was a member of a pension fund established under a non-contributory scheme wholly financed by the employer. It was a "contracted out" scheme involving the contractual waiver of the earnings-related state pension scheme. The normal pensionable age in Mr Barber's category of employee was 62 for men and 57 for women. Mr Barber was made redundant when he was 52. The employer paid him the cash benefits provided for the severance terms, statutory redundancy pay, and an ex gratia payment. It was not disputed that a woman in the same position as Mr Barber would have received an immediate retirement pension as well as the statutory redundancy pay, and that the total value of her benefits would have been greater than the amount paid to him. The European Court of Justice held that under the principle of Article 119 of the EEC Treaty that each member state should ensure that men and women should receive equal pay for equal work, compensation in connection with redundancy constituted a form of pay in respect of employment and fell within the concept of pay within article 119. It could not cease to constitute a form of pay on the sole ground that it was statutory or ex gratia. Benefits paid by an employer in connection with compulsory redundancy fell within Article 119, whether paid under a contract of employment, by virtue of legislative provisions, or on a voluntary basis, as did a pension paid under a contracted-out private occupational scheme.

**Re Wellab Engineers Ltd**  
(FT, May 23)

The two directors sold the company's freehold premises, equipment and work in progress for £110,000. A winding up order was made on June 20 1988. The creditors' deficiency was estimated at £43,000. The liquidators alleged that the sale of assets was at a gross undervalue and in breach of the directors' fiduciary duties. They also alleged that the directors acted improperly because they gave priority to preservation of the business and employees' jobs including their own. However, the liquidators accepted that if they had decided to invite the appointment of a receiver, the chances that the creditors would have done any better would have been minimal. Dismissing the liquidators' insolvency summons, Mr Justice

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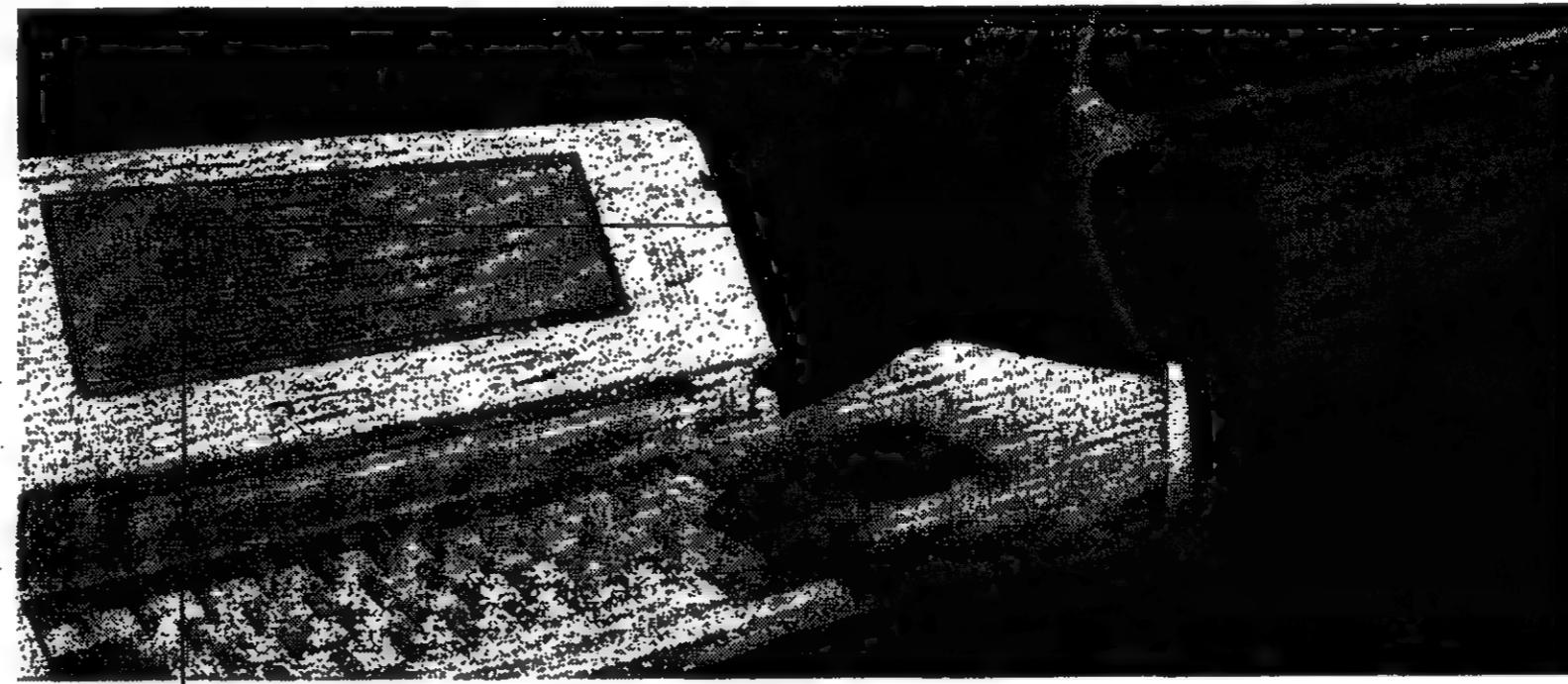
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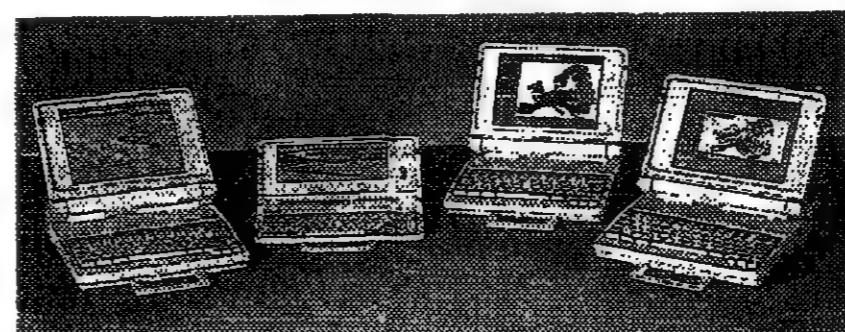
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## COMMODITIES AND AGRICULTURE

## Facing up to the green frontiers

Brigit Bloom on an environmental action plan for French farms

**F**RANCE, WHICH has lagged behind other northern members of the EC in its concern for the environment, is adopting a new "green" farm policy in response to the pressure of public opinion.

Mr Henri Nallet, Minister of Agriculture, said in an interview in his Paris office this week that in future French farmers would have to be much more respectful of the environment. "We are offering them new frontiers - and a new dimension to our agricultural policy - aimed at covering the range of environmental problems," he said.

In late April, Mr Nallet announced that his ministry was developing an action plan which will encourage farmers to use less nitrates, cut back on water pollution from livestock effluents and use pesticides and other potentially dangerous substances more sparingly.

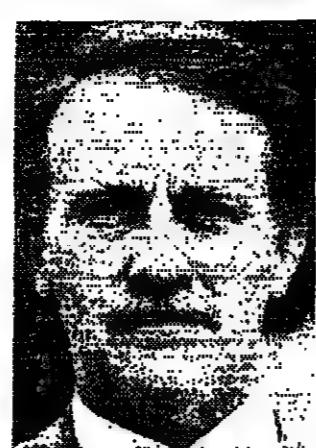
The Minister also announced the creation of more than a dozen experimental zones, comparable to Britain's environmentally sensitive areas, where special measures will be designed either to curb pollution, to preserve sensitive landscapes or prevent the "desertification" of remote rural areas.

The plans, "fully backed" by French President Francois Mitterrand, would form the agricultural component of a comprehensive environmental protection policy due to be announced by the Government in the autumn, Mr Nallet said.

Although he maintained that his ministry had been studying the possibility of introducing environmental protection mea-

sure, he maintained that his environment programme was being given top priority.

He hoped, for example,



become more evident.

Mr Nallet also listed the "greening" effect on French consumers of various food health scares which have principally, but not exclusively, affected Britain, including listeria in cheese, salmonella and the cow disease.

At the same time, consumers

were beginning to appreciate, from television reporting of eastern Europe, the appalling effects of severe environmental damage.

Clearly, an additional factor was the row, in March, precipitated by Mr Brice Lalonde, the Minister of the Environment, who accused French farmers of being among the country's biggest polluters.

Mr Nallet said that while he was not defending farmers' interests, he accepted that they were now viewed in a much less kindly light by French society as a whole than they once were.

Critics accuse Mr Nallet of being long on rhetoric and short on fact and action. How-

ever, he maintained that his environment programme was being given top priority.

He hoped, for example,

through encouraging voluntary

restrictions on the use of

nitrates in the worst affected

areas - like parts of his own

constituency in the Depart-

ment of Yonne - to reduce

nitrate use by up to 30 per cent

over the next three to four

years.

By a programme of research

and advice, as well as by the

encouragement of more

extensive cultivation, he hoped

to help reduce the degradations

of the intensive agricultur-

e of the last two or three

decades.

Not surprisingly, France's

farmers' organisations have

greeted the Minister's new

plans without much enthu-

siasm, at least until they see the

sort of compensation that

might be offered.

Mr Nallet has so far refused

to cost his plans publicly,

though negotiations are appar-

ently under way with the Minis-

try of Finance for inclusion

in the 1991 budget.

The Minister would not go

further than to say that the

special zones would cost "only

a few hundred million francs"

in the first year or two, though

they would be more costly later.

Britain, which adopted its 19

environmentally-sensitive

areas three years ago, has a

budget of some £15m for this

year, of which the EC pays about 10 per cent. Mr Nallet made it clear that he would like that percentage increased.

The first four French projects

are now awaiting Commission

approval in Brussels.

The regular API report was

delayed by the US holiday.

## Japan offers pastures new for global beef suppliers

Tim Dickson examines the opportunities presented by an emerging oriental market

**J**APAN WILL be the star of the world beef trade in the 1990s, the head of a leading Argentine meat company predicted last week.

Mr Juan Terencio Moche, chairman of the Ceba group, said changing consumption patterns and the recent liberalisation of Japan's import quota regime "are causing a very significant increase in the country's beef imports."

The full potential was difficult to predict "but most analysts think domestic competition will at least double and perhaps treble" resulting in potential business for outside suppliers of 1.3m tonnes to 2m tonnes.

Mr Moche's remarks - delivered in a speech to the 12th International Meat Symposium in Killarney, Ireland - were underpinned by comments made at the same event by Mr Akio Yoshihashi, meat controller of the Mitsubishi Corpora-

tion in Japan. They will not have been lost on the large number of Irish meat trade representatives and Government officials in the audience.

Exhorted by several speakers to pursue a more market-oriented sales strategy for their products - and not to rely blindly on Brussels for continued price support through intervention purchases - the opportunities opening up in Japan are clearly a mouth-watering prospect for everyone involved in the global beef trade, the size of which is currently estimated at 4m tonnes.

As things stand, Australia, the US and to a lesser extent New Zealand, are likely to be the big beneficiaries in this emerging oriental market.

It was the US that put pressure on Tokyo in 1988 to increase its import quota by 60,000 tonnes in the three years to 1991, and to drop its import tariff on beef from 70 per cent

to 50 per cent over a further three-year period.

Australia, the leading beef exporter to the world with a 25 per cent share, also knows the Japanese market well, and is able to provide the right sort of product at a competitive price.

As Mr Yoshihashi pointed out, Japanese companies have established overseas centres in the US and Australia "for grain-fed cattle to produce a taste of a taste and quality suitable for the Japanese market."

Ireland, meanwhile, has a

high standard of animal health

and, with Denmark, might well be the only EC state capable of meeting Japan's extremely stringent quality standards.

The big problem for European exporters is the price.

EC export refunds, which bridge the gap between higher European prices and the lower prices prevailing on the open market, are currently not available on sales destined for

Japan. This is because of a gentlemen's agreement in the mid-1980s between the then EC Farm Commissioners, Mr Francis Andriessen and the Australian Government which means that the territory is effectively "off limits" for EC exporters.

This deal is not bound in any way in the General Agreement on Tariffs and Trade but while Mr Raymond MacSharry, the current EC Farm Commissioner, said in answer to questions at the Killarney conference that he could introduce export refunds for Japan next week if he chose to, he also stressed he would not be happy if someone else broke a gentleman's agreement with him.

With several Japanese importers believed to have sent scouts to Ireland, Irish pressure for a change in the refund rules seems certain to grow, certainly once the current international trade negotiations in the Gatt are over.

On the other hand, the downward pressure on these supports meant that "the days of fiddling while Rome subsidised" were rapidly coming to an end.

The latter course, he suggested, "maximises the return to the nation in the short term, it enables politicians to be seen to be influencing returns to farmers, it enables commodity-oriented processors to remain in business, and it makes best use of our summer grazing."

Or the other hand, the downward pressure on these supports meant that "the days of fiddling while Rome subsidised" were rapidly coming to an end.

Compiled from Reuters

week's low with a \$2.75 fall to \$363.75 a Troy ounce, close to the opening level. At the London Metal Exchange copper prices regained most of Wednesday's fall with cash metal closing \$18 up at \$1,578 a tonne. Early gains, based on short-covering, were buying and market talk, a strike in Zaire, were trimmed back later as operators took profits. In contrast the cash zinc price lost Wednesday's \$10 rise to close at \$1,737.50 a tonne. Dealers attributed fall to pressure from West German selling in thin conditions.

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turnover: 370,125 (255,900) lots of 5 tonnes L/C indicator daily 74.02 (74.02) 15 day average age 72.62 (72.62)

Turnover: 150,000 (125,000) lots of 5 tonnes L/C indicator daily 74.02 (74.02) 15 day average age 72.62 (72.62)

Turnover: 65 (50) lots of 40 tonnes L/C indicator daily 74.02 (74.02) 15 day average age 72.62 (72.62)

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Turnover: 150,000 (125,000) lots of 5 tonnes L/C indicator daily 74.02 (74.02) 15 day average age 72.62 (72.62)

Turnover: 65 (50) lots



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210	Allied Irish Ord.	-	-	233	+1	240%	2	2
111	Allied F.I. Ltd	-	v	111	-1	208%	2	2
73	Anglo Irish	-	v	75	-1	1817%	2	2
68	Anglo Irish (H.J.)	v	v	75	-1	25	1	1
154	Banker Cel Fr100	-	v	645	-1	5012%	2	2
E15	Bank Bilbao Viz.	-	v	519	-1	691%	2	2
31	Bank de Santander	-	v	527	+1	525%	2	2
22	Bank Ireland E1	-	v	254	-1	543%	2	2
118	Bank Leumi	-	v	519	-1	713%	2	2
204	Bank Leumi (U.K.)	-	v	250	-1	455	3	3
184	Bank One	-	v	111	+1	94%	1	1
81	Bank One Inc Ind Pl.	-	v	45	-1	94%	1	1
39	Barclays E1	-	v	45	-1	105%	1	1
35	Barclays E1	-	v	401	+1	115%	1	1
13	Barclays Bank 20%	-	v	13	-1	163%	1	1
310	Brown Shipton E1	-	v	319	-1	120%	1	1
361	Cater Ailes E1	-	v	405	-1	235%	1	1
79	Chaucer	-	v	134	-1	180%	2	2
E19	Commerzbank DM10	-	v	519	-1	Q18%	1	1
842	Dai Ich Kyo Y50	-	v	945	-1	Q17%	1	1
262	Deutsche Br DMSO	-	v	277	-1	228%	1	1
519	Espresso Santa	-	v	519	-1	075%	2	2
183	Fiat Fin. Ital. 10p	-	v	224	-1	130%	2	2
96	FIMFC & Dex Cr Pl	-	v	113	+2	63%	1	1
110	Fiml Bank V50	-	v	110	-1	Q17%	1	1
262	Gerrard & National	-	v	262	-1	190	1	1
154	Guinness Bank 10p	-	v	135	-1	110%	2	2
223	Hambros 20%	-	v	24	-2	110%	2	2
93	Hdbs 7.5pc Cr Pf	-	v	107	-1	75%	2	2
459	Hk & Sons HNC20	-	v	445	+1	515%	2	2
458	Joseph (Lloyds) E1	-	v	455	-1	152%	1	1
125	Kang & Staxon 20p	-	v	145	-2	102%	2	2
340	Klemant Beacon Grp	-	v	340	-1	160%	2	2
403	Korea Bank Y50	-	v	74	-1	Q14%	1	1
259	Lloyds 20%	-	v	259	-1	115%	2	2
145	Long Sec Bank 10p	-	v	45	-1	115%	2	2
271	Midland E1	-	v	284	-1	180%	2	2
E102	Mitsubishi E1	-	v	110	-1	Q17%	1	1
64	Mitsui Bank E10	v	v	58	+1	617%	1	1
173	Mitsui Bank Y50	-	v	58	+1	1016%	1	1
52	Mitsui Ts & Co Y50	-	v	645	-1	Q17%	1	1
270	Mut Aust. Bk. AS1	-	v	270	-1	505%	1	1
299	Mut West E1	-	v	354	-1	167%	1	1
E190	NatWest Y50	-	v	256	-1	115%	2	2
35	Nat. Res. Grp. Group	v	v	45	+2	0%	1	1
155	Rockefeller U.K. 10pc	v	v	175	-1	193%	3	3
149	Royal Bk. Scotland	-	v	188	+1	172%	3	3
42	Saltman Bank Y50	-	v	582	-1	Q14%	1	1
806	Sameba Bank Y50	-	v	940	-1	125%	1	1
712	Schroders E1	-	v	765	-1	112.5%	1	1
537	Do. E1 N.Y.	-	v	582	-1	125%	1	1
E20	Sec. Pacific S10	-	v	225	-1	Q11%	1	1
454	Standard Charl. E1	-	v	475	-1	35.0%	1	1
823	Suresteame Bank Y50	-	v	1110	-1	1016%	1	1
116	Swindon E1 & Br Y50	-	v	65	+1	Q17%	1	1
47	TSB	-	v	145	-1	5.5%	2	2
75	TSB Bank Chng Pl E1	-	v	147	-1	106.7%	1	1
E55	Total Bank Y50	-	v	143	-1	Q18%	4	4
605	Toyo Ts & Co Y50	-	v	733	-1	1515%	6	6
532	Umbra Discov. E1	-	v	575	-1	33.0%	1	1
338	Wartsburg (S.G.)	-	v	420	-4	15.0%	1	1
133	Do. Govt Cen Pf	-	v	145	-1	6%	1	1
210	Westpac SAL	-	v	224	+2	052%	1	1
373	Westtrust 20%	v	v	373	-1	17.0%	1	1
574	Wexda Tel & Br Y50	-	v	759	-1	Q17%	1	1

## **BUILDING, TIMBER, ROADS**

225	2100Westerly Inv.	1750	V	211	-	0.0	0.0
199	Secure Trust Grp.	12	V	212	+1	0.5	2.4
101	1720Westerly Inv	200	V	201	+1	01.7%	5.9

**BEERS, WINES & SPIRITS**

## **DRAPERY AND STORES**

125	Alan Paul 5c	125	12c
392	Alecrim 10c	427	11c
44	Amber Day 2c	427	2c
123	Anderson Group 10c	125	12c
335	Antiquorum 5c	125	12c
97	Do. " 5c	125	12c
151	Argus 10c	225	5c
44	Ashley (Lester) 5c	125	12c
304	Asprey 5c	125	12c
393	Assouline 10c	125	12c
393	Assouline 10c	125	12c
244	At A Glance 5c	125	12c
50	Autumnale 10c	125	12c
92	Bacchus (L.) 10c	125	12c
309	Bedford (Wend) 5c	125	12c
122	Bentalls 10c	125	12c
170	Beverly Hills 10c	125	12c
30	Bjork Larsen 50c	125	12c
428	Body Shop 15c	125	12c
51	Bolton Grp. 5c	125	12c
47	Brown & Jackson	125	12c
139	Brown (H.W.) 10c	125	12c
145	Burton Group 50c	125	12c
700	Cadors 20c	750	5c
89	Do. " 20c	125	12c
14	Castor 10c	125	12c
86	Cheats (Matt) 5c	125	12c
265	Church	125	12c
124	Clinton Cards 10c	125	12c
107	Coats Virella 20c	125	12c
320	Colin Myer 45c	125	12c
138	Congressional 50c	125	12c
16	Conrad Cont'd. 10c	125	12c
154	Cowarts	125	12c
104	Crombie 12c	125	12c
422	DAMS (Siegner) 5c	125	12c
21	Dewhurst 10c	125	12c
112	Dumas Group 10c	125	12c
475	Do. " Do. 10c	125	12c
470	Dunkell (Hedge) 10c	125	12c
122	Era Group 5c	125	12c
97	Empire Stores Grp.	125	12c
322	Estee Lauder 5c	125	12c
121	Eton 10c	125	12c
119	Euro Home Fritzi 5c	125	12c
245	Felds (Merv) 5c	125	12c
173	Flea Art Dev. 5c	125	12c
108	Frosted Earth 10c	125	12c
339	Garmisch 10c	125	12c
1	Geoffrey Godwin 5c	125	12c
25	Goldschmid 5c	125	12c
7	Guentz (S. R.) 10c	125	12c
	For Cleaners Group	see	Imports Group
1	Habsburg (A)	125	12c
11	Haberdashers Grp. 10c	125	12c
200	Harcourt University	125	12c
880	HCA 5c	125	12c
1	Hermann Miller 10c	125	12c
135	Hermes Grp. 10c	125	12c
1	Hilary 10c	125	12c

**BUILDING, TIMBER, ROADS**

39	14.6	3.1
95-Du. 6-19 Cn Cr Pt.	14.6	3.1
70-Albion	150	25.6
84-641/er 50	14.2	4.1
122-Armco Corp.	14.2	4.1
65-Angila Sea 10p	70.0	0.2
130-Armcliff 10p	6.75	5.9
213-Artichead Crisp 10p	12.5	2.4
405-Attwood 50p	18.0	2.4
121-BBMSS 10p	12.1	3.3
205-BPB Indx 50p	24.0	4.3
91-Bailebridge Brick	1.15	4.3
40-Bailey (Bldg) 10p	4.5	6.5
97-Baldwin 10p	1.65	4.0
133-Ball CA. H. 50p	15.0	1.9
30-Baumer Horres 10p	1.50	2.4
165-Barrett Dev. 10p	17.0	1.1
130-Beezer 10p	7.5	4.2
16-Bellomy	1.6	4.1
14-Bellwiche 10p	1.15	4.1
142-Berkeley Group	1.05	4.3
125-Betz Bros 20p	12.5	3.6
128-Beth Group 10p	15.1	4.2
105-Bicklers 20p	1.15	4.81
163-Big Circle 50p	2.44	1.0
108-Du. 75-p Cr Rd Pl.	1.50	7.5
43-Bont (Herry) 50p	4.45	21.0
95-Breeding	1.65	4.25
35-BR& E.A.	3.55	4.0
124-British Dredging	1.45	2.0
75-Bryant Group	9.7	4.5
115-Buckall Atchins 10p	11.0	1.5
88-CALCA 5p	1.50	13.5
30-FCCS Group 20p	3.1	0.55
25-CRH	2.0	0.28
73-Caledonia Refin 10p	7.50	2.7
109-Cairns 10p	1.15	7.75
56-Cander Group 50p	1.50	13.5
73-Cander Grp Cr. 10p	7.5	4.0
35-Capron (F) 5p	1.50	1.0
229-Castore Group	1.65	12.25
162-Champride Progs.	1.65	14.0
148-Chen Nickel 10p	1.50	7.65
56-Du Stuc Cr. Galv Pl.	6.7	5.5
20-Creston 10p	2.1	1.17
70-Croft Llanelli 10p	7.5	13.5
31-Denecon Trop 10p	1.15	80.75
26-Dobson (Hold. M)	2.95	1.5
229-Dorset Green 5p	2.2	1.0
115-ESB 50p	1.15	8.0
331-Edmond Higgs 10p	1.15	1.85
110-Empain Group 10p	1.15	6.0
51-Erith	6.5	3.9
218-Eve Group	2.15	1.75
111-Evered	1.51	9.45
229-Everlasta UV 5p	5.15	2.8
34-Fairford 10p	3.4	4.5
15-Fiat Group 10p	1.15	4.1
23-Flameas Group 10p	2.0	5.1
59-Galloway 10p	2.0	2.2
14-Galloway & Dyer 10p	1.45	2.0
20-Galloway "A" 10p	3.1	2.0
11-Gibson (M) 10p	6.0	19.35
130-Graham Woods	1.55	1.75
130-Harrison Inds 10p	1.50	1.75
91-Harrison Smart 10p	1.05	2.75
101-Hewescens 10p	1.05	0.10%
62-Horn Ton Cr Co Pt.	6.2	13.25
36-Hayley & Croft 25p	3.6	2.61
224-Holloway William	2.05	12.05
30-Dos Cr Prof	1.15	6.75
31-Holt & Hill	3.40	20.05
54-How Group 10p	5.7	13.5
22-Howard Hiles 10p	2.1	2.75

ELECTRICAL

ELECTRICALS - Contd

ENGINEERING – Contd

**INDUSTRIALS (Miscel.)—Cont.**

**INDUSTRIALS (Miscel.)—Contd.**

INSURANCE

#### MOTORS AIRCRAFT TRADES

MOTORS, AIRCRAFT & TRADES			
141	SAC DAF I.V. F15	\$311	+3
142	1200 General Motors Units	142	+2
41	2250 March Group Six, V	X12	-1
5220	1000 Volkswagen D4B50	\$212	+1
5448	1000 Volvo K725	\$345	+3

Commercial Vehicle

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## FOREIGN EXCHANGES

**Dollar strong as D-Mark falls**

**THE PROBLEMS** associated with uniting Germany overhung the foreign exchanges yesterday, depressing the D-Mark and boosting the dollar. A statement from Mr James Baker, US Secretary of State, appeared to offer no optimism on the issue of Germany being a member of Nato, as President George Bush began a summit meeting with Soviet President Mikhail Gorbachev.

At the same time the seen lack of cohesion within the Bundesbank on the subject of German monetary union also cast a shadow over the D-Mark. The central bank issued a statement yesterday that the treaty on monetary and economic union between the two Germans had fulfilled Bundesbank demands. This was seen as an attempt to dispel speculation that the Bundesbank is at odds with the Government in Bonn, and was also regarded as a move to reinforce the authority of Mr Karl Otto Pöhl, the Bundesbank president. Earlier this week Mr Pöhl spoke out against critical comments made by some regional members of the Bundesbank board, after suggestions that Bonn had ignored Bundesbank reservations about the terms for monetary union.

## E IN NEW YORK

May 31	Latest	Previous Close
1 short	1,675.5 - 1,685	1,675.5 - 1,694.5
3 months	1,675.5 - 1,685	1,675.5 - 1,694.5
6 months	1,675.5 - 1,685	1,675.5 - 1,694.5
12 months	1,675.5 - 1,685	1,675.5 - 1,694.5

Forward premiums and discounts apply to the US dollar

## STERLING INDEX

May 31	Latest	Previous Close
8.30	86.5	85.5
9.00	89.0	89.5
11.00	89.5	89.5
12.00	89.5	89.5
1.00	89.5	89.5
3.00	89.5	89.5
4.00	89.5	89.4

Forward premiums and discounts apply to the US dollar

## CURRENCY RATES

May 31	Bank	Spot	3 months	6 months	1 year
Swiss Franc	7	0.722154			
US Dollar	1,322.02	1,314.00			
Austrian Schillings	1,25.262	1,24.4423			
Belgian Franc	104.1	102.47	102.26	102.05	101.84
British Pound	2.00	1.9148	1.9052	1.8956	1.8860
Canadian Dollar	1.21	1.1945	1.1845	1.1745	1.1645
French Franc	59.17	58.75	58.35	58.05	57.75
German Mark	7.78	7.71	7.65	7.58	7.51
Italian Lira	9.31	9.25	9.18	9.12	9.05
Japanese Yen	125.259	124.958	124.657	124.356	124.055
Swedish Krona	1.77	1.75	1.73	1.71	1.69
Swiss Franc	80.5	80.1	79.7	79.3	78.9
UK Sterling	8.05	8.05	8.05	8.05	8.05
US Dollar	1.21	1.20	1.19	1.18	1.17
Yen	125.259	124.958	124.657	124.356	124.055
Other	8.05	8.05	8.05	8.05	8.05

Commercial rates taken towards the end of London trading. 1 UK pound and 100 francs are worth £1.00

All other rates are for US dollar

Forward premiums and discounts apply to the US dollar

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**FINANCIAL TIMES**

FARMPET Beyond the Labels

3pm prices May 31

## NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Close Prev.												Close Prev.												Close Prev.								
12 Month			Div. Yld. E			Close Prev.			Close Prev.			12 Month			Div. Yld. E			Close Prev.			12 Month			Div. Yld. E			Close Prev.			12 Month		
High	Low	Stock	Div.	Yld.	E	High	Low	Stock	Div.	Yld.	E	High	Low	Stock	Div.	Yld.	E	High	Low	Stock	Div.	Yld.	E	High	Low	Stock	Div.	Yld.	E			
371	204 APR	48	23.12	45.8	21.12	21	214	194	45.1	BordCh	1.90	22	8	723	9	74	74	74	4	201	201	CaptPh	3.1	100	High	202	192	Stock	Div.	Yld.	E	
94	8 ACM	1.01	11	31	31	3	85	85	-	-	-	22	8	522	94	9	84	84	-	202	202	CaptPh	2.25	100	High	204	194	Stock	Div.	Yld.	E	
92	74 ACM	1.32	12	30	30	75	75	-	-	-	22	8	522	94	9	84	84	-	202	202	CaptPh	2.25	100	High	204	194	Stock	Div.	Yld.	E		
10 ACARM	1.39	12	30	30	75	75	-	-	-	22	8	522	94	9	84	84	-	202	202	CaptPh	2.25	100	High	204	194	Stock	Div.	Yld.	E			
25 ACRS	1.32	12	30	30	75	75	-	-	-	22	8	522	94	9	84	84	-	202	202	CaptPh	2.25	100	High	204	194	Stock	Div.	Yld.	E			
14 ALAC	1.6	12	30	30	75	75	-	-	-	22	8	522	94	9	84	84	-	202	202	CaptPh	2.25	100	High	204	194	Stock	Div.	Yld.	E			
14 ALAC	1.6	12	30	30	75	75	-	-	-	22	8	522	94	9	84	84	-	202	202	CaptPh	2.25	100	High	204	194	Stock	Div.	Yld.	E			
14 ALAC	1.6	12	30	30	75	75	-	-	-	22	8	522	94	9	84	84	-	202	202	CaptPh	2.25	100	High	204	194	Stock	Div.	Yld.	E			
14 ALAC	1.6	12	30	30	75	75	-	-	-	22	8	522	94	9	84	84	-	202	202	CaptPh	2.25	100	High	204	194	Stock	Div.	Yld.	E			
14 ALAC	1.6	12	30	30	75	75	-	-	-	22	8	522	94	9	84	84	-	202	202	CaptPh	2.25	100	High	204	194	Stock	Div.	Yld.	E			
14 ALAC	1.6	12	30	30	75	75	-	-	-	22	8	522	94	9	84	84	-	202	202	CaptPh	2.25	100	High	204	194	Stock	Div.	Yld.	E			
14 ALAC	1.6	12	30	30	75	75	-	-	-	22	8	522	94	9	84	84	-	202	202	CaptPh	2.25	100	High	204	194	Stock	Div.	Yld.	E			
14 ALAC	1.6	12	30	30	75	75	-	-	-	22	8	522	94	9	84	84	-	202	202	CaptPh	2.25	100	High	204	194	Stock	Div.	Yld.	E			
14 ALAC	1.6	12	30	30	75	75	-	-	-	22	8	522	94	9	84	84	-	202	202	CaptPh	2.25	100	High	204	194	Stock	Div.	Yld.	E			
14 ALAC	1.6	12	30	30	75	75	-	-	-	22	8	522	94	9	84	84	-	202	202	CaptPh	2.25	100	High	204	194	Stock	Div.	Yld.	E			
14 ALAC	1.6	12	30	30	75	75	-	-	-	22	8	522	94	9	84	84	-	202	202	CaptPh	2.25	100	High	204	194	Stock	Div.	Yld.	E			
14 ALAC	1.6	12	30	30	75	75	-	-	-	22	8	522	94	9	84	84	-	202	202	CaptPh	2.25	100	High	204	194	Stock	Div.	Yld.	E			
14 ALAC	1.6	12	30	30	75	75	-	-	-	22	8	522	94	9	84	84	-	202	202	CaptPh	2.25	100	High	204	194	Stock	Div.	Yld.	E			
14 ALAC	1.6	12	30	30	75	75	-	-	-	22	8	522	94	9	84	84	-	202	202	CaptPh	2.25	100	High	204	194	Stock	Div.	Yld.	E			
14 ALAC	1.6	12	30	30	75	75	-	-	-	22	8	522	94	9	84	84	-	202	202	CaptPh	2.25	100	High	204	194	Stock	Div.	Yld.	E			
14 ALAC	1.6	12	30	30	75	75	-	-	-	22	8	522	94	9	84	84	-	202	202	CaptPh	2.25	100	High	204	194	Stock	Div.	Yld.	E			
14 ALAC	1.6	12	30	30	75	75	-	-	-	22	8	522	94	9	84	84	-	202	202	CaptPh	2.25	100	High	204	194	Stock	Div.	Yld.	E			
14 ALAC	1.6	12	30	30	75	75	-	-	-	22	8	522	94	9	84	84	-	202	202	CaptPh	2.25	100	High	204	194	Stock	Div.	Yld.	E			
14 ALAC	1.6	12	30	30	75	75	-	-	-	22	8	522	94	9	84	84	-	202	202	CaptPh	2.25	100	High	204	194	Stock	Div.	Yld.	E			
14 ALAC	1.6	12	30	30	75	75	-	-	-	22	8	522	94	9	84	84	-	202	202	CaptPh	2.25	100	High	204	194	Stock	Div.	Yld.	E			
14 ALAC	1.6	12	30	30	75	75	-	-	-	22	8	522	94	9	84	84	-	202	202	CaptPh	2.25	100	High	204	194	Stock	Div.	Yld.	E			
14 ALAC	1.6	12	30	30	75	75	-	-	-	22	8	522	94	9	84	84	-	202	202	CaptPh	2.25	100	High	204	194	Stock	Div.	Yld.	E			
14 ALAC	1.6	12	30	30	75	75	-	-	-	22	8	522	94	9	84	84	-	202	202	CaptPh	2.25	100	High	204	194	Stock	Div.	Yld.	E			
14 ALAC	1.6	12	30	30	75	75	-	-	-	22	8	522	94	9	84	84	-	202	202	CaptPh	2.25	100	High	204	194	Stock	Div.	Yld.	E			
14 ALAC</																																

## **NYSE COMPOSITE PRICES**

Weeks	Low Stock	Div. Yld.E	P/Cs			Close Prev.			Close			P/Cs			Close Prev.			Close		
			High	Low	100%High	Low	Close	Prev.	High	Low	100%High	Low	Close	High	Low	100%High	Low	Close		
continued from previous Page																				
48-12	Reynolds 180	3.1	7.2100	584	584	584	584	+1	7.2100	584	584	584	584	2	1	USBiom	155	155		
34	RIP PIC	2	394	504	504	504	504	+1	394	504	504	504	504	35	16%	USBiom	52	52		
1%	Riho w/	6	23	23	23	23	23	+1	23	23	23	23	23	31	12%	USBiom	364	364		
16-12	Riho w/	47	794	193	193	193	193	+1	794	193	193	193	193	41	40%	USBiom	1	1		
20-12	Rialto J	20	2.7	14	156	156	156	+1	156	156	156	156	156	49	34%	USWeld s	2	54		
1-18	RiverOak	18	2	942	832	832	832	+1	942	832	832	832	832	22	11%	USTech 180	21	11		
14-12	Rivoli	13	855	143	143	143	143	+1	855	143	143	143	143	41	40%	USWeld s	1	22		
9-12	Robbin	26	76	105	105	105	105	+1	105	105	105	105	105	43	45%	USWeld s	1	45		
17-12	Rochg	158	84	9	187	187	187	+1	187	187	187	187	187	17	14%	USWeld s	1	14		
18-12	Rochr w/	40	4.16	17	247	247	247	+1	247	247	247	247	247	17	14%	USWeld s	1	14		
19-12	Rochr	78	2.8	11	478	507	507	+1	478	507	507	507	507	20	12%	USWeld s	2	20		
5	Rodrig	5	2	88	82	82	82	+1	82	82	82	82	82	14	12%	USWeld s	1	12		
23-12	Rohessa 1.20	3.5	19	70	243	243	243	+1	243	243	243	243	243	22	11%	USWeld s	1	11		
12-12	Rohr	277	557	224	224	224	224	+1	557	224	224	224	224	54	45%	USMatch	270	270		
55	RohrE	18	5	148	143	143	143	+1	143	143	143	143	143	8	8%	USMatch	1	8		
16-12	Roline	58	2.5	19	192	192	192	+1	192	192	192	192	192	33	24%	USMatch	1	24		
7-12	Rollees	24	1.2	32	127	163	163	+1	163	163	163	163	163	24	20%	USMatch	1	20		
75	Rover	75	1.20	3.19	32	32	32	+1	32	32	32	32	32	17	14%	USMatch	1	14		
21-12	RSSC pr.141e6.1	5.0	32	231	231	231	231	+1	231	231	231	231	231	-	-	V-V-V	-	-		
60	Royd	3.05	5.0	8	888	77	765	+1	888	77	765	765	765	28	28%	VFC Op	1	28		
61	Roynt	20	2.0	13	237	237	237	+1	237	237	237	237	237	13	10%	VFC Op	1	10		
81	Royce	52	5.4	197	93	93	93	+1	197	93	93	93	93	34	24%	VFC Op	1	24		
29-12	Rubm	52	1.2	34	42	392	392	+1	42	392	392	392	392	42	34%	VFC Op	1	34		
13-12	RusBr	40	2.8	15	45	154	154	+1	45	154	154	154	154	42	34%	VFC Op	1	34		
75	RusTg	20	2.4	36	36	36	36	+1	36	36	36	36	36	14	12%	VFC Op	1	12		
20	Russell	32	1.2	16	26	26	26	+1	26	26	26	26	26	20	16%	VFC Op	1	16		
17-12	Ryder	80	2.7	65	1135	224	217	+1	1135	224	217	217	217	22	14%	VFC Op	1	14		
15-12	Ryder	60	3.6	13	342	163	163	+1	342	163	163	163	163	22	14%	VFC Op	1	14		
16-12	Rynd	30	2.9	8	809	203	203	+1	809	203	203	203	203	20	14%	VFC Op	1	14		
84	Rymr	52	2	22	84	84	84	+1	84	84	84	84	84	12	10%	VFC Op	1	10		
85	Ryrh pf.17	15	3	8	8	8	8	+1	8	8	8	8	8	8	-	-	-	-		
- S - S -																				
34-12	RSC	2.50	6.7	10	2602	361	361	+1	2602	361	361	361	361	35	24%	WCOR	140	140		
84	SCOR U	20	1.9	13	5	102	102	+1	102	102	102	102	102	15	12%	WCOR	5	12		
75	SL Ind	16	2.1	12	7	7	7	+1	7	7	7	7	7	14	12%	WCOR	1	12		
22-12	SPX Co	1	3.6	7	28	28	28	+1	28	28	28	28	28	22	18%	WCOR	120	120		
44	Search	516	10	876	5	45	45	+1	876	5	45	45	45	24	24%	WCOR	1	24		
10-12	Searf	12	0.9	21	115	115	115	+1	115	115	115	115	115	10	8%	WCOR	1	8		
45	Safecr	10	1.1	13	352	63	63	+1	352	63	63	63	63	10	8%	WCOR	1	8		
12-12	Safecr	10	1.0	25	14	14	14	+1	14	14	14	14	14	10	8%	WCOR	1	8		
27-12	Safecr	9	1.0	25	168	160	160	+1	168	160	160	160	160	10	8%	WCOR	1	8		
11-12	Safewy	1	1.2	16	103	125	125	+1	103	125	125	125	125	10	8%	WCOR	1	8		
22-12	Sawey	1	1.2	16	21	75	75	+1	21	75	75	75	75	10	8%	WCOR	1	8		
23-12	SawCes	1	2.1	15	261	40	364	+1	261	40	364	364	364	10	8%	WCOR	1	8		
21-12	SawCes	1	1.6	8	156	156	156	+1	156	156	156	156	156	10	8%	WCOR	1	8		
20-12	SawCes	1	1.6	8	261	40	364	+1	261	40	364	364	364	10	8%	WCOR	1	8		
19-12	SawCes	1	1.6	8	156	156	156	+1	156	156	156	156	156	10	8%	WCOR	1	8		
18-12	SawCes	1	1.6	8	261	40	364	+1	261	40	364	364	364	10	8%	WCOR	1	8		
17-12	SawCes	1	1.6	8	261	40	364	+1	261	40	364	364	364	10	8%	WCOR	1	8		
16-12	SawCes	1	1.6	8	261	40	364	+1	261	40	364	364	364	10	8%	WCOR	1	8		
15-12	SawCes	1	1.6	8	261	40	364	+1	261	40	364	364	364	10	8%	WCOR	1	8		
14-12	SawCes	1	1.6	8	261	40	364	+1	261	40	364	364	364	10	8%	WCOR	1	8		
13-12	SawCes	1	1.6	8	261	40	364	+1	261	40	364	364	364	10	8%	WCOR	1	8		
12-12	SawCes	1	1.6	8	261	40	364	+1	261	40	364	364	364	10	8%	WCOR	1	8		
11-12	SawCes	1	1.6	8	261	40	364	+1	261	40	364	364	364	10	8%	WCOR	1	8		
10-12	SawCes	1	1.6	8	261	40	364	+1	261	40	364	364	364	10	8%	WCOR	1	8		
9-12	SawCes	1	1.6	8	261	40	364	+1	261	40	364	364	364	10	8%	WCOR	1	8		
8-12	SawCes	1	1.6	8	261	40	364	+1	261	40	364	364	364	10	8%	WCOR	1	8		
7-12	SawCes	1	1.6	8	261	40	364	+1	261	40	364	364	364	10	8%	WCOR	1	8		
6-12	SawCes	1	1.6	8	261	40	364	+1	261	40	364	364	364	10	8%	WCOR	1	8		
5-12	SawCes	1	1.6	8	261	40	364	+1	261	40	364	364	364	10	8%	WCOR	1	8		
4-12	SawCes	1	1.6	8	261	40	364	+1	261	40	364	364	364	10	8%	WCOR	1	8		
3-12	SawCes	1	1.6	8	261	40	364	+1	261	40	364	364	364	10	8%	WCOR	1	8		
2-12	SawCes	1	1.6	8	261	40	364	+1	261	40	364	364	364	10	8%	WCOR	1	8		
1-12	SawCes	1	1.6	8	261	40	364	+1	261	40	364	364	364	10	8%	WCOR	1	8		
32-12	SawCes	1	1.6	8	261	40	364	+1	261	40	364	364	364	10	8%	WCOR	1	8		
31-12	SawCes	1	1.6	8	261	40	364	+1	261	40	364	364	364	10	8%	WCOR	1	8		
30-12	SawCes	1	1.6	8	261	40	364	+1	261	40	364	364	364	10	8%	WCOR	1	8		
29-12	SawCes	1	1.6	8	261	40	364	+1	261	40	364	364	364	10	8%	WCOR	1	8		
28-12	SawCes	1	1.6	8	261	40	364	+1	261	40	364	364	364	10	8%	WCOR	1	8		
27-12	SawCes	1	1.6	8	261	40	364	+1	261	40	364	364	364	10	8%	WCOR	1	8		
26-12	SawCes	1	1.6	8	261	40	364	+1	261	40	364	364	364	10	8%	WCOR	1	8		
25-12	SawCes	1	1.6	8	261	40	364	+1	261	40	364	364	364	10	8%	WCOR	1	8		
24-12	SawCes	1	1.6	8	261	40	364	+1	261	40	364	364	364	10	8%	WCOR	1	8		
23-12	SawCes	1	1.6	8	261	40	364	+1	261	40	364	364	364	10	8%	WCOR	1	8		
22-12	SawCes	1	1.6	8																

Figures are unofficial. Yearly highs and lows reflect previous 62 weeks plus the current week, but not the last trading day. Where a split or stock dividend amounting to more than one share per share has been paid, the year's high-only range and, rates of dividend are annual. Dividends based on a declaration.

Dividend also xtra(j), b-annual rate of dividend plus dividend, cliquidating dividend, cl-called, d-new yearly rate declared or paid in preceding 12 months, g-dividend in Canadian funds, subject to 15% non-residence tax, -dividend deferred after split-up or stock dividend, j-dividend paid before split-up or stock dividend, k-dividend declared or omitted, deferred, or no action taken at latest dividend date, l-dividend declared or paid this year, an accumulation of dividends with dividends in arrears, n-new issue in the past 12 months, o-outstanding shares, p-payout ratio, the high-low range begins with the start of trading next day delivery, P/E price-earnings ratio, r-dividends declared or paid in preceding 12 months, plus stock dividend, s-split, Dividends begin with date of split, st-annual dividend paid in stock in preceding 12months, estimated current dividend, ex-on ex-dividend or ex-distribution date, u-new year beginning halted, v-in bankruptcy or receivership or being wound up, w-warnings under the Bankruptcy Act, or securities suspended such companies, wd-distributed, wl-when issued, wr-warrants, x-ex-dividend or ex-rights, xd-ex-distribution date, xx-with warrants, y-ex-dividend and sales included, yd-yield as in full.

**NASDAQ NATIONAL MARKET**

*3pm prices May 31*

	Sales	High	Low	Last	Chng		Sales	High	Low	Last	Chng		Sales	High	Low	Last	Chng		Sales	High	Low	Last	Chng							
Shock	Div.	1000	High	Low	Last	Chng	Stock	Div.	1000	High	Low	Last	Chng	Stock	Div.	1000	High	Low	Last	Chng	Stock	Div.	1000	High	Low	Last	Chng			
AAW Bd		259	379	314	314	-	CntrBri		243	251	241	251	+	J.J. S.		39	8	8	8	-	OVC		426	14	13	14	-			
ACC Cp	.19	28	68	14	14	-	CrayCen		628	628	43	44	-1	J.G.		50	12	12	12	-	QuicLq		220	14	13	14	-			
ADC		15	80	22	22	-	Crestr		27	27	27	27	-	Jacob		10	12	12	12	-	QuicLq		24	25	25	25	-			
AMT		11	1505	324	313	-	GroTr		2667	739	65	73	-	Jason		1	16	7	12	-	OffFood		12	12	12	12	-			
ASIK		16	489	93	93	-	CrntrRe		559	67	57	57	-	JayLab		1016	27	27	27	-	QuicLq		21	21	21	21	-			
AST		26	2058	1952	244	-	CultrFr		38	105	11	11	-	JWA		15	450	27	27	-	QuicLq		26	26	26	26	-			
Aslma		1	24	3465	116	-	Cytogen		10	5	7	7	-	Jonel A		22	16	14	14	-	QuicLq		1	1	1	1	-			
AslmaG2		6	28	174	174	-	Df Seu		0	0	0	0	-	Junkie		22	22	17	18	-	QuicLq		10	10	10	10	-			
AslmaJ		18	444	21	204	-	DH Tch		11	763	144	124	-	John		23	75	17	18	-	RPM		55	7	7	7	-			
AslmaM		18	444	21	204	-	DNA Pl		223	16	11	11	-	Justin		2	15	15	15	-	RS Fin		16	16	16	16	-			
AslmaQ		18	2841	11	13-16	-	DSC		16	6652	127	127	-	K-K		-	Keats		21	507	12	11	-	RedSyst		12	12	12	12	-
AslmaR		18	2841	11	13-16	-	DhLrg		16	15	15	15	-	KLAn		41	21	21	21	-	Raymd		47	28	28	28	-			
AslmaS		18	313	193	193	-	Dtscop		14	15	15	15	-	Kardar		30	247	75	75	-	RegyGr		37	37	37	37	-			
AslmaV		18	348	143	173	-	Dwphn		9	81	33	57	-	Kasler		106	37	22	11	-	Rishld		30	23	23	23	-			
AslmaW		21	2525	363	342	-	Dtscop		142	9	81	33	-	Kaydon		40	13	26	34	-	Roaming		71	23	23	23	-			
AslmaX		9	355	113	83	-	Dtscop		10	27	27	27	-	Keeegan		58	16	13	13	-	Reason		13	1048	93	93	-			
AslmaY		15	23	53	53	-	Dtscop		10	27	27	27	-	KhsA s		58	16	13	13	-	Richid		115	93	93	93	-			
AslmaZ		15	23	53	53	-	Dtscop		10	27	27	27	-	KjCllJ		40	16	7	7	-	RognPhr		125	93	93	93	-			
Aslma		10	10	1009	132	-	Dtscop		10	27	27	27	-	KyMed		50	16	13	13	-	RognPhr		56	37	37	37	-			
Aslma		15	533	113	83	-	Dtscop		10	27	27	27	-	KyTrn		10	14	13	13	-	RognPhr		40	37	37	37	-			
Aslma		15	171	47	47	-	Dtscop		10	27	27	27	-	Klmb		80	11	11	11	-	RognPhr		125	93	93	93	-			
Aslma		15	171	47	47	-	Dtscop		10	27	27	27	-	Kntr		98	11	11	11	-	RognPhr		65	37	37	37	-			
Aslma		15	171	47	47	-	Dtscop		10	27	27	27	-	Kntic		11	42	26	26	-	RognPhr		65	37	37	37	-			
Aslma		15	171	47	47	-	Dtscop		10	27	27	27	-	Kntr		11	42	26	26	-	RognPhr		65	37	37	37	-			
Aslma		15	171	47	47	-	Dtscop		10	27	27	27	-	Kntr		11	42	26	26	-	RognPhr		65	37	37	37	-			
Aslma		15	171	47	47	-	Dtscop		10	27	27	27	-	Kntr		11	42	26	26	-	RognPhr		65	37	37	37	-			
Aslma		15	171	47	47	-	Dtscop		10	27	27	27	-	Kntr		11	42	26	26	-	RognPhr		65	37	37	37	-			
Aslma		15	171	47	47	-	Dtscop		10	27	27	27	-	Kntr		11	42	26	26	-	RognPhr		65	37	37	37	-			
Aslma		15	171	47	47	-	Dtscop		10	27	27	27	-	Kntr		11	42	26	26	-	RognPhr		65	37	37	37	-			
Aslma		15	171	47	47	-	Dtscop		10	27	27	27	-	Kntr		11	42	26	26	-	RognPhr		65	37	37	37	-			
Aslma		15	171	47	47	-	Dtscop		10	27	27	27	-	Kntr		11	42	26	26	-	RognPhr		65	37	37	37	-			
Aslma		15	171	47	47	-	Dtscop		10	27	27	27	-	Kntr		11	42	26	26	-	RognPhr		65	37	37	37	-			
Aslma		15	171	47	47	-	Dtscop		10	27	27	27	-	Kntr		11	42	26	26	-	RognPhr		65	37	37	37	-			
Aslma		15	171	47	47	-	Dtscop		10	27	27	27	-	Kntr		11	42	26	26	-	RognPhr		65	37	37	37	-			
Aslma		15	171	47	47	-	Dtscop		10	27	27	27	-	Kntr		11	42	26	26	-	RognPhr		65	37	37	37	-			
Aslma		15	171	47	47	-	Dtscop		10	27	27	27	-	Kntr		11	42	26	26	-	RognPhr		65	37	37	37	-			
Aslma		15	171	47	47	-	Dtscop		10	27	27	27	-	Kntr		11	42	26	26	-	RognPhr		65	37	37	37	-			
Aslma		15	171	47	47	-	Dtscop		10	27	27	27	-	Kntr		11	42	26	26	-	RognPhr		65	37	37	37	-			
Aslma		15	171	47	47	-	Dtscop		10	27	27	27	-	Kntr		11	42	26	26	-	RognPhr		65	37	37	37	-			
Aslma		15	171	47	47	-	Dtscop		10	27	27	27	-	Kntr		11	42	26	26	-	RognPhr		65	37	37	37	-			
Aslma		15	171	47	47	-	Dtscop		10	27	27	27	-	Kntr		11	42	26	26	-	RognPhr		65	37	37	37	-			
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Michael Page City  
International Recruitment Consultants

London Paris Amsterdam Brussels Sydney

**The tell-tale gap between deeds and words**

By Michael Dixon

**I**T IS well recognised that company departments' titles would often be truer descriptions of what goes on there if they ended in a question mark. *Service Department* is a common case in point.

Less recognised, perhaps, is that the same applies to people's job titles. For example, when a colleague was opening his mail the other day he came upon two packages each holding an identical book and letter inviting him to review it. The letters were signed by someone styling herself "Marketing Co-ordinator."

But while the addition of a question mark would certainly improve accuracy in such instances, the simple device has limitations.

Although signifying what the people concerned don't do in their jobs, it gives no hint of what they do. And as confusion on that point evidently continues apace, the Jobs column feels no shame in returning to a topic raised here five weeks ago. It is the growing importance of the ability to give a verbal description of your skills that enables even employers to whom you are unfamiliar to fields to see how you could help them.

Nearly 40 readers have been in touch about the matter. But since today's

congregation may include some who were not present on April 25, I'd better repeat why I think the verbal ability is becoming more important.

The prime reason is companies' tendency to cut full-time employees to the small core the business continuously needs, reducing the supply of staff jobs for managers and specialists. The probable result is that people displaced from such jobs, and youngsters aspiring to skilled occupations, will increasingly have to earn their keep as self-employed operators.

In which case it will not be enough for them to persuade one recruiter, often from a similar background, to give them a chance just to show their skills in an established position.

Their living will depend on selling their abilities over and again to several clients simultaneously. As well as communicating what they can do for a company, they will sometimes have to point out why and how it needs their services. But the necessary selling surely cannot start unless they

can describe in words the particular skills that make them worth employing.

Alas, according to six of the readers who responded to the earlier discussion - who happen to be outplacement consultants, many executives not only lack the verbal ability, but see no use in it.

"Even when they end up with us, they can be hard to convince that it's pointless just citing job-titles and sizes of empires and salaries," says one. "While they must know the things they've done to earn them, they apparently expect the knowledge to transfer to others by a process of osmosis."

But purblindness on the part of potential victims is far from the whole problem. Its main root is that there is no language in which skilled workers can communicate the details of what they do, apart from jargons apt to enrage as well as befuddle anyone not in the same trade. Even for widespread

activities as management, "advanced" nations seem to have no equivalent of the common tongue of Siberia's Chukchi nomads, which can divide the task of judging a reindeer-hide into 16 precise operations.

That is why, five weeks back, the Jobs column unveiled its own crude

WHAT IS DONE:	WHAT THE ACTION IS PERFORMED ON:
Originating	OP OA OH OM OI
Procuring	PP PA PH PM PI
Nurturing	NP NA NG NM NI
Reproducing	RP RA RE RM RI
Maintaining	MP MA MH MM MI
Increasing	IP IA IH IM II
Lessening	LP LA LH LM LI
Judging	JP JA JH JM JJ
Allocating	AP AA AH AM AJ
Converting	CP CA CH CM CI
Delivering	DP DA DH DM DI

scheme aimed at eventually bridging the language gap. An amended version appears in the box above. All it attempts to do is provide meaningful labels for various elements of skilled jobs, by breaking them down into a variety of actions which in each case can be performed on several different objects.

The five objects are listed across the grid under "What the action is performed on". They are people; other living beings in the guise of "animals and plants"; hardware; money, which is in essence a special kind of information; and other sorts of information.

The various actions run down the left. Unlike the

your job is RP, and so forth. Although the meaning of most words denoting actions is clear - at least to me - some need explanation.

"Nurturing" (changed from "improving" in the first version) is developing something from a lesser to a greater realisation of its own inherent potential. It covers much of educational work, engineering and the like.

"Converting" (which remains the same) signifies changing an object so that it does something it otherwise wouldn't. Hence "converting people", for example, makes up a large part of managing as well as selling.

A couple of other changes involve a confession. When offering the first version, I said I hoped it would lead to more accurate descriptions of management jobs especially. The upshot was 27 demands to know why, in that case, did the list of actions exclude decision-making. In response, I have added "judging" and "allocating".

Nevertheless, the scheme is still but a tiny wavering step towards establishing commonly understood terms for the detailed skills people use in making their living. So I hope readers will go on sending criticisms, preferably accompanied by the odd constructive suggestion.

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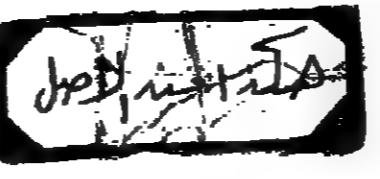
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## ACCOUNTANCY COLUMN

**Auditing merry-go-round awaits firms in Italy**

**IMAGINE** running a business knowing that every nine years you will lose your customers and will have to start again from scratch. That is the prospect which faces Italy's big accountancy firms as the result of a law which came into operation in 1981.

The legislation said that various companies, especially those publicly quoted, had to have their accounts certified by an outside auditor. That brought accountants a flood of new business. But the

By Haig Simonian  
in Milan

law also stipulated that auditors could serve companies for no more than three renewable terms of three years. After that, it said, they had to step down.

The first three terms have now elapsed, and the reaction to the law in Italian accounting, which is dominated by top international partnerships, is universally negative. Auditors have not been appealed by the thought of compensating gains from new business. They condemn the regulations.

"I'm absolutely critical. It's an absurd thing with no justification whatever," says Mr Giorgio Loli of KPMG Peat Marwick Fides in Milan.

"The profession is not happy with this compulsory change,

they are in the profession. Apart from the time and effort involved in building new relationships, switching auditors is likely to be more expensive.

The reasoning behind the law was to reduce fraud and keep auditors on their toes. But Italian accountants are now falling over themselves to explain why the law, drawn up by a commission on which the profession was not represented, is a mess.

They have a point. The consensus in the profession - outside Italy as well as inside - is that most cases of fraud and auditing problems occur within the first one or two years of an audit relationship.

In recent months, partners

ITALY'S 1981 law on independent auditing affects the following companies:

- Those listed on the Stock Exchange (but not on the secondary market).
- Some of those concerned are holding companies, independent audits are also sometimes extended to non-listed subsidiaries.

• Insurance companies.

• Investment companies.

• State-owned groups.

• Publishers.

The number of groups affected by the rule is unclear. One leading accountant suggests 2,500 as a wild guess.

More Italian

firm, if any, will come out best from the game of musical chairs now taking place. A full picture will not emerge until 1992 or 1993, by which time virtually all of the companies requiring mandatory independent audits will have chosen their partners.

Some think the leading firms will retain roughly their current market shares even though their clients will be different. For example, Arthur Andersen is losing the Fiat audit. So the same faces keep cropping up. "It's not surprising for all the big firms - except the one being replaced to be asked to quote," says Mr Giussani. "However, three is more normal."

It is still not clear which

companies are opting for voluntary certification of their accounts.

They include Italian subsidiaries of multinationals and many non-listed companies which do much of their business abroad. The list also includes domestic concerns with disproportionately large numbers of shareholders.

The debate has become increasingly rancorous following the decision by nine smaller firms to pull out of AssRevi, the 24-member association linking Italy's main accounting groups. Complaining about domination by the big accountants, the smaller companies set up their own association, AIR.

Mr Loli says AssRevi was not a marketing association, but more a group to spread the latest information and keep tabs on the technical quality of auditors. "To have two associations for just 24 accountants is ridiculous," he says.

Chauvinism has lent an unpleasant undertone to the current competition. Some accountants have been arguing that state industries, in particular, should switch their business from the "foreigners" to new, more "Italian" companies.

Partners in the established international auditors scoff at such claims. Most point out that the "international" firms are no less Italian than their new rivals. Since 90 per cent of partners at Price Waterhouse and KPMG in Italy are Italian,

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**West London**

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## CHIEF FINANCIAL OFFICER

**Small (but growing!) international hi-tech operation**

c.£36,000 + car

The company has a broad geographical spread (with operations in the UK, Europe and the Far East); the product is indisputably hi-tech (the application of computer technology in a specialist sector). Turnover is already in excess of £10 million, but the sector is growing rapidly and the company's technological strength should ensure that it takes full advantage of this growth. At the moment, local financial management is in the hands of decentralised Controllers, but the MD is fully aware of the need for high calibre professional support in the financial arena. We are therefore looking for a sharp, commercially oriented qualified accountant to cover the entire field. The Controllers will report direct to this newly appointed Chief Financial Officer, but above all we want someone who can work closely with the MD, giving commercial advice on the one hand and ensuring the most proficient treasury management on the other. Both peer group and culture suggest that mid-thirties/early forties will fit most easily, while the hi-tech environment postulates an understanding and a speed of reaction which will have been gained almost inevitably in or around the computer industry. The job holds a set of challenges which will offer immediate and total satisfaction if your mind moves quickly enough; prospects for the future are implicit in the company's proven success in this fast moving sector. Please send full career details, quoting reference WE 0069, to John Langridge, Ward Executive Limited, Academy House, 26-28 Sackville Street, London W1X 2QL. Tel: 071-439 4581.

**WARD EXECUTIVE**

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Executive Search & Selection

**Bracknell**

# FINANCIAL CONTROLLER

**£25,000 - £30,000 + CAR**

Our client, a rapidly expanding firm company, is an £18M turnover subsidiary of a major European group, and is currently in the throes of relocating to Swindon. The company has been acquired over the past 18 months and is viewed as the platform for building a substantial consumer goods business through further acquisition and generic growth.

In recognition of this growth the Financial Director has taken on additional operational responsibilities and has identified the need for a Financial Controller to take over full responsibility for the finance function. Through a staff of 11 you will have responsibility for monthly management reporting, statutory accounts, sales order processing and the operation of an IBM36 system. The emphasis of the role is on managing your team, interpreting and advising the board on the financial affairs of the company, and to make a commercial contribution to the future success of the company.

You will preferably be a qualified accountant aged 28-42, however suitably experienced part qualified applicants will also be given consideration. Your experience is most likely to have been in a marketing and distribution company or related service industry, with good systems knowledge and used to tight deadlines.

Interested applicants should submit their CV in confidence to: Ref: 90/101, Adrian Wheale Consultancy, Executive Selection and Search, 31-35 Corn Street, Bristol, BS1 1HT. Tel: 0272 308809.



# Financial Controller

**London**

**£35,000 + car + benefits**

Our client is a successful US company which specialises in the manufacture and marketing of over-the-counter and ethical pharmaceutical products. The company has decided to launch onto the European marketplace and has set up a UK subsidiary from which to begin the expansion phase.

The company has ambitious plans, with a projected turnover in excess of £10 million by year three. A new technology for the products has been patented which makes for an exciting and challenging future.

A Financial Controller is sought to assist the General Manager in the establishment and building up of the UK business and certain other markets in Western Europe. Duties will be numerous and varied and will include setting up

financial controls and procedures, recruiting staff, choosing and implementing a computer system and liaising with manufacturers, distributors and other suppliers. As the company expands, the Financial Controller will take on an increasingly responsible role, with strategy forming a substantial part of his/her duties.

This is a challenging opportunity for a qualified accountant with the desire to succeed in a demanding environment where performance will be rewarded, both financially and with increasing autonomy.

The successful candidate will be offered a basic salary of approximately £35,000 with a car, private health insurance and a pension.

Please write, in confidence, to Kelly Irondo at the address below, quoting ref SHA 1439.

**Stoy Hayward Associates**

MANAGEMENT CONSULTANTS, EXECUTIVE RESOURCING, 8 BAKER STREET, LONDON W1M 1DA

A member of Horwath International

# Finance Director

## Industrial Capital Equipment

**Plymouth, Devon,**

**c. £32,000, Car, Benefits**

The company is a £15m subsidiary of a highly successful billion pound British PLC with international manufacturing and engineering interests. It manufactures electro-mechanical and electronic capital equipment with many of its products established as market leaders in home and overseas markets.

The technical expertise and commitment to new product development puts the company in a commanding position to increase its already dominant market share. The responsibilities will be to take charge of the full range of financial and company secretarial duties with substantial input into corporate planning.

Great emphasis is placed on the adherence to monthly and quarterly reporting procedures to the parent company, with additional accountability for the formulation of regular reports on profit projections, cash flow forecasts and internal reviews.

You would be given ample scope to work closely with manufacturing and sales and to make a considerable contribution to the wider commercial aspects of the business.

Candidates, likely to be aged 32-45, should be qualified as an accountant, with a proven background in all aspects of financial management in a manufacturing company. Strong commercial acumen and highly evident interpersonal skills are also necessary to assure maximum job satisfaction and first class career prospects.

Male or female candidates should submit in confidence a comprehensive c.v. or telephone for a Personal History Form to: J.W. Conchie, Hoggett Bowers plc, George V Place, 4 Thames Avenue, WINDSOR, SL4 1QP, 0753-850851. Fax: 0753-853339, quoting Ref: W2025/FIT.

# Hoggett Bowers

BIRMINGHAM, BRISTOL, CAMBRIDGE, CARDIFF, EDINBURGH, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE, NOTTINGHAM, ST ALBANS, SHEFFIELD, WINDSOR and EUROPE

# Group Financial Controller

**Building on Growth**

**N.W. Home Counties**

**c. £40,000 + car and benefits**

A major force in construction materials, the company has a turnover in excess of £200m. Growth is planned to continue through the 1990's both organically and through strategic acquisitions. A Group Financial Controller is to be appointed to work closely with the Finance Director to help build further on the company's current success.

The role will be challenging and wide ranging. At the centre of a widely diversified and multi-national group the position will provide the opportunity to work closely with senior management at head office

and the divisions. Line management responsibility will be substantial, involving the control of a highly sophisticated, centralized accounts function with eighty staff including financial and management accounting and credit control.

Candidates should be graduate accountants, ideally chartered, in their mid-thirties who have gained extensive senior management experience in a large multi-site industrial group.

An ambitious and commercially aware approach, the ability to create and communicate ideas and the skills to take a detail-conscious 'hands-on'

approach without losing sight of long-term objectives are all equally essential.

An attractive salary package will be negotiated with the successful candidate. Prospects for advancement within the group are excellent.

Please write, enclosing a full CV and salary details quoting ref: E/1060 to Christopher Bainton, Executive Selection Division, Price Waterhouse Management Consultants No. 1 London Bridge, London SE1 9QL.

**Price Waterhouse**



Just in time

## Controller

**North London/Herts Border  
c£37,000 + Car**

Our client is the market leader in providing a specialist service to Blue Chip clients in the consumer finance industry. Profits have tripled within the last two years and the management team is now reviewing new areas of expansion for the Company.

The recently appointed Finance Director is implementing major changes in his department and now seeks a commercially aware Controller to join his team. The challenging role will include participating in the group financial function and providing statutory reporting, reporting and taxation for the UK and for overseas companies. Additionally, there will be close involvement in the development of the use of IT and implementation of MIS in the function.

Candidates should be graduate qualified accountants, aged 27-32, with good technical ability, interpersonal skills, commitment and ambition.

Please telephone or write enclosing a full curriculum vitae quoting ref 422 to:

Nigel Hopkins FCA,  
97 Jermyn Street,  
London SW1Y 6JE  
Tel: 071-839 4572

**Cartwright  
Hopkins**

FINANCIAL SELECTION AND SEARCH

## Group Finance Director

**Birmingham**

**£60,000 + Bonus + S/Opts + Car**

Our client is a medium sized UK plc involved in the distribution and service sectors. The Group has grown strongly by acquisition and organically.

Reporting to the board and working closely with the Chairman/Chief Executive you will have responsibility for all aspects of the Group's financial function including statutory and management reporting, taxation, treasury and company secretarial matters. Furthermore the Finance Director will be responsible for ensuring that tight financial controls and disciplines are maintained within the operating divisions.

Candidates should be graduate

accountants, age indicator 33-40, with good technical ability, interpersonal skills and a high level of commitment. A divisional line appointment and experience of working in a senior role within a plc is desirable.

Please telephone or write enclosing a full curriculum vitae quoting ref 423 to:

Nigel Hopkins FCA,  
97 Jermyn Street,  
London SW1Y 6JE  
Tel: 071-839 4572

**Cartwright  
Hopkins**

FINANCIAL SELECTION AND SEARCH

## Financial Director

**Manufacturing and Distribution**

**Northern England £30,000+**

Our client is a successful and growth-oriented public group. Following a recent reorganisation, they require a Financial Director for a major subsidiary manufacturing and distributing a wide range of high value/high quality industrial materials and products.

The subsidiary, with turnover approaching £20m, is well established and profitable, but requires a high standard of financial control and further systems design and implementation.

Candidates must be qualified accountants with substantial experience in manufacturing industry.

Basic salary will be at least £30,000, plus performance-related bonus, fully-expensed car, and the usual range of benefits associated with a major employer, including relocation assistance where appropriate.

Please write in the first instance with a full cv to Sue Fisher, Personnel Advertising Limited, 30 Farringdon Street, London EC4A 4EA.

**PERSONNEL  
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LIMITED**

All replies will be passed to our client unless we are advised of companies to whom you do not wish your cv to be given. Please quote ref: GR3 045.

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**PQE**

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**S. BUCKS c£27,000+car**

### Financial Controller

Young, high flying telecommunications company seeks a commercially aware Accountant with directorship aspirations to make a positive contribution to its future growth. Your initial contribution will be in the areas of systems implementation and management reporting development, as well as the day-to-day financial management of an expanding business.

Ref: 2624552

Contact The Manager at 103 High Street, Maidenhead 0628 72932

Or the PQE Specialist advising on this appointment on 071-489 9997

**WINDSOR c£27,000**

### Recently Qualified

Fast track firm move from practice is offered by a major computer service corporation which is market leader in its field. This opportunity provides commercial accounting exposure in an international context and features financial accounts, US reporting, consolidations and results analysis utilising sophisticated Lotus software. Ref: 6622683

Contact The Manager at 5 Peacock Street, Windsor 0753 851447

Or the PQE Specialist advising on this appointment on 071-489 9997

**LONDON W1 £25,000+car**

### Newly Qualified

With an international bias, this corporate and real estate investment company offers the opportunity to join in its profitable growth. The role encompasses all aspects of financial and management accounts, as well as assuming responsibility for the administration of the UK Head Office. Benefits include prestige car. Ref: 18009

Contact the PQE Specialist advising on this appointment at 76 Cannon Street EC4 on 071-489 9997

**WIMBLEDON c£25,000**

### Financial Accountant

This company provides state-of-the-art information systems and forms part of an international blue chip with an outstanding reputation for quality. It offers a team opportunity to make your mark in the areas of financial reports, computerised monthly accounting and consolidations and thereafter progress rapidly up the corporate ladder. Ref: 30155A3

Contact The Manager at 5 Wimbledon Bridge SW19 081-947 6271

Or the PQE Specialist advising on this appointment on 071-489 9997

**SOUTH COAST c£28,000+car**

### Group Management Accountant

Major engineering design company, with international network, offers superb opportunity to graduate Accountant. Managing your own department, you will pull together group and subsidiary management accounting, control project budgeting, prepare cash flow projections and contribute to monthly senior management meetings. An outstanding company in a buoyant industry. Ref: 68405C1

Contact The Manager at 153 Queens Road, Brighton 0273 207710

Or the PQE Specialist advising on this appointment on 071-489 9997

**W. SUSSEX c£25,000+car**

### Management Accountant

A PLC, with a turnover in excess of £100M, which is involved in the importation and distribution of motor products, requires 2 Management Accountants to provide weekly and monthly management information. The positions involve the control of stock and preparation of budgets and strategic plans. Outstanding benefit! Ref: 58170SAS

Contact The Manager at 19 Broadwalk, Crawley 0293 547762

Or the PQE Specialist advising on this appointment on 071-489 9997

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When you entrust your vacancies to us,  
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Phone our PQE Specialists on 071-489 9997  
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**REED...  
accountancy**

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# Finance Director Construction

c. £40,000 + Bonus

**Due to internal promotion, highly regarded, privately owned Group with major plans for further expansion seeks ambitious finance professional from the construction industry for this important division.**

**THE COMPANY**

- National construction, design and property Group.
- Young, fast-growing and profitable.
- Construction accounts for over £100m turnover and is a major contributor to Group profits.
- Specialising in highest quality projects for blue-chip clients. Contract values to over £10m.

**THE POSITION**

- Finance Director for construction company. Responsible for 50+ staff. Report to Managing Director.
- Key tasks to control and develop regional branch accounting operation and central finance function. Manage rapid growth, both organic and by acquisition.



BIRMINGHAM • 021-233 4656  
LONDON • 071-493 6362 • STOKE • 0753 694844  
MANCHESTER • 061-905 1458 • GLASGOW • 041-204 4354 • HONG KONG • (852) 5 217133

## Rural East Midlands

- Contribute to the strategic development of business.

**QUALIFICATIONS**

- Qualified accountant with senior level experience in major construction group.
- Real feel for complexity of construction projects.
- Aged 30-40, team player, confident, energetic and ambitious. Overseas and acquisitions experience useful.

Please reply in writing, enclosing full cv,  
Reference BJ2198  
NBS, Bennetts Court, 6 Bennetts Hill,  
Birmingham, B2 5ST

# Group Chief Accountant

c. £35,000+Car

## Central London

The company is a growing international manufacturing PLC committed to an impressive plan of expansion through organic growth and acquisition. In order to continue along the path of growth and development it seeks to recruit a Group Chief Accountant.

The Group Chief Accountant will play an integral part in the management team and will be expected to undertake a key role in acquisitions and development of the group's activities.

Reporting to the Group Financial Director responsibilities will cover both Group Accounts and full company secretarial duties.

Within the Group Accounts function, duties will include developing close liaison with the Group Financial Controller having responsibility for the annual reporting and head office accounting.

The company secretarial duties will include Board business, liaison with registrars, group legal affairs and taxation.

The successful candidate will be a dynamic team player with strong interpersonal skills, will be comfortable in dealing with top management in a commercial environment, and eager to show initiative within the small head office team. Ideally aged 30-35, the candidate will be qualified in a recognised accounting discipline. Opportunities for career progression within the expanding group are excellent.

Interested candidates should telephone Peter Gerrard on 071-831 2000 or write to him enclosing a curriculum vitae at Michael Page Finance, Page House, 39-41 Parker Street, London WC2B 5LH.



**Michael Page Finance**  
International Recruitment Consultants

## confidential FINANCIAL ACCOUNTANT

**Capitalise on your people management skills  
£25K+Car**

A major manufacturer of life saving medical equipment, my client commands international recognition for the innovative quality of their products.

This kind of status tells you as much about their professionalism and progressive philosophy as it does about the calibre of their staff. For in this senior position you will need several years post qualification experience in an industrial or commercial environment, although success is dependent on a good deal more than technical ability. Excellent interpersonal and people management skills together with a forward looking and enterprising attitude are less easily defined. But they're seen as

fundamental to a role in which you'll be motivating a nine strong team, and working in liaison with the Financial Controller to direct and improve both procedures and automated systems. As well as the preparation of annual statutory accounts, you will have total responsibility for monthly reports to senior management, all central accounting functions and will act as Secretary to the capital budget committee.

To apply write with full CV to Lisa McIntosh, Riley Advertising, Confidential Reply Service, 159 Hammersmith Road, London W6 8BS. Please list separately any companies to whom your details should not be forwarded.

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RILEY

Glasgow  
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Norwich

## DIRECTOR OF FINANCE

**£300 MILLION RETAIL BUSINESS C£45,000**

This is a board appointment within Budgens, the successful supermarket group which operates some 90 stores throughout Southern and Eastern England. Budgens is independent, growing and has a proven trading formula which is based on a combination of carefully chosen sites, product ranges and customer care policies.

Reporting to the Managing Director the role presents the opportunity to significantly influence decision making processes which will have a crucial impact on the Company's future.

Professionally qualified with strong commercial skills, you will lead the team responsible for all aspects of the financial planning, reporting and operations of the Company. A key task will be to establish the highest standards of financial control and develop systems and operational strategies which will lead to measurable improvements in efficiency and provide a clear commercial advantage. There will be a strong functional relationship with the Group Financial Director.

Previous retail experience is desirable and we are particularly interested in candidates who have well developed communication skills and who have direct experience of the management of change. There are key business centres at Ruislip, West London and at Wellingborough, Northants and the work will entail spending time at both locations.

Salary will fully reflect the expertise you can bring to Budgens and there is a range of benefits including BUPA, a car and quality pension and life assurance schemes.

Please write with comprehensive cv to Alastair Graham, Personnel Director, Budgens Stores Ltd, PO Box 9, Stonefield Way, South Ruislip, Middlesex HA4 0JR. Tel: 081-422 9511.

*Budgens*

## Finance Director

**c. £40,000 + car + bonus  
Witham, Essex**

Hugh Baird and Sons is one of the leading malt producers in the UK with a long established reputation for quality of product and service. Current turnover is in excess of £30 million with significant plans for future growth. The company is an autonomous subsidiary of Canada Malting Co Ltd, the world's largest producer, which has a substantial presence in Canada and the US.

A commercially minded and business orientated Finance Director is now required to provide key input to

business strategy formulation as a member of the senior management team, and to take responsibility for the finance, administration and data processing functions. Reporting to the UK Managing Director the position heads a department of eight staff.

Candidates should be qualified accountants aged 30+ with a high degree of computer literacy and a successful record of financial management, including the development of computerised systems, preferably gained in a

processing environment. Experience gained in a similar or related industry would be advantageous, though not essential.

Please send a CV outlining your career to date, including details of your current salary, quoting reference J/1061, to:

Janet Stockton  
Executive Selection Division  
Price Waterhouse  
Management Consultants  
1 London Bridge  
London SE1 9QJ

Price Waterhouse



**NW London  
c. £18k pa + Benefits  
(Pref Mortgage, BUPA etc)**

*Applications, including a full CV, should be sent to:*

Connor O'Daly Esq  
Financial Controller  
AIB Business Finance  
Bankcentre - Britain  
Belmont Road  
Uxbridge UB8 1SA

*Closing date for applications 5 June 1990*



## Assistant Manager Financial Accounting

*Irish Based International Banking Group*

AIB Business Finance, part of the AIB Group, the fastest growing bank in Europe, specialises in providing commercial mortgage and asset finance products to its substantial customer base. The Financial Control function of AIB Business Finance has identified a need for an Assistant Manager within its Financial Accounting Section.

Reporting to the Financial Accounting Manager, the successful candidate will initially be responsible for the development of procedures and controls for the section and particularly for the automation of financial reporting.

Applicants should have a number of years experience in an accounting discipline, probably, but not necessarily, in a financial institution. First class PC skills are necessary and a successful record in progressing to a full professional accounting qualification should be evident.

## Taxation Accountant

**c. £25,000 + Car + mortgage subsidy**

Friends Provident is one of the leading life offices in the UK, with assets of around £7 billion and an annual group tax liability of over £50 million.

We have a small, specialist taxation team, based in our prestigious head office in the centre of Salisbury. Following restructuring we are seeking to broaden the department with a Taxation Accountant.

You should be a fully qualified accountant with at least two years' post qualification experience preferably in a commercial or professional tax environment. Equally important are strong analytical and communication skills.

You will be exposed to a wide range of taxation issues, ensuring that the taxation affairs of the company are in order. This will involve the production

of tax computations for submission to the UK, Irish and other tax authorities.

In addition to the competitive salary, there is a comprehensive range of insurance sector benefits including a mortgage subsidy scheme, non-contributory pension scheme and a relocation package if appropriate.

Write with full CV including details of current remuneration package to Amanda Alexander, Personnel Manager, Friends Provident, United Kingdom House, Castle Street, Salisbury, SP1 3SH. Telephone (0722) 413366.

**FRIENDS PROVIDENT**

SALISBURY

## FINANCIAL PLANNING DIRECTOR

As part of a leading British multi-national involved in the supply of a wide range of well known consumer products and services, our client is a major subsidiary with a turnover approaching £2 billion, from its significant operations in the UK and overseas.

The company is divided up operationally into geographic regions, and it is from one of the London based regions that a need has arisen to appoint a Financial Planning Director to replace the current incumbent who is shortly to be promoted within the Group.

As the Number 1 regional financial person you will report directly to the Regional Vice-President, and be

supported by a small staff. In addition to carrying full financial responsibility for the region, you will be involved in a number of purely commercial aspects of the business, and will on occasion deputise for the Regional Vice-President in his absence.

You will be a qualified accountant of graduate calibre who is likely to have experience of working within a large international organisation.

You should possess a commercial, rather than purely technical outlook to finance, be highly credible, and possess strong inter-personal skills. A knowledge of French, Spanish or Portuguese would be desirable, although not mandatory.

Interested individuals who fit the above criteria, should write enclosing a current resume together with salary details to Peter Flammiger, Director, at FMS, 14 Cork Street, London W1X 1PF.

London  
Age 28-32

£35,000-£45,000  
+ Car



FINANCIAL MANAGEMENT SELECTION & PLACEMENT SPECIALISTS

Job in TPS

## MANAGEMENT ACCOUNTANTS CENTRAL LONDON

**Up to £26,910 plus benefits and performance-related pay (under review)**

Policing London is a major undertaking involving over 43,000 staff and an expenditure of more than £1.2 billion pa. The Metropolitan Police Office incorporates a variety of support services for this immense task: engineering; property management; computing; supplies; catering; finance and personnel management.

The force is seeking to improve its present financial and management accounting methods in order to achieve increased value for money and effective resources.

As a consequence, 2 vacancies have arisen, one in the Finance Department and one in the Chief Engineer's Department, based in the Pimlico area of London. Salaries for both posts are up to £26,910 plus performance related pay.

### ASSISTANT DIRECTOR OF FINANCE — FINANCE DEPARTMENT

To manage, develop and improve the Met Police local budget scheme and to oversee the preparation and development of a system for costing police functions.

To prepare new initiatives and systems aimed at further improving the financial management arrangements within the Met Police.

To provide professional advice and line management support to the Project Manager responsible for the introduction of an integrated financial and management accounting system.

### PRINCIPAL ACCOUNTANT — CHIEF ENGINEER'S DEPARTMENT

To formulate and develop effective and co-ordinated financial information systems which meet the needs of the department in the fields of transport, communications, operations, and engineering management.

To provide accountancy advice and assistance to the Chief Engineer and departmental line management and to introduce and develop accounting skills within the department.

For both posts you must be a self-starter with good communication skills, and also a qualified accountant preferably with experience of financial and management accounting practice in both the public and private sectors. Knowledge or experience of spreadsheet/general ledger accounting packages would be an advantage.

These posts are permanent but can also be held on a period appointment for up to 5 years.

**RELOCATION EXPENSES OF UP TO £5000 MAY BE AVAILABLE.**

For further details and an application form (to be returned by 22 June 1990) write to Civil Service Commission, Almon Road, Basingstoke, Hants RG21 1LB, or telephone Basingstoke (0256) 483351 (answering service operates outside office hours).

Please quote ref: G/3438.

An equal opportunity employer

Metropolitan Police Office



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By now you should  
know where to  
find the best  
career moves.

Qualified Accountant  
Essex c.£25,000 + Car + Benefits

In the modern business environment, the heart of London is not the only place to keep your finger on the pulse. Many major companies are flourishing on the outskirts of town, and none more so than this truly international transport and distribution group, which has its UK Head Office in Essex.

As their business continues to expand, there is an opportunity for a confident and enthusiastic individual to play an integral role in the financial and management accounts function. Diverse

**PD Consultants**  
MANAGEMENT - SELECTION  
314/316 Vauxhall Bridge Road, London SW1V 1AA. Tel: 071-828 2273.

## General Practice Partner Designate

**Covent Garden To £40K Package**

Maidment Penney Quicke is a dynamic 3 partner firm of Chartered Accountants proud of its achievement of significant expansion in the last decade. A developed network of professional associates in France, Holland, Belgium, Switzerland and West Germany, and a fully computer-networked office highlight the forward thinking nature of the firm. In order to ensure that the 1990's are as successful as the 1980's they are now keen to expand their partnership base.

The successful candidate will play a key role in the development of the London office with an immediate responsibility for a growing portfolio of client work. There will also be the opportunity to gain experience in special work including raising finance, start-ups and computer consultancy. Short overseas assignments are a possibility, particularly for a candidate who has a foreign language facility.

The ideal applicant must be a qualified ACA, preferably aged 28-35 with strong commercial and presentation skills and an appreciation of how to deal with a wide range of clients. Above all he/she must have a solid knowledge of all aspects of general practice work together with the vision and creativity to contribute positively to the partnership and its development from day one.

The reward for this contribution will be full partnership status in the short term.

For further information, please contact the advising consultant JEFF DAVIES on 071 404 3155 (Days) or 081 979 8340 (Eves), alternatively write to him at Alderwick Peachell & Partners, 125 High Holborn, London WC1V 6QA. Fax 071 404 0140 (Rec Cons).

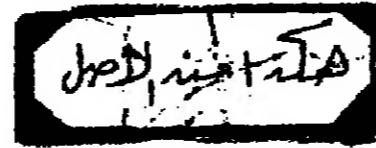


## DEPUTY TO CHIEF ACCOUNTANT

The Worshipful Company of Leathersellers is creating a new post of Deputy to the Chief Accountant for appointment in the Autumn. Applicants aged 40-50 need not necessarily be C.A.s but must possess relevant Accountancy qualifications. Experience in data processing and V.A.T. essential, plus good commercial background.

Benefits include free lunches, Season Ticket loan, opportunity to join Pension and Medical Schemes. Office hours 9.30 - 5.00. Salary circa £25,000. Applications with full C.V. by 29 June to:-

The Clerk,  
The Leathersellers' Company,  
15 St Helen's Place,  
London EC3A 6DQ



## A BUSINESS APPROACH

# MANAGEMENT ACCOUNTANT

### Based South Coast

Our client is a service business with an annual budget of £5 million. They serve a broad and complex range of customers with everything from management consultancy to sophisticated IT support. As their business has developed so has the need for Management Accountant to advise the Management team. In addition to providing financial comment and advice on existing services, this important position will involve a major contribution to the costing, implementation and marketing of new ideas. There is excellent scope for a broader

management role for a creative, open minded and diplomatic professional. A qualified Accountant (only exceptional and experienced, part-qualified candidates would be considered) is needed who can demonstrate a strong character (current management hold some firm ideas) and the ability to provoke change. Salary is c£23K plus a leased car scheme, generous mortgage subsidy and relocation package to this delightful part of the South Coast, an excellent quality of life plus other benefits.

To discuss the position call Mike Beer at Bartlett Selection on 01-490 1155 (answering service after working hours). Or write to him enclosing a full CV, quoting reference FD684/MB at Bartlett Selection, 2/3 Charterhouse Square, London EC1M 6BJ.

**BARTLETT  
selection**

Bartlett Selection Limited, 2/3 Charterhouse Square, London EC1M 6BJ. Telephone: 01-490 1155. Fax: 01-253 3397.

## BUSINESS ANALYST

### c.£28K + 2 LITRE CAR + BENEFITS WEST LONDON

As the main trading subsidiary of the Argyll Group, Safeway plc has grown to be one of Britain's most dynamic food retailers.

We are now seeking a high calibre business professional whose principal responsibilities will be the analysis and interpretation of the Company's performance. Key concerns are gross margin, product performance pricing policy and marketing spend together with the development of management information reports highlighting performance against critical success factors.

You will be given an extensive brief with plenty of scope for ingenuity and imagination. Using sophisticated mainframe and PC based systems you will make wide-ranging recommendations for the future and contribute to the on-going development of the business. Considerable liaison with Senior Executives and Directors will give you a high profile whilst the nature of the overall challenge will provide you with a unique insight into the business.

You will be a qualified accountant or MBA with 2-3 years' commercial experience and first class communication skills. Future career opportunities within both Finance and Business Management are excellent.

Please write with your CV and current salary details to: Mr P. Taylor, Personnel Manager, Safeway plc, 6 Millington Road, Hayes, Middlesex UB3 4AY. Tel: 081-756 2131.

**SAFEWAY**

## FINANCIAL CONTROLLER

South West

### To £30,000 +Car +Relocation

This influential general management appointment, as the senior financial member of an autonomous division of a blue chip group, is located in the highly desirable area which borders South Wales and England. The division is engaged in the manufacture, marketing and distribution of consumer goods and has a turnover in excess of £50m.

The successful candidate's primary responsibility will be to exercise strict financial control in a wide ranging and developing business. Particular emphasis is to be placed on timely and accurate management information and accounts, systems development matters, budgets and strategic plans and the provision of sound financial guidance to operational management.

Applications are invited from proactive, ambitious and academically sound qualified accountants, ideally aged 28-40, who can demonstrate strong technical flair, computer development and implementation experience, proven staff management ability and a record of achievement in substantial commercial organisations.

For further information on this outstanding career appointment in a dynamic and profitable organisation, please contact Malcolm J. Hudson.

**HUDSON SHIRBMAN**  
VERSIONS - SICAM - AV - LONDON WC1A 2DU - TEL: 01-531 2233  
FINANCIAL RECRUITMENT

## COMPANY ACCOUNTANT STOCKBROKING

Age range 26 to 30

Salary base c£25,000

Our client, South China Securities (UK) Ltd is the recently established (January 1990) European stockbroking subsidiary of the Hong Kong based South China Group. Its business is that of European-wide Far East equity sales to institutions, a foundation from which it will be expanding steadily in the foreseeable future. This is an attractive opportunity to join a small team of 4 founder members and create a successful personal career path.

The accountant will be required to provide a financial and management accounting service, act as company secretary and manage administration. For the time being all settlement services and client accounts are run by Hong Kong but candidates should have sufficient basic back-office knowledge to take this on, when volumes and diversifications justify. The accountant will provide also all regulatory (TSA) and statutory reporting information and manage such compliance duties as are necessary. Professional accounting qualifications are an advantage, but with suitable experience may not be compulsory. Salary, benefits and bonuses are open to discussion within reason. Please forward a full CV to Terry Fuller quoting reference (0128):

Kidsons Impey Search & Selection Ltd, 29 Pall Mall  
London SW1Y 5LP Tel: 071-321 0336 Fax: 071-976 1116

**KIDSONS IMPEY**

### Financial Controller Fulham £28,000 - £33,000

Gomark is a rapidly expanding company specialising in the marketing and distribution of computer products for the Apple Macintosh®. Key to future growth is the recruitment of a senior financial manager.

Ambitious growth targets will make the role both extremely varied and challenging. Initially the focus will be on the design and implementation of the necessary financial controls and reporting systems appropriate to the business. Thereafter, responsibilities will include close liaison with the other senior managers to appraise internal investment proposals and plan for the successful achievement of growth targets.

Candidates should be qualified accountants with experience of using computer based systems to manage accounts in a small company. We are looking for an innovative person with a high level of commitment to achieving objectives.

The remuneration package will include a car and the opportunity to share in the success of the business. Interested applicants should write to the General Manager, enclosing full CV and salary details, at:

Gomark Limited, Unit 10, Hurlingham Business Park, Sulivan Road, London SW6 3DU.

## FINANCIAL DIRECTOR

Rapidly expanding printing group, located in the East of London, requires a fully experienced and qualified Financial Director, to take overall responsibility for all aspects of the group's day to day computerised accounting systems and to be involved in future growth plans.

Applications and C.V.s to Mr M. Carter  
Managing Director  
West Printing Group Ltd  
Unit 5  
Portland Commercial Estate  
Appleby Road (A13)  
Barking Essex

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